2014 – 2018 All Financial Information by Hospital

Includes tables containing *all* data elements and ratios for each of Maine's non-governmental hospitals.

Maine Health Data Organization Hospital Financial Data Release Notes - November 2019

Hospital Mergers/Acquisitions:

Parkview Adventist Medical Center – On 06/16/2015 Parkview filed bankruptcy and was acquired by **Mid Coast Hospital** effective 8/21/2015. Last financial data reporting year for Parkview was FY 2014 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

St. Andrews Hospital & Miles Memorial Hospital – On 10/01/2013, St. Andrews Hospital and Miles Memorial Hospital merged to form a new entity called **LincolnHealth**. Last financial data reporting year for St. Andrews Hospital and Miles Memorial Hospital was FY 2013 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

Southern Maine Medical Center & Henrietta Goodall Hospital – On 01/01/2014, Henrietta Goodall Hospital and Southern Maine Medical Center merged to form a new entity called **Southern Maine Health Care**. Last financial reporting year for Goodall Hospital & Southern Maine Medical Center was FY 2013 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

health agencies, Maine Mental Health Partners, Community Counseling Center, Counseling Services, Inc., and Mid-Coast Mental Health Center. This merger of the five organizations formed to a single, unified corporate entity known as **Maine Behavioral Healthcare**. Maine Behavioral Healthcare was created to provide an integrated continuum of comprehensive, coordinated behavioral healthcare for Maine residents of all ages and serves in multiple locations throughout southern, western, and mid-coast Maine. Maine Behavioral is a member of the MaineHealth system and allied with Maine Medical Center's Department of Psychiatry, Southern Maine Health Care's Behavioral Health Services, and Pen Bay Medical Center's Department of Psychiatry. Last financial data reporting year for Spring Harbor Hospital was FY 2013 (see https://mhdo.maine.gov/hosp_fins_previous.htm).

Fiscal Year End Date Changes:

Maine Coast Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2015

Franklin Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2014

York Hospital changed its FYE from 6/30 to 12/31 on 07/01/2014.

Mercy Hospital changed its FYE from 12/31 to 9/30 on 10/1/2013

Hospital Peer Group Changes:

Effective April 2017:

- Inland Hospital and Northern Maine Medical Center changed from Peer Group "D" to "C".
- Peer Group "E" (Critical Access Hospitals) changed to "D".
- Peer Group "F" (Private Psychiatric Hospitals) changed to "E".

Maine Hospital Designation*

August 1, 2019

Hospital Name	Peer Group
Acadia Hospital (Northern Light Acadia Hospital)	E
Aroostook Medical Center (Northern Light A.R. Gould Hospital)	В
Blue Hill Memorial Hospital (Northern Light Blue Hill Hospital)	D
Bridgton Hospital	D
Calais Regional Hospital	D
Cary Medical Center	С
Central Maine Medical Center	Α
Charles A. Dean Memorial Hospital (Northern Light Charles A. Dean Hospital)	D
Down East Community Hospital	D
Eastern Maine Medical Center (Northern Light Eastern Maine Medical Center)	A
Franklin Memorial Hospital	C
Houlton Regional Hospital	D
Inland Hospital (Northern Light Inland Hospital)	C
LincolnHealth	D
Maine Behavioral Healthcare (Spring Harbor Hospital)	E C
Maine Coast Memorial Hospital (Northern Light Maine Coast Memorial Hospital)	
Maine Medical Center	A
MaineGeneral Medical Center	A
Mayo Regional Hospital	D
Mercy Hospital (Northern Light Mercy Hospital)	В
Mid Coast Hospital	В
Millinocket Regional Hospital	D
Mount Desert Island Hospital	D
New England Rehabilitation Hospital	F
Northern Maine Medical Center	C
Penobscot Bay Medical Center	В
Penobscot Valley Hospital	D
Redington-Fairview General Hospital	D
Rumford Community Hospital	D
Sebasticook Valley Hospital (Northern Light Sebasticook Valley Hospital)	D
Southern Maine Health Care	В
St. Joseph Hospital St. Mary's Regional Medical Center	В
St. Mary's Regional Medical Center	В
Stephens Memorial Hospital	D
Waldo County General Hospital	D B
York Hospital	В

^{*}Peer Group designations provided by the Maine Hospital Association (MHA)

)18
1,961,231
15,587,645
426,257
3,752,113
166,074
1,710,711
48,940
111,035
158,456
8,988,469
†
101,126
†
†
81,704
32,735,433
23,929,794
8,805,639
0,949,700
0,912,779
1,365,772
3,786,845
4,571,114
1.189.048
†
1,438,259
1,468,961
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9,969,298
†
8,598,662
0,949,700
432,465
432,465
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432,465
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163,963
268,502

[†] Data not available or not applicable

76,993 /14,160 /62,833 .21,000	\$ 91,170,014 57,446,196	\$ 101,468,427 61,509,222	\$ 109,546,583	\$ 112,803,285
, 14,160 162,833	57,446,196		109,546,583	112 002 205
	33,723,818	39,959,205	,,,636,659 36,909,924	74,530,064 38,273,221
	12,933,611 2,988,273 27,325,679	17,909,612 3,426,608 28,365,501	19,939,408 1,383,150 32,814,184	18,128,249 4,108,382 36,402,667
716,618 191,136	48,702,332 2,777,441	53,093,567 3,046,431	65,056,806 3,356,083	(1,464,182) 55,628,169 2,065,570
7,754	51,479,773	56,139,998	68,412,889	57,693,739
186,903 151,771 38,461 † 38,461 128,616	49,069,606 1,033,660 312,605 9,169 † 9,169 34,061,447	52,585,560 1,176,544 279,557 22,563 † 22,563 37,062,975	54,853,017 947,245 233,913 6,474 † 6,474 40,374,013	54,291,304 912,814 176,387 74,635 + 74,635 40,677,185 12,450,283
•				3,402,435
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80,736 669,448 11,288 † † †	494,773 497,635 (2,862) + + + +	491,309 481,670 9,639 + + + +	(105,930) 50,989 (156,919) † † †	10,902 10,902 10,902 † † † †
25,292 †	2,904,940 †	4,045,747 †	13,453,942 †	3,413,337 †
25,292	2,904,940	4,045,747	13,453,942	3,413,337
9,576) 30,502 76,265) 40,224) 15,470) †	504,425 56,475 (145,261) (1,285,067) (1,025,442) †	2,327,056 † 10,595 (742,939) (990,543) † †	(12,639,208) 21,669 105,057 522,275 (26,746,746) †	2,985,362 31,012 + 66,812 (529,035) + + 3,236
	486,371 751,066 7751,066 7701,938 716,618 991,136 07,754 63,198 986,903 351,771 38,461 † 38,461 928,616 227,447 44,556 80,736 469,448 11,288 † † † † 25,292 † 25,292 † 25,292 † 25,292 15,470) † † 6,589	751,066 771,938 7751,066 7701,938 776,618 7779,881) 776,618 7779,881) 776,618 777,441 777,73 777,441 777,73 777,441 777,73 778 778,903 779,801	751,066 771,938 7751,066 7701,938 7751,066 7779,881) 775,618 7779,881) 775,618 7777,618 7777,619 7777,719 777,724 7777,73 777,741 777,73 777,741 777,7	751,066

[†] Data not available or not applicable

Acadia Hospital Corporation Bangor, Maine	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.694	2.569	3.095	1.901	2.022
Current Ratio without Board Designated and Undesignated Investments	1.798	1.809	2.113	1.887	2.012
Days in Accounts Receivable	23.008	23.847	20.152	18.078	24.619
Acid Test	1.376	1.391	1.817	.883	1.467
Days Cash on Hand, Current	143.277	164.178	151.669	59.091	109.502
Days Cash on Hand, Incl Board Designated & Undesignated Investments	236.557	253.945	233.625	60.044	110.194
Average Payment Period, Accounts Payable and Accrued Expenses	31.864	30.050	33.365	32.194	25.894
Average Payment Period, Current Liabilities	104.130	118.065	83.451	66.931	74.621
Capital Structure					
Equity Financing Ratio	.318	.309	.371	.198	.278
Fixed Asset Financing	.626	.535	.412	.304	.167
Cash Flow Divided by Total Debt	.079	.110	.169	.632	.194
Cash Flow Divided by Total Debt with Operating Income Only	.064	.097	.153	.636	.193
Debt Service Coverage Total	2.059	2.957	4.052	9.856	3.022
Debt Service Coverage Total with Operating Income Only	1.725	2.613	3.690	9.927	3.015
Profitablility					
Total Margin	.032	.056	.071	.197	.059
Operating Margin	.023	.047	.063	.198	.059
Non Operating Revenue Margin	.296	.170	.121	(800.)	.003
Return On Assets	.033	.056	.082	.473	.110
Return On Equity	.105	.182	.222	2.397	.397
Markup	1.746	1.915	1.988	2.058	2.116
Deductible	.278	.300	.280	.300	.323
Markup Adjustment for Deductible	1.277	1.358	1.448	1.460	1.445
Reported Income Index	(6.029)	5.759	1.739	(1.064)	1.143
Asset Efficiency					
Total Asset Turnover	1.034	1.007	1.150	2.404	1.864
Fixed Asset Turnover	4.708	4.888	5.428	7.186	6.552
Average Age Plant Depreciation Only	23.189	23.054	21.234	24.301	26.215
Other Financial Ratios					
Total Operating Expense Growth	.070	.010	.072	.043	(.010)
Total Operating Revenue Growth	(.009)	.036	.091	.219	(.157)
Realized Gains Divided by Non-Operating Revenue	.023	(.006)	.020	1.481	†
Realized Gains Divided by Net Income	.007	(.001)	.002	(.012)	†
Long Term Debt to Equity	.429	.354	.234	.515	.171

[†] Data not available or not applicable

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Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E)	25,066,798 2,697,143 405,813 14,422,174 94,265 1,942,031 2,106,219 1,930,222 1,468,931 45,759,734 5,459,595 2,063,796 † 7,501,726 85,925,266	30,515,603 2,624,292 407,440 17,667,254 83,501 4,581,037 1,883,745 2,158,307 1,110,027 49,276,144 5,447,925 167,399 † † 6,995,531 95,196,967	21,546,264 (1,871,709) 3,171,287 13,590,298 101,106 2,423,020 709,960 2,084,926 1,337,376 48,106,869 5,366,168 7,500 † 4,960,214 99,807,201	15,358,769 (13,600,972) 73,576 13,775,722 42,607 10,453,929 1,009,719 2,198,408 1,405,780 41,639,490 + 5,796,355 + 1,052,369 92,546,262	21,071,930 (4,059,631) 88,772 12,853,867 81,916 6,649,039 2,183,086 2,254,826 1,020,055 40,226,237 † 6,273,011 † 1,044,833 93,986,463
Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	55,190,649 30,734,617	58,531,678 36,665,289	62,034,214 37,772,987	57,755,496 34,790,766	61,078,070 32,908,393
Total Unrestricted Assets	70,826,532	79,791,747	69,653,133	56,998,259	61,298,167
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	25,290,890 1,320,000 13,847,228 3,447,827 2,275,835 4,400,000	35,983,027 1,385,000 15,330,964 1,985,256 9,919,807 7,362,000	28,379,335 51,767 12,071,067 1,216,949 15,039,552 †	15,383,571 55,316 11,678,764 1,295,361 2,354,130 †	15,804,443 62,711 11,772,784 1,096,912 2,872,036 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	17,065,165 6,595,678 1,304,609 39,637 3,560,827 5,423,012 141,402	16,070,042 5,117,077 1,186,190 + 4,141,396 5,369,807 255,572	27,221,824 20,483,650 1,117,314 + + 5,366,168 254,692	26,456,540 20,382,063 26,520 + + 5,791,355 256,602	26,802,662 20,273,253 † † † 6,270,497 258,912
Fund Balance Unrestricted	28,470,477	27,738,678	14,051,974	15,158,148	18,691,062
Total Liabilities & Equity	70,826,532	79,791,747	69,653,133	56,998,259	61,298,167
Total Restricted Assets Cash and Investments Receivables Other Assets	4,351,856 4,351,856 † †	7,055,340 7,055,340 † †	7,024,147 7,024,147 † †	7,236,746 7,236,746 † †	6,680,972 6,680,972 †
Total Restricted Liabilities and Equity	4,351,856	7,055,340	7,024,147	7,236,746	6,680,972
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	4,351,856 † 2,661,528	7,055,340 + 4,331,167	7,024,147 † 4,299,974	7,236,746 † 4,512,573	6,680,972 + 3,956,599
Permanently Restricted Net Assets	1,690,328	2,724,173	2,724,173	2,724,173	2,724,373

[†] Data not available or not applicable

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue	232,162,794 69,985,068 162,177,726	246,341,520 72,414,754 173,926,766	274,295,361 78,640,920 195,654,441	303,285,308 81,293,257 221,992,051	318,136,458 81,623,574 236,512,884
Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	5,991,761 5,316,317 122,825,312 (2,843,809)	4,517,667 7,025,504 125,661,478 (2,258,011)	3,036,601 7,857,185 152,910,005 (218,003)	5,020,903 6,304,884 166,116,819 232,474	4,049,326 8,571,822 175,546,326 283,334
Net Patient Service Revenue Other Operating Revenue	100,873,213 4,949,453	111,394,882 4,821,927	110,709,573 3,221,404	125,610,228 7,465,904	129,685,650 11,076,452
Total Operating Revenue	105,822,666	116,216,809	113,930,977	133,076,132	140,762,102
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses	109,145,082 3,636,974 253,397 280,497	116,049,317 4,084,478 264,848 †	125,821,317 5,753,662 431,389 †	131,825,980 3,903,877 825,111 †	137,155,467 3,832,868 838,128
Non-Allowed Advertising Expenses	13,013 267,484	 	 	 	1 +
Salaries and Benefits Other Operating Expenses	69,210,141 35,764,073	71,641,003 40,058,988	74,562,559 45,073,707	77,133,986 49,963,006	81,640,627 50,843,844
Net Operating Income	(3,322,416)	167,492	(11,890,340)	1,250,152	3,606,635
Total Non-operating Revenue	(44,527)	120,922	(196,846)	(49,871)	66,056
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	19,303 19,303 † † (63,830) †	1,191 1,191 † † 119,731 † †	31,271 31,271 † † (228,117) †	51,365 51,365 † † (101,236) † †	66,056 66,056 † † † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	(3,366,943)	288,414	(12,087,186)	1,200,281	3,672,691
Total Surplus/Deficit	(2.255.042)	7	(42.007.406)	1 200 201	2.672.604
Total Change in Unrestricted Net Assets	(3,366,943)	288,414	(12,087,186)	1,200,281	3,672,691
Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	(6,102,217) 42,004 †	(731,801) 751,685 †	(13,686,703) 724,049 †	1,106,173 736,214 † +	3,532,915 804,786 †
Transfers From/To Affiliates Mergers Consolidations with Support	(2,777,278) †	(1,771,900) + +	(2,323,566)	(830,322)	(944,577) + +
Other Changes	†	†	†	†	15

[†] Data not available or not applicable

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.073	.853	.759	1.375	1.730
Current Ratio without Board Designated and Undesignated Investments	.991	.848	.759	.998	1.333
Days in Accounts Receivable	52.185	57.889	44.806	40.030	36.177
Acid Test	.123	.084	.046	(.879)	(.251)
Days Cash on Hand, Current	10.735	9.883	3.951	(38.598)	(10.871)
Days Cash on Hand, Incl Board Designated & Undesignated Investments	17.874	10.429	3.973	(22.059)	6.303
Average Payment Period, Accounts Payable and Accrued Expenses	47.904	49.978	36.695	33.323	32.231
Average Payment Period, Current Liabilities	87.493	117.303	86.272	43.894	43.268
Capital Structure					
Equity Financing Ratio	.402	.348	.202	.266	.305
Fixed Asset Financing	.215	.140	.542	.586	.616
Cash Flow Divided by Total Debt	.006	.084	(.114)	.122	.176
Cash Flow Divided by Total Debt with Operating Income Only	.007	.082	(.110)	.123	.175
Debt Service Coverage Total	.340	2.926	(3.249)	6.762	9.339
Debt Service Coverage Total with Operating Income Only	.369	2.850	(3.141)	6.819	9.265
Profitablility					
Total Margin	(.032)	.002	(.106)	.009	.026
Operating Margin	(.031)	.001	(.104)	.009	.026
Non Operating Revenue Margin	.013	.419	.016	(.042)	.018
Return On Assets	(.048)	.004	(.174)	.021	.060
Return On Equity	(.118)	.010	(.860)	.079	.196
Markup	2.172	2.164	2.206	2.357	2.400
Deductible	.529	.510	.557	.548	.552
Markup Adjustment for Deductible	1.047	1.081	.990	1.097	1.120
Reported Income Index	.552	(.394)	.883	1.085	1.040
Asset Efficiency					
Total Asset Turnover	1.493	1.458	1.633	2.334	2.297
Fixed Asset Turnover	3.443	3.170	3.016	3.825	4.277
Average Age Plant Depreciation Only	15.175	14.330	10.782	14.794	15.935
Other Financial Ratios					
Total Operating Expense Growth	.047	.063	.084	.048	.040
Total Operating Revenue Growth	.004	.098	(.020)	.168	.058
Realized Gains Divided by Non-Operating Revenue	†	†	Ť	†	†
Realized Gains Divided by Net Income	t	†	†	†	†
Long Term Debt to Equity	.232	.184	1.458	1.345	1.085

[†] Data not available or not applicable

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Blue Hill Memorial Hospital Blue Hill, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	\$ 9,097,553 3,687,814 48,704 3,782,724 50,831 433,000 618,218 137,222 339,040 27,976,126 63,884 17,801,883	\$ 11,487,536 5,336,940 48,657 4,807,100 173,144 9,000 783,632 128,974 200,089 27,369,406 74,982 18,263,411 †	\$ 9,560,762 2,634,934 22,727 5,534,830 96,979 † 764,909 227,613 278,770 27,564,256 96,285 19,620,640 †	\$ 5,847,457 (244,361) 30,953 4,209,699 24,930 948,289 332,542 178,600 366,805 8,523,967 † 157,430	\$ 11,134,185 3,774,271 30,333 4,395,812 36,247 1,718,424 613,706 130,255 435,137 8,282,210 160,750
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	1,573,881 28,616,654 20,080,176 8,536,478	1,024,993 29,247,466 21,241,446 8,006,020	365,525 29,858,355 22,376,549 7,481,806	391,330 30,075,457 22,100,250 7,975,207	1 366,648 30,609,051 22,854,239 7,754,812
Total Unrestricted Assets	37,073,679	38,856,942	37,125,018	14,371,424	19,416,395
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	8,415,573 110,000 3,447,064 4,503,307 355,202	9,698,288 115,214 3,828,580 5,471,461 283,033	7,502,692 226 3,835,377 3,125,792 541,297	5,422,915 239 3,303,970 1,239,933 878,773	5,846,863 27,080 3,089,240 1,385,676 1,344,867
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	4,919,642 1,795,453 806,351 + + 2,317,838 +	4,562,043 1,675,191 760,930 + 791,111 1,334,811 +	4,595,254 1,946,427 769,720 + + 1,879,107 +	4,558,130 1,939,532 209,123 + + 2,409,475 +	4,647,409 2,025,277 7,073 † † 2,615,059
Fund Balance Unrestricted	23,738,464	24,596,611	25,027,072	4,390,379	8,922,123
Total Liabilities & Equity	37,073,679	38,856,942	37,125,018	14,371,424	19,416,395
Total Restricted Assets Cash and Investments Receivables Other Assets	2,258,256 2,258,256 † †	2,208,430 2,208,430 † †	2,261,925 2,261,925 † †	2,595,653 2,595,653 † †	2,621,113 2,621,113 † †
Total Restricted Liabilities and Equity	2,258,256	2,208,430	2,261,925	2,595,653	2,621,113
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,258,256 † 484,177 1,774,079	2,208,430 † 474,150 1,734,280	2,261,925 † 488,957 1,772,968	2,595,653 † 688,759 1,906,894	2,621,113 † 704,395 1,916,718

[†] Data not available or not applicable

Blue Hill Memorial Hospital Blue Hill, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care)	52,020,236 9,911,680 42,108,556 1,555,649	57,050,584 11,472,940 45,577,644 1,401,828	58,794,908 9,422,807 49,372,101 939,061	63,412,452 9,990,028 53,422,424 873,002	60,951,752 9,384,995 51,566,757 1,333,453
Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	980,830 16,007,523 (1,438,421) 34,914,655 2,182,259	1,606,311 20,039,388 (2,735,142) 36,738,199 2,849,245	2,146,541 19,012,144 (293,335) 36,990,497 2,403,915	1,604,153 22,202,911 660,548 38,071,838 2,526,648	2,095,581 14,002,772 2,634,758 40,885,188 3,236,681
Total Operating Revenue	37,096,914	39,587,444	39,394,412	40,598,486	44,121,869
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	35,140,431 1,219,843 88,569 68,701 68,701 20,749,946 13,013,372	37,029,533 1,282,086 84,428 54,985 † 54,985 20,821,730 14,786,304	38,324,114 1,263,418 55,723 77,149 + 77,149 22,000,809 14,927,015	39,649,265 804,992 73,322 66,366 + 66,366 22,434,017 16,270,568	39,331,903 782,430 80,709 22,864 + 22,864 21,256,096 17,189,804
Net Operating Income	1,956,483	2,557,911	1,070,298	949,221	4,789,966
Total Non-operating Revenue	326,080	540,479	(119,427)	1,395,560	20,829
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	326,080 340,629 (14,549) † †	540,479 516,976 23,503 † † †	(119,427) (119,427) 275,116 (394,543) † † †	1,395,560 136,799 1,258,761 † †	20,829 20,829 † † † †
Excess of Revenue over Expenses	2,282,563	3,098,390	950,871	2,344,781	4,810,795
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	2,282,563	3,098,390	950,871	2,344,781	4,810,795
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,232,824 10,000 220,524 (257,998) (1,022,456) † †	858,147 4,110 (695,043) (371,984) (1,177,326) † †	430,461 76,177 695,551 (336,005) (956,133) †	(20,636,693) 154,649 (1,284,390) (37,130) (21,814,603) †	4,531,745 62,820 108 (56,439) (285,539) †

[†] Data not available or not applicable

Blue Hill Memorial Hospital Blue Hill, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.196	3.068	3.889	1.107	1.932
Current Ratio without Board Designated and Undesignated Investments	1.081	1.184	1.274	1.078	1.904
Days in Accounts Receivable	39.545	47.759	54.614	40.359	39.243
Acid Test	.444	.555	.354	(.039)	.651
Days Cash on Hand, Current	40.207	54.990	26.175	(2.005)	36.023
Days Cash on Hand, Incl Board Designated & Undesignated Investments	231.762	241.469	219.412	(.526)	37.545
Average Payment Period, Accounts Payable and Accrued Expenses	37.092	39.092	37.774	31.046	29.250
Average Payment Period, Current Liabilities	90.555	99.025	73.892	50.956	55.360
Capital Structure					
Equity Financing Ratio	.640	.633	.674	.305	.460
Fixed Asset Financing	.210	.209	.260	.243	.261
Cash Flow Divided by Total Debt	.263	.307	.183	.316	.533
Cash Flow Divided by Total Debt with Operating Income Only	.238	.269	.193	.176	.531
Debt Service Coverage Total	18.551	22.964	13.280	43.823	70.094
Debt Service Coverage Total with Operating Income Only	16.867	20.184	13.978	24.848	69.836
Profitablility					
Total Margin	.061	.077	.024	.056	.109
Operating Margin	.053	.065	.027	.023	.109
Non Operating Revenue Margin	.143	.174	(.126)	.595	.004
Return On Assets	.062	.080	.026	.163	.248
Return On Equity	.096	.126	.038	.534	.539
Markup	1.542	1.618	1.597	1.663	1.632
Deductible	.308	.351	.323	.350	.230
Markup Adjustment for Deductible	1.087	1.076	1.101	1.103	1.276
Reported Income Index	1.851	3.611	2.209	(.114)	1.062
Asset Efficiency					
Total Asset Turnover	1.009	1.033	1.058	2.922	2.273
Fixed Asset Turnover	4.346	4.945	5.265	5.091	5.690
Average Age Plant Depreciation Only	16.461	16.568	17.711	27.454	29.209
Other Financial Ratios					
Total Operating Expense Growth	(.020)	.054	.035	.035	(800.)
Total Operating Revenue Growth	(.010)	.067	(.005)	.031	.087
Realized Gains Divided by Non-Operating Revenue	(.045)	.043	3.304	.902	†
Realized Gains Divided by Net Income	(.006)	.008	(.415)	.537	†
Long Term Debt to Equity	.076	.068	.078	.442	.227
2 7 7					

[†] Data not available or not applicable

Bridgton Hospital Bridgton, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	31,234,400 18,967,605 438,187	31,946,969 22,881,555 447,188	29,006,295 20,839,133 450,231	27,937,200 21,519,014 13,700	28,931,956 22,432,690 402,616
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	8,967,314 7,684 430,438	6,976,049 † 784,850	6,127,207 + 613,990	5,464,160 + 233,281	4,859,802 † 230,171
Other Accounts Receivable Inventory Other Current Assets	1 1 345,456 2,077,716	119,334 537,993	515,536 † 353,303 622,431	463,872 243,173	481,749 524,928
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	20,564,755 852,461 4,645,729	21,225,101 872,062 4,675,518	23,281,902 883,496 4,632,553	23,316,294 786,166 5,087,911	23,917,170 786,166 5,585,926
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	(24,525) 35,742,060 20,650,970 15,091,090	603,608 36,968,425 21,894,512 15,073,913	515,852 40,227,802 22,977,801 17,250,001	1,341,982 40,281,164 24,180,929 16,100,235	1,599,092 42,008,492 26,062,506 15,945,986
Total Unrestricted Assets	51,799,155	53,172,070	52,288,197	51,253,494	52,849,126
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	5,014,659 530,779 3,236,640 1,247,240 + +	4,794,869 524,290 3,092,876 1,177,703 + +	3,886,304 600,031 2,717,091 569,182 †	2,775,172 225,972 2,361,540 187,660 †	5,432,630 313,956 2,946,004 2,172,670 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund	8,915,645 8,313,451 † †	8,435,695 7,793,652 † †	8,312,606 7,648,773 †	7,499,629 6,928,797 † †	7,290,825 6,693,683 †
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	602,194	642,043	f 663,833	† 570,832	† 597,142
Fund Balance Unrestricted Total Liabilities & Equity	37,868,851	39,941,506	40,089,287	40,978,693	40,125,671
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	51,799,155 3,904,263 3,743,420 90,811 70,032	53,172,070 4,263,881 3,903,931 + 359,950	52,288,197 4,296,343 4,036,368 + 259,975	51,253,494 4,421,122 4,305,084 + 116,038	52,849,126 4,605,710 4,505,132 † 100,578
Total Restricted Liabilities and Equity	3,904,263	4,263,881	4,296,343	4,421,122	4,605,710
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	3,904,263 † 2,702,704 1,201,559	4,263,881 † 3,067,445 1,196,436	4,296,343 † 3,143,120 1,153,223	4,421,122 † 3,223,052 1,198,070	4,605,710 † 3,366,434 1,239,276

[†] Data not available or not applicable

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Bridgton Hospital Bridgton, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	88,473,274 16,728,394 71,744,880 1,484,824 5,965,744 33,946,044 † 47,076,662	89,679,294 16,333,759 73,345,535 1,216,737 3,252,548 39,138,752 † 46,071,257	93,025,765 15,276,846 77,748,919 1,402,980 4,794,931 40,862,299 † 45,965,555	96,867,857 16,018,690 80,849,167 1,456,852 4,960,575 44,143,619 + 46,306,811	89,831,110 15,916,835 73,914,275 966,128 5,312,635 40,749,324 + 42,803,023
Other Operating Revenue Total Operating Revenue	971,445	2,240,762	2,971,369	2,244,724	2,312,252
Total Operating Revenue Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	48,048,107 44,554,951 1,659,409 471,548 164,794 164,794 28,565,646 13,693,554	48,312,019 46,355,383 1,546,380 463,409 170,598 170,598 29,991,925 14,183,071	48,936,924 49,070,650 1,492,371 436,979 177,018 177,018 31,782,135 15,182,147	48,551,535 48,001,623 1,688,228 368,344 126,778 126,778 31,396,777 14,421,496	45,115,275 46,522,162 2,128,297 289,144 28,290 4 28,290 29,135,908 14,940,523
Net Operating Income	3,493,156	1,956,636	(133,726)	549,912	(1,406,887)
Total Non-operating Revenue	205,285	135,128	(130,550)	144,808	511,640
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	297,717 124,253 173,464 † † † (92,432)	122,478 144,670 (22,192) † † † †	70,379 147,823 (77,444) + + (200,929)	179,295 137,451 41,844 † † † †	452,048 180,138 271,910 + + 59,592
Excess of Revenue over Expenses Extraordinary Gains/Losses	3,698,441 †	2,091,764	(264,276)	694,720 (60,744)	(895,247)
Total Surplus/Deficit	3,698,441	2,091,764	(264,276)	633,976	(895,247)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	4,104,107 89,101 316,565 † † † † †	2,072,655 74,100 (93,209) † † † †	147,781 307,355 104,702 † † † †	889,339 12,666 242,697 † † † †	(853,022) 20,977 21,248 + + + +

[†] Data not available or not applicable

Bridgton Hospital Bridgton, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	7.155	7.638	8.656	11.900	6.354
Current Ratio without Board Designated and Undesignated Investments	6.229	6.663	7.464	10.067	5.326
Days in Accounts Receivable	69.526	55.268	48.654	43.070	41.442
Acid Test	3.870	4.865	5.478	7.759	4.203
Days Cash on Hand, Current	165.125	190.029	163.323	169.701	187.749
Days Cash on Hand, Incl Board Designated & Undesignated Investments	204.655	228.114	198.862	209.800	233.675
Average Payment Period, Accounts Payable and Accrued Expenses	27.541	25.194	20.844	18.612	24.222
Average Payment Period, Current Liabilities	42.670	39.057	29.814	21.871	44.666
Capital Structure					
Equity Financing Ratio	.731	.751	.767	.800	.759
Fixed Asset Financing	.551	.517	.443	.430	.420
Cash Flow Divided by Total Debt	.385	.275	.101	.232	.097
Cash Flow Divided by Total Debt with Operating Income Only	.370	.265	.111	.218	.057
Debt Service Coverage Total	5.508	4.126	1.732	2.841	2.955
Debt Service Coverage Total with Operating Income Only	5.314	3.990	1.868	2.692	1.962
Profitablility					
Total Margin	.077	.043	(.005)	.014	(.020)
Operating Margin	.073	.040	(.003)	.011	(.031)
Non Operating Revenue Margin	.056	.065	.494	.208	(.572)
Return On Assets	.071	.039	(.005)	.014	(.017)
Return On Equity	.098	.052	(.007)	.017	(.022)
Markup	2.008	1.983	1.956	2.065	1.981
Deductible	.384	.436	.439	.456	.454
Markup Adjustment for Deductible	1.246	1.139	1.124	1.145	1.105
Reported Income Index	.901	1.009	(1.788)	.781	1.050
Asset Efficiency					
Total Asset Turnover	.932	.911	.933	.950	.863
Fixed Asset Turnover	3.184	3.205	2.837	3.016	2.829
Average Age Plant Depreciation Only	12.445	14.159	15.397	14.323	12.246
Other Financial Ratios					
Total Operating Expense Growth	.055	.040	.059	(.022)	(.031)
Total Operating Revenue Growth	.101	.005	.013	(800.)	(.071)
Realized Gains Divided by Non-Operating Revenue	.845	(.164)	.593	.289	.531
Realized Gains Divided by Net Income	.047	(.011)	.293	.060	(.304)
Long Term Debt to Equity	.220	.195	.191	.169	.167
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[†] Data not available or not applicable

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Calais Regional Hospital Calais, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	6,763,772 350,137	7,418,318 825,887	7,057,744 505,439	5,717,780 1,018,314 +	5,276,613 353,802
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	4,430,170 † +	4,789,506 †	5,467,597 †	3,634,826	3,080,783 + 611,818
Other Accounts Receivable Inventory	699,955	278,336	† †	† †	†
Other Current Assets Total Non-Current Assets Trustee Held Investments	1,283,510 19,146,244 689,287	1,524,589 16,655,908 771,378	1,084,708 15,654,673 852,830	1,064,640 14,500,062 793,841	1,230,210 13,818,868 794,397
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets	1,730,774 † †	606,943	258,546 † †	259,507 † †	270,989 † †
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	30,405,980 13,679,797 16,726,183	30,543,407 15,265,820 15,277,587	439,301 30,573,465 16,469,469 14,103,996	531,508 30,662,395 17,747,189 12,915,206	528,182 30,921,713 18,696,413 12,225,300
Total Unrestricted Assets	25,910,016	24,074,226	22,712,417	20,217,842	19,095,481
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	6,909,743 669,747 3,636,448 1,146,336 + 1,457,212	8,688,417 797,165 4,861,796 2,078,982 + 950,474	9,228,975 544,501 5,938,475 1,863,451 + 882,548	10,079,570 913,818 7,567,693 263,529 † 1,334,530	9,933,676 568,306 5,253,139 3,112,231 † 1,000,000
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	19,835,752 16,122,974 3,712,778 † † †	17,789,905 15,437,382 2,352,523 † † †	17,100,482 15,796,689 864,492 † † 439,301	15,909,298 15,377,789 † † † † 531,508	15,507,415 14,979,233 † † † 528,182
Fund Balance Unrestricted	(835,479)	(2,404,096)	(3,617,040)	(5,771,026)	(6,345,610)
Total Liabilities & Equity	25,910,016	24,074,226	22,712,417	20,217,842	19,095,481
Total Restricted Assets Cash and Investments Receivables Other Assets	1,617,087 1,617,087 † †	1,431,672 1,431,672 † †	1,500,023 1,500,023 † †	1,717,985 1,717,985 † †	1,611,612 1,611,612 † †
Total Restricted Liabilities and Equity	1,617,087	1,431,672	1,500,023	1,717,985	1,611,612
Total Restricted Fund Balance Total Liabilities	1,617,087	1,431,672	1,500,023 †	1,717,985 †	1,611,612 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,115,463 501,624	956,478 475,194	1,021,098 478,925	1,194,847 523,138	1,138,452 473,160

[†] Data not available or not applicable

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Calais Regional Hospital Calais, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	55,900,161	67,874,593	73,271,493	65,278,976	54,053,842
Gross Inpatient Service Revenue	16,651,647	19,452,356	20,220,612	15,962,511	8,228,156
Gross Outpatient Service Revenue	39,248,514	48,422,237	53,050,881	49,316,465	45,825,686
Free Care (Charity Care)	1,440,523	1,497,412	1,858,519	1,313,163	708,453
Bad Debt (Provision for Bad Debt)	1,519,643	2,155,279	1,774,450	1,979,228	2,214,521
Contractuals	23,965,899	31,103,223	34,581,115	29,337,977	22,898,681
Changes in Prior Year Estimated/Final Settlements	457,000	(90,000)	(266,000)	(221,000)	144,000
Net Patient Service Revenue	28,517,096	33,208,679	35,323,409	32,869,608	28,088,187
Other Operating Revenue	1,352,614	1,422,308	1,026,385	1,195,602	1,697,043
Total Operating Revenue	29,869,710	34,630,987	36,349,794	34,065,210	29,785,230
Total Operating Expenses	32,562,579	36,442,710	37,618,073	36,305,490	30,465,638
Depreciation and Amortization	1,609,974	1,697,556	1,605,530	1,277,725	1,042,051
Interest	987,208	932,392	960,976	934,252	949,574
Advertising Expenses	65,738	108,125	†	†	†
Allowed Advertising Expenses	65,738	59,973	†	†	†
Non-Allowed Advertising Expenses	†	48,152	†	†	†
Salaries and Benefits	16,906,624	18,182,743	18,449,625	17,883,401	16,169,450
Other Operating Expenses	12,993,035	15,521,894	16,601,942	16,210,112	12,304,563
Net Operating Income	(2,692,869)	(1,811,723)	(1,268,279)	(2,240,280)	(680,408)
Total Non-operating Revenue	50,714	116,271	53,441	58,304	84,249
Total Investment Income	23,729	27,046	14,707	12,398	18,666
Interest and Dividends	23,729	27,046	14,707	12,398	18,666
Realized Gains/Losses on Sales of Securities	†	†	†	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	26,985	89,225	38,734	45,906	65,583
Excess of Revenue over Expenses	(2,642,155)	(1,695,452)	(1,214,838)	(2,181,976)	(596,159)
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(2,642,155)	(1,695,452)	(1,214,838)	(2,181,976)	(596,159)
Total Change in Unrestricted Net Assets	(2,599,211)	(1,568,617)	(1,212,944)	(2,153,986)	(574,584)
Net Assets Released for Restrictions - Capital	41,539	136,245	†	22,388	15,419
Unrealized Gains/Losses on Investments	1,405	(9,410)	1,894	5,602	6,156
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

Calais Regional Hospital Calais, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.229	.924	.793	.593	.558
Current Ratio without Board Designated and Undesignated Investments	.979	.854	.765	.567	.531
Days in Accounts Receivable	56.703	52.642	56.497	40.363	40.034
Acid Test	.051	.095	.055	.101	.036
Days Cash on Hand, Current	4.129	8.676	5.123	10.611	4.389
Days Cash on Hand, Incl Board Designated & Undesignated Investments	24.539	15.052	7.743	13.315	7.751
Average Payment Period, Accounts Payable and Accrued Expenses	42.882	51.073	60.189	78.858	65.165
Average Payment Period, Current Liabilities	81.481	91.272	93.539	105.032	123.227
Capital Structure					
Equity Financing Ratio	(.032)	(.100)	(.159)	(.285)	(.332)
Fixed Asset Financing	.964	1.010	1.120	1.191	1.225
Cash Flow Divided by Total Debt	(.039)	.000	.015	(.035)	.018
Cash Flow Divided by Total Debt with Operating Income Only	(.040)	(.004)	.013	(.037)	.014
Debt Service Coverage Total	(.027)	.583	.769	.020	.749
Debt Service Coverage Total with Operating Income Only	(.058)	.511	.738	(.019)	.704
Profitablility					
Total Margin	(.088)	(.049)	(.033)	(.064)	(.020)
Operating Margin	(.090)	(.052)	(.035)	(.066)	(.023)
Non Operating Revenue Margin	(.019)	(.069)	(.044)	(.027)	(.141)
Return On Assets	(.102)	(.070)	(.053)	(.108)	(.031)
Return On Equity	3.162	.705	.336	.378	.094
Markup	1.758	1.902	1.975	1.831	1.830
Deductible	.429	.458	.472	.449	.424
Markup Adjustment for Deductible	1.022	1.048	1.056	1.023	1.078
Reported Income Index	1.017	1.081	1.002	1.013	1.038
Asset Efficiency					
Total Asset Turnover	1.155	1.443	1.603	1.688	1.564
Fixed Asset Turnover	1.786	2.267	2.577	2.638	2.436
Average Age Plant Depreciation Only	8.497	8.993	10.258	13.890	17.942
Other Financial Ratios					
Total Operating Expense Growth	(.028)	.119	.032	(.035)	(.161)
Total Operating Revenue Growth	(.047)	.159	.050	(.063)	(.126)
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	†	†	†	†	†
Long Term Debt to Equity	(19.298)	(6.421)	(4.367)	(2.665)	(2.361)
	*	•			

[†] Data not available or not applicable

Cary Medical Center Caribou, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment	13,154,033 3,831,348	13,320,710 3,308,194	12,474,642 2,397,708	13,300,471 2,665,357	16,015,323 4,006,820
Current Assets Whose Use is Limited	†	†	. , †	+	†
Net Patient Accounts Receivable Due from Affiliates	6,324,216	7,192,536	7,549,412	6,918,549	8,541,422
Third Party Settlements Receivable	582,211	218,000	469,000	1,597,300	158,134
Other Accounts Receivable	725,773	474,045	413,015	392,138	1,396,208
Inventory	†	†	†	†	+
Other Current Assets	1,690,485	2,127,935	1,645,507	1,727,127	1,912,739
Total Non-Current Assets	16,248,977	15,814,318	14,869,244	13,326,038	12,579,975
Trustee Held Investments	†	†	†	†	†
Board Designated and Undesignated Investments Due From Affiliates	6,424,553	4,241,458	3,976,793	4,025,508	4,067,280
Investments in Affiliates	 	+	+	+	
Other Non-current Assets	<u>'</u>	1,603,599	; †	; †	· +
Gross Property, Plant and Equipment (PP&E)	35,768,241	36,538,850	38,652,405	38,926,202	39,408,118
Accumulated Depreciation	25,943,817	26,569,589	27,759,954	29,625,672	30,895,423
Net Property, Plant and Equipment (PP&E)	9,824,424	9,969,261	10,892,451	9,300,530	8,512,695
Total Unrestricted Assets	29,403,010	29,135,028	27,343,886	26,626,509	28,595,298
Total Current Liabilities	7,622,207	6,384,546	5,339,029	5,920,508	7,676,932
Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses	1,035,503	761,881	715,118	617,365	611,342
Estimated Third Party Settlements	4,572,583	3,270,573	3,653,284	3,834,936	4,858,438
Due to Affiliates	1,619,598	2,010,993	610,714 17,500	941,202 22,500	1,669,332
Other Current Liabilities	394,523	341,099	342,413	504,505	537,820
Total Non-current Liabilities	3,282,514	2,502,090	1,753,113	1,110,256	473,028
Long Term Debt	2,993,940	2,232,754	1,503,016	879,397	261,407
Estimated Third Party Settlements	†	†		, †	†
Due to Affiliates	†	†	†	†	†
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	† +	†	†	†	†
Other Non-Current Liabilities	288,574	269,336	250,097	230,859	211,621
Fund Balance Unrestricted	18,498,289	20,248,392	20,251,744	19,595,745	20,445,338
Total Liabilities & Equity	29,403,010	29,135,028	27,343,886	26,626,509	28,595,298
Total Restricted Assets	33,604	195,085	94,878	84,075	79,200
Cash and Investments	33,604	195,085	94,878	84,075	79,200
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	33,604	195,085	94,878	84,705	79,200
Total Restricted Fund Balance	33,604	195,085	94,878	84,705	79,200
Total Liabilities Temperarily Restricted Not Assets	†	†	†	†	†
Temporarily Restricted Net Assets Permanently Restricted Net Assets	33,604	195,085	94,878	84,705	79,200
I Cilianchay Needlicted Net Assets	I		ı	ı	I

[†] Data not available or not applicable

Cary Medical Center Caribou, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	113,333,294 30,565,726 82,767,568 1,600,645 3,496,648 59,749,227 (362,000) 48,848,774 3,983,003	118,438,735 32,120,695 86,318,040 1,905,472 3,950,000 62,707,976 (997,000) 50,872,287 3,662,238	114,411,169 30,870,606 83,540,563 1,983,156 3,646,925 59,284,970 82,000 49,414,118 4,104,959	113,168,858 29,768,349 83,400,509 2,014,015 4,443,115 59,609,087 (204,000) 47,306,641 4,455,822	123,116,062 30,604,830 92,511,232 3,022,427 3,750,706 63,855,757 96,000 52,391,172 4,353,266
Total Operating Revenue	52,831,777	54,534,525	53,519,077	51,762,463	56,744,438
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses Net Operating Income	50,912,506 1,691,249 154,733 321,169 14,085 307,084 24,892,027 23,853,328 1,919,271	52,807,525 1,752,148 128,999 257,466 10,560 246,906 25,748,493 24,920,419 1,727,000	54,068,844 1,943,037 102,894 325,027 11,000 314,027 26,061,220 25,636,666 (549,767)	52,463,829 2,015,579 77,387 340,018 11,360 328,658 26,361,216 23,669,629 (701,366)	55,943,616 1,855,192 42,509 359,604 7,900 351,704 27,183,665 26,502,646 800,822
Total Non-operating Revenue	2,192	75,738	56,059	53,410	51,684
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	(33,295) (14,293) (19,002) † † †	(8,822) 21,259 (30,081) † † †	8,474 43,418 (34,944) † † † 47,585	37,171 51,633 (14,462) † † †	38,212 53,310 (15,098) † † †
Excess of Revenue over Expenses	1,921,463	1,802,738	(493,708)	(647,956)	852,506
Extraordinary Gains/Losses	†	†	Ť	Ť	†
Total Surplus/Deficit	1,921,463	1,802,738	(493,708)	(647,956)	852,506
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	2,001,908 90,768 (10,323) † † † †	1,915,612 130,273 (17,399) † † † † †	(92,565) 395,000 6,143 + + + + +	(661,683) 4,957 (18,684) † † † †	853,998 26,797 (25,305) † † † †

[†] Data not available or not applicable

Cary Medical Center Caribou, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.569	2.751	3.081	2.926	2.616
Current Ratio without Board Designated and Undesignated Investments	1.726	2.086	2.337	2.247	2.086
Days in Accounts Receivable	47.255	51.605	55.764	53.381	59.507
Acid Test	.503	.518	.449	.450	.522
Days Cash on Hand, Current	28.411	23.651	16.789	19.284	27.039
Days Cash on Hand, Incl Board Designated & Undesignated Investments	76.053	53.973	44.636	48.409	54.486
Average Payment Period, Accounts Payable and Accrued Expenses	33.908	23.382	25.581	27.746	32.786
Average Payment Period, Current Liabilities	56.522	45.644	37.385	42.836	51.806
Capital Structure					
Equity Financing Ratio	.629	.695	.741	.736	.715
Fixed Asset Financing	.305	.224	.138	.095	.031
Cash Flow Divided by Total Debt	.331	.400	.204	.195	.332
Cash Flow Divided by Total Debt with Operating Income Only	.331	.392	.196	.187	.326
Debt Service Coverage Total	2.863	3.163	1.795	1.823	4.168
Debt Service Coverage Total with Operating Income Only	2.862	3.098	1.730	1.756	4.089
Profitablility					
Total Margin	.036	.033	(.009)	(.013)	.015
Operating Margin	.036	.032	(.010)	(.014)	.014
Non Operating Revenue Margin	.001	.042	(.114)	(.082)	.061
Return On Assets	.065	.062	(.018)	(.024)	.030
Return On Equity	.104	.089	(.024)	(.033)	.042
Markup	2.304	2.312	2.192	2.242	2.279
Deductible	.527	.529	.518	.527	.519
Markup Adjustment for Deductible	1.131	1.125	1.095	1.106	1.137
Reported Income Index	.962	1.030	(147.288)	.988	1.003
Asset Efficiency					
Total Asset Turnover	1.797	1.874	1.959	1.946	1.986
Fixed Asset Turnover	5.378	5.470	4.913	5.566	6.666
Average Age Plant Depreciation Only	15.340	15.164	14.287	14.698	16.653
Other Financial Ratios					
Total Operating Expense Growth	.004	.037	.024	(.030)	.066
Total Operating Revenue Growth	.082	.032	(.019)	(.033)	.096
Realized Gains Divided by Non-Operating Revenue	(8.669)	(.397)	(.623)	(.271)	(.292)
Realized Gains Divided by Net Income	(.010)	(.017)	.071	.022	(.018)
Long Term Debt to Equity	.162	.110	.074	.045	.013

[†] Data not available or not applicable

Central Maine Medical Center Lewiston, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	90,576,362 14,547,603 6,446,320 55,502,943 46,533 2,737,483 † 2,825,819 8,469,661	95,004,423 22,562,420 6,475,224 51,182,883 145,321 6,636,755 † 4,063,877 3,937,943	85,012,575 12,406,161 5,911,158 48,448,554 + 6,880,940 + 4,889,356 6,476,406	68,733,156 7,712,672 3,954,481 42,469,270 + 6,838,136 + 4,932,848 2,825,749	86,576,414 18,108,395 5,964,179 42,324,208 † 9,025,482 † 6,374,629 4,779,521
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	183,971,353 13,355,790 + + 25,616,033 362,187,610 217,188,080 144,999,530	172,428,290 13,106,308 † † † 22,958,819 369,947,896 233,584,733 136,363,163	187,946,198 14,791,138 † † † 24,426,888 398,509,946 249,781,774 148,728,172	175,746,613 13,728,149 † † 27,757,218 398,155,668 263,894,422 134,261,246	167,650,259 13,256,953 † † 21,771,835 414,066,675 281,445,204 132,621,471
Total Unrestricted Assets	274,547,715	267,432,713	272,958,773	244,479,769	254,226,673
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	91,648,230 6,446,320 29,817,369 + + 55,384,541	85,110,992 6,475,224 31,332,823 † † 47,302,945	99,033,679 8,081,441 27,263,367 2,993,969 8,934 60,685,968	91,580,684 4,335,390 27,238,496 2,108,675 + 57,898,123	107,082,453 4,418,149 43,737,359 1,258,047 + 57,668,898
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	128,779,380 120,492,896 + + 1,628,409 4,624,007 2,034,068	120,396,857 113,934,356 + + 1,264,533 3,098,192 2,099,776	118,319,263 109,376,388 † † 4,074,838 2,738,395 2,129,642	107,301,567 101,884,944 + + 1,237,852 1,940,644 2,238,127	111,442,827 107,501,802 † 1,499,360 65,696 2,375,969
Fund Balance Unrestricted	54,120,105	61,924,864	55,605,831	45,597,518	35,701,393
Total Liabilities & Equity	274,547,715	267,432,713	272,958,773	244,479,769	254,226,673
Total Restricted Assets Cash and Investments Receivables Other Assets	28,126,774 28,126,774 † †	28,258,825 28,258,825 † †	29,261,397 29,261,397 † †	30,131,023 30,131,023 † †	27,403,658 27,403,658 †
Total Restricted Liabilities and Equity	28,126,774	28,258,825	29,261,397	30,131,023	27,403,658
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	28,122,782 3,992 8,979,161 19,143,621	28,255,155 3,670 8,328,679 19,926,476	29,258,072 3,325 8,481,827 20,776,245	30,127,915 3,108 9,091,763 21,036,152	27,576,585 (172,927) 6,319,286 21,257,299

[†] Data not available or not applicable

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Central Maine Medical Center Lewiston, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	729,396,764 319,684,860 409,711,904 13,337,912 35,478,477 373,889,612 † 306,690,763	761,776,048 345,313,451 416,462,597 10,948,452 17,702,120 405,050,527 † 328,074,949	827,203,148 371,924,687 455,278,461 14,896,001 27,197,719 440,027,593 † 345,081,835	887,546,190 404,642,208 482,903,982 18,578,335 25,871,009 490,738,421 † 352,358,425	890,236,339 381,411,664 508,824,675 16,010,704 26,803,115 497,817,508 + 349,605,012
Total Operating Revenue	22,938,150	36,665,384	35,017,644	25,606,868	24,801,176
Total Operating Revenue Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	329,628,913 323,834,898 20,056,517 5,559,506 479,613 + 479,613 194,561,947 103,177,315	364,740,333 354,068,607 18,794,477 5,419,556 749,558 + 749,558 211,618,393 117,486,623	380,099,479 387,126,544 17,889,087 5,245,299 1,181,213 + 1,181,213 222,489,915 140,321,030	377,965,293 390,289,127 18,219,999 5,032,029 690,803 + 690,803 221,899,700 144,446,596	374,406,188 386,202,982 20,306,509 4,922,201 546,910 211,879,691 148,547,671
Net Operating Income	5,794,015	10,671,726	(7,027,065)	(12,323,834)	(11,796,794)
Total Non-operating Revenue	195,434	968,138	402,855	2,011,664	518,936
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	193,829 188,050 5,779 † 165,320 † (163,715)	244,131 342,997 (98,866) + 20,892 + 703,115	221,093 289,215 (68,122) + 168,046 + 13,716	225,478 262,540 (37,062) + 113,080 + 1,673,106	349,858 273,861 75,997 + 348,367 + (179,289)
Excess of Revenue over Expenses	5,989,449	11,639,864	(6,624,210)	(10,312,170)	(11,277,858)
Extraordinary Gains/Losses	(3,600,000)	(4,214,140)	†	(481,725)	20,291
Total Surplus/Deficit	2,389,449	7,425,724	(6,624,210)	(10,793,895)	(11,257,567)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	876,997 288,187 (99,037) † (1,701,602) † †	7,804,759 366,881 12,154 † † † † †	(6,319,033) 129,432 175,745 † † † †	(10,005,205) 808,133 (19,443) † † † †	(10,072,160) 1,429,950 (244,543) † † † †

[†] Data not available or not applicable

Central Maine Medical Center Lewiston, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	.988	1.116	.858	.751	.809
Current Ratio without Board Designated and Undesignated Investments	.988	1.116	.858	.751	.809
Days in Accounts Receivable	66.055	56.944	51.245	43.993	44.188
Acid Test	.229	.341	.185	.127	.225
Days Cash on Hand, Current	25.225	31.612	18.107	11.445	24.014
Days Cash on Hand, Incl Board Designated & Undesignated Investments	25.225	31.612	18.107	11.445	24.014
Average Payment Period, Accounts Payable and Accrued Expenses	35.827	34.111	26.950	26.721	43.630
Average Payment Period, Current Liabilities	110.118	92.657	97.897	89.841	106.820
Capital Structure					
Equity Financing Ratio	.197	.232	.204	.187	.140
Fixed Asset Financing	.831	.836	.735	.759	.811
Cash Flow Divided by Total Debt	.118	.148	.052	.040	.041
Cash Flow Divided by Total Debt with Operating Income Only	.117	.143	.050	.030	.039
Debt Service Coverage Total	2.959	3.022	1.409	.987	1.507
Debt Service Coverage Total with Operating Income Only	2.940	2.940	1.374	.833	1.451
Profitablility					
Total Margin	.018	.032	(.017)	(.027)	(.030)
Operating Margin	.018	.029	(.018)	(.033)	(.032)
Non Operating Revenue Margin	.033	.083	(.061)	(.195)	(.046)
Return On Assets	.022	.044	(.024)	(.042)	(.044)
Return On Equity	.111	.188	(.119)	(.226)	(.316)
Markup	2.323	2.255	2.227	2.340	2.369
Deductible	.513	.532	.532	.553	.559
Markup Adjustment for Deductible	1.169	1.111	1.091	1.082	1.080
Reported Income Index	6.829	1.491	1.048	1.030	1.140
Asset Efficiency					
Total Asset Turnover	1.201	1.367	1.394	1.554	1.475
Fixed Asset Turnover	2.273	2.675	2.556	2.815	2.823
Average Age Plant Depreciation Only	10.829	12.428	13.963	14.484	13.860
Other Financial Ratios					
Total Operating Expense Growth	.048	.093	.093	.008	(.010)
Total Operating Revenue Growth	.114	.107	.042	(.006)	(.009)
Realized Gains Divided by Non-Operating Revenue	.030	(.102)	(.169)	(.018)	.146
Realized Gains Divided by Net Income	.001	(800.)	.010	.004	(.007)
Long Term Debt to Equity	2.226	1.840	1.967	2.234	3.011

[†] Data not available or not applicable

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Charles A. Dean Memorial Hospital Greenville, Me	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	4,624,658	3,697,076	3,649,687	4,954,426	5,572,661
Cash and Investment	168,912	365,677	237,076	2,446,345	2,114,563
Current Assets Whose Use is Limited	†	†	549,421	11,457	7,990
Net Patient Accounts Receivable	2,837,232	1,895,993	1,992,848	1,620,314	1,666,660
Due from Affiliates	6,311	23,208	7,818	2,972	4,209
Third Party Settlements Receivable	628,000	572,000	451,000	369,426	1,167,220
Other Accounts Receivable	518,343	532,774	115,539	211,493	343,623
Inventory	271,104	262,167	242,724	227,196	214,758
Other Current Assets	194,756	45,257	53,261	65,223	53,638
Total Non-Current Assets	5,083,713	4,854,561	7,003,269	5,545,232	5,783,551
Trustee Held Investments	4,151	12,465	2,605,947	30,066	†
Board Designated and Undesignated Investments	1,052,281	1,172,832	750,455	329,230	340,612
Due From Affiliates	†	†	†	†	†
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	277,611	324,093	19,932	19,932	166,312
Gross Property, Plant and Equipment (PP&E)	10,589,948	10,701,713	11,571,151	11,250,353	11,765,912
Accumulated Depreciation	6,840,278	7,356,542	7,944,216	6,084,349	6,489,285
Net Property, Plant and Equipment (PP&E)	3,749,670	3,345,171	3,626,935	5,166,004	5,276,627
Total Unrestricted Assets	9,708,371	8,551,637	10,652,956	10,499,658	11,356,212
Total Current Liabilities	3,692,622	3,434,605	3,305,695	2,572,092	1,654,267
Current Long Term Debt (LTD)	40,663	47,049	53,237	55,132	56,982
Accounts Payable and Accrued Expenses	1,434,458	1,280,717	1,522,267	1,120,954	1,053,996
Estimated Third Party Settlements	2,081,697	1,438,788	1,085,320	991,619	131,371
Due to Affiliates	135,804	218,051	644,871	404,387	411,918
Other Current Liabilities	†	450,000	†	†	†
Total Non-current Liabilities	2,700,305	2,659,611	6,896,190	6,773,072	6,204,543
Long Term Debt	244,970	251,596	3,822,390	3,757,138	3,689,992
Estimated Third Party Settlements	768,803	441,521	1,275,559	1,121,342	641,675
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	1,686,532	1,966,494	1,798,241	1,894,592	1,872,876
Other Non-Current Liabilities	Ť	Ť	†	Ť	Ť
Fund Balance Unrestricted	3,315,444	2,457,421	451,071	1,154,494	3,497,402
Total Liabilities & Equity	9,708,371	8,551,637	10,652,956	10,499,658	11,356,212
Total Restricted Assets	749,258	740,531	755,199	936,790	707,708
Cash and Investments	711,878	731,157	744,006	936,790	707,708
Receivables	37,380	9,374	11,193	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	749,258	740,531	755,199	936,790	707,708
Total Restricted Fund Balance	749,258	740,531	755,199	936,790	707,708
Total Liabilities Temporarily Restricted Not Assets	700.255	700.040	704716	† ====================================	747.335
Temporarily Restricted Net Assets	389,055	380,048	394,716	576,307	347,225
Permanently Restricted Net Assets	360,203	360,483	360,483	360,483	360,483

[†] Data not available or not applicable

Charles A. Dean Memorial Hospital Greenville, Me	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue	18,845,102 4,208,792 14,636,310	18,871,508 4,400,798 14,470,710	18,108,391 4,435,902 13,672,489	20,897,144 4,782,037 16,115,107	20,217,775 4,047,743 16,170,032
Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	552,497 680,908 3,549,926 (981,344)	283,761 417,982 3,667,945	341,100 857,560 3,094,057	378,505 713,807 4,782,253 (1,355,823)	531,753 640,691 3,430,657
Net Patient Service Revenue Other Operating Revenue	15,043,115 731,951	(380,821) 14,882,641 1,224,940	8,665 13,807,009 1,171,001	16,378,402 1,496,577	(1,880,492) 17,495,166 1,788,536
Total Operating Revenue	15,775,066	16,107,581	14,978,010	17,874,979	19,283,702
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	16,026,405 572,789 11,283 71,562 † 71,562 10,525,330 4,845,441	16,301,048 597,116 18,509 46,817 + 46,817 10,323,584 5,315,022	16,614,605 598,550 19,974 41,965 10,397,183 5,556,933	16,755,971 453,624 89,444 36,265 10,657,015 5,519,623	17,161,649 533,865 151,934 27,411 + 27,411 11,433,484 5,014,955
Net Operating Income	(251,339)	(193,467)	(1,636,595)	1,119,008	2,122,053
Total Non-operating Revenue	27,046	15,702	18,345	119,645	4,667
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	27,046 27,046 † † † †	15,702 15,702 15,702 † † † †	18,345 18,345 † † † †	119,645 119,645 † † † †	4,667 4,667 4,667 + + + + +
Excess of Revenue over Expenses Extraordinary Gains/Losses	(224,293) †	(177,765) †	(1,618,250) †	1,238,653 †	2,126,720 †
Total Surplus/Deficit	(224,293)	(177,765)	(1,618,250)	1,238,653	2,126,720
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers	(741,522) † 7,437 (157,966) (367,919) †	(858,023) + (19,879) (247,734) (412,659) +	(2,006,350) † 89,883 (82,195) (401,924) †	703,423 † (101,754) 97,840 (533,129) †	2,342,908 267,046 + 73,619 (122,838) +
Consolidations with Support Other Changes	† 1,219	† 14	† 6,136	† 1,813	† (1,639)

[†] Data not available or not applicable

Charles A. Dean Memorial Hospital Greenville, Me	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.537	1.418	1.331	2.054	3.575
Current Ratio without Board Designated and Undesignated Investments	1.252	1.076	1.104	1.926	3.369
Days in Accounts Receivable	68.841	46.500	52.683	36.109	34.771
Acid Test	.046	.106	.238	.956	1.283
Days Cash on Hand, Current	3.990	8.499	17.924	55.029	46.593
Days Cash on Hand, Incl Board Designated & Undesignated Investments	28.843	35.759	35.027	62.400	54.069
Average Payment Period, Accounts Payable and Accrued Expenses	33.881	29.767	34.692	25.098	23.136
Average Payment Period, Current Liabilities	87.216	79.829	75.336	57.588	36.313
Capital Structure					
Equity Financing Ratio	.342	.287	.042	.110	.308
Fixed Asset Financing	.065	.075	1.054	.727	.699
Cash Flow Divided by Total Debt	.055	.069	(.100)	.181	.339
Cash Flow Divided by Total Debt with Operating Income Only	.050	.066	(.102)	.168	.338
Debt Service Coverage Total	4.991	7.400	(14.916)	12.487	13.583
Debt Service Coverage Total with Operating Income Only	4.616	7.134	(15.190)	11.649	13.560
Profitablility					
Total Margin	(.014)	(.011)	(.108)	.069	.110
Operating Margin	(.016)	(.012)	(.109)	.063	.110
Non Operating Revenue Margin	(.121)	(.088)	(.011)	.097	.002
Return On Assets	(.023)	(.021)	(.152)	.118	.187
Return On Equity	(.068)	(.072)	(3.588)	1.073	.608
Markup	1.222	1.233	1.160	1.336	1.282
Deductible	.188	.194	.171	.229	.170
Markup Adjustment for Deductible	1.000	1.008	.974	1.051	1.082
Reported Income Index	.302	.207	.807	1.761	.908
Asset Efficiency					
Total Asset Turnover	1.628	1.885	1.408	1.714	1.698
Fixed Asset Turnover	4.207	4.815	4.130	3.460	3.655
Average Age Plant Depreciation Only	11.942	12.320	13.272	13.413	12.155
Other Financial Ratios					
Total Operating Expense Growth	.121	.017	.019	.009	.024
Total Operating Revenue Growth	.062	.021	(.070)	.193	.079
Realized Gains Divided by Non-Operating Revenue	†	†	ť	†	†
Realized Gains Divided by Net Income	†	†	†	†	†
Long Term Debt to Equity	.074	.102	8.474	3.254	1.055

[†] Data not available or not applicable

Down East Community Hospital Machias, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	6,627,995 2,032,597 410,366	8,023,676 2,040,832 413,342	10,156,636 1,351,479 423,954	7,407,975 1,259,123 432,185	9,191,889 3,634,278 448,617
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	3,371,538 † †	3,573,055 † †	3,819,696 † †	4,193,187 + +	3,807,521 + +
Other Accounts Receivable Inventory Other Current Assets	19,603 468,621 325,270	1,137,057 522,969 336,421	3,528,747 499,746 533,014	475,227 466,816 581,437	148,317 528,703 624,453
Total Non-Current Assets Trustee Held Investments	13,563,521 †	12,433,797 †	10,763,480 †	14,931,873 †	14,732,133 †
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	2,284,630 34,991 †	2,042,913 † †	705,767 † †	1,212,691 † †	1,240,112 + +
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	55,748 29,518,591 18,330,439 11,188,152	120,485 30,078,690 19,808,291 10,270,399	384,245 30,242,861 20,569,393 9,673,468	258,733 35,254,166 21,793,717 13,460,449	116,435 35,945,581 22,569,995 13,375,586
Total Unrestricted Assets	20,191,516	20,457,473	20,920,116	22,339,848	23,924,022
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	7,264,047 669,323 2,122,680 4,472,044 +	6,049,013 697,266 2,949,747 2,402,000 + +	7,055,647 693,346 6,146,301 216,000 †	5,849,600 846,185 3,778,263 586,533 † 638,619	6,555,994 949,237 3,017,161 2,026,616 + 562,980
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates	6,309,092 3,120,228 †	7,485,876 2,384,020 2,391,121	5,709,213 1,612,591 1,548,411	7,084,243 4,482,550 +	7,271,741 4,520,340
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	3,188,864 †	2,710,735 †	2,548,211 †	2,601,693 †	2,751,401 †
Fund Balance Unrestricted	6,618,377	6,922,584	8,155,256	9,406,005	10,096,287
Total Liabilities & Equity	20,191,516	20,457,473	20,920,116	22,339,848	23,924,022
Total Restricted Assets Cash and Investments Receivables	1,449,327 1,449,327 †	1,757,096 † 1,757,096	2,640,813 2,640,813	2,534,104 2,534,104	1,752,225 1,752,225 †
Other Assets Total Postricted Linkilities and Equity	1 440 227	1 757 006	†	7	1 752 225
Total Restricted Liabilities and Equity Total Restricted Fund Balance	1,449,327	1,757,096	2,640,813	2,534,104	1,752,225
Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,449,327 † 55,731 1,393,596	1,757,096 † 363,500 1,393,596	2,640,813 † 1,247,217 1,393,596	2,534,104 † 1,140,508 1,393,596	1,752,225 + 358,629 1,393,596

[†] Data not available or not applicable

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Down East Community Hospital Machias, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care)	65,112,818 12,410,035 52,702,783	73,261,912 13,339,003 59,922,909 1,880,930	77,520,878 13,191,696 64,329,182	85,445,795 13,088,699 72,357,096	94,102,095 14,230,326 79,871,769 2,672,600
Bad Debt (Provision for Bad Debt) Contractuals	1,776,310 2,822,935 27,268,429	2,990,480 33,438,173	2,064,620 2,923,477 35,500,915	2,457,007 2,842,442 38,761,023	3,015,097 44,347,764
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	100,751 33,144,393 387,478	<mark>(42,000)</mark> 34,994,329 1,043,648	(1,092,000) 38,123,866 608,628	(758,000) 42,143,323 692,171	(382,000) 44,448,634 815,519
Total Operating Revenue	33,531,871	36,037,977	38,732,494	42,835,494	45,264,153
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	35,325,588 1,577,502 157,626 69,630 32,548 37,082 20,748,470 12,772,360	36,241,900 1,495,762 135,303 64,732 32,583 32,149 21,561,106 12,984,997	38,120,004 1,278,690 114,621 54,209 27,717 26,492 20,506,229 16,166,255	42,319,152 1,224,324 134,610 78,998 39,251 39,747 29,120,916 11,760,304	45,142,708 1,242,419 252,040 108,570 71,227 37,343 30,384,542 13,155,137
Net Operating Income	(1,793,717)	(203,923)	612,490	516,342	121,445
Total Non-operating Revenue	186,844	99,031	178,746	161,036	266,293
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	186,844 174,085 12,759 † † †	99,031 99,031 † † † † †	178,746 178,746 † † † † †	161,036 161,036 † † † †	266,293 266,293 + + + + +
Excess of Revenue over Expenses Extraordinary Gains/Losses	(1,606,873) +	(104,892)	791,236	677,378 +	387,738
Total Surplus/Deficit	(1,606,873)	(104,892)	791,236	677,378	387,738
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(3,374,827) † 133,508 (1,938,414) 36,952 † †	304,206 † (159,970) 604,059 (34,991) † †	1,232,682 70,674 26,926 243,846 100,000 †	1,250,750 365,469 263,282 31,654 (87,033) †	690,282 723,172 (276,639) (143,492) (497) †

[†] Data not available or not applicable

Down East Community Hospital Machias, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.227	1.664	1.540	1.474	1.591
Current Ratio without Board Designated and Undesignated Investments	.912	1.326	1.440	1.266	1.402
Days in Accounts Receivable	37.129	37.268	36.570	36.317	31.266
Acid Test	.336	.406	.252	.289	.623
Days Cash on Hand, Current	26.422	25.781	17.590	15.022	33.946
Days Cash on Hand, Incl Board Designated & Undesignated Investments	51.131	47.241	24.582	25.793	44.257
Average Payment Period, Accounts Payable and Accrued Expenses	22.958	30.986	60.894	33.558	25.086
Average Payment Period, Current Liabilities	78.564	63.543	69.903	51.956	54.508
Capital Structure					
Equity Financing Ratio	.328	.338	.390	.421	.422
Fixed Asset Financing	.279	.232	.167	.333	.338
Cash Flow Divided by Total Debt	(.002)	.103	.162	.147	.118
Cash Flow Divided by Total Debt with Operating Income Only	(.016)	.095	.148	.135	.099
Debt Service Coverage Total	.161	1.897	2.691	2.459	1.714
Debt Service Coverage Total with Operating Income Only	(.073)	1.774	2.471	2.265	1.471
Profitablility					
Total Margin	(.048)	(.003)	.020	.016	.009
Operating Margin	(.053)	(.006)	.016	.012	.003
Non Operating Revenue Margin	(.116)	(.944)	.226	.238	.687
Return On Assets	(.080)	(.005)	.038	.030	.016
Return On Equity	(.243)	(.015)	.097	.072	.038
Markup	1.854	2.050	2.050	2.035	2.103
Deductible	.419	.456	.458	.454	.471
Markup Adjustment for Deductible	1.082	1.128	1.118	1.120	1.120
Reported Income Index	.476	(.345)	.642	.542	.562
Asset Efficiency					
Total Asset Turnover	1.670	1.766	1.860	1.925	1.903
Fixed Asset Turnover	2.997	3.509	4.004	3.182	3.384
Average Age Plant Depreciation Only	11.620	13.243	16.086	17.801	18.166
Other Financial Ratios					
Total Operating Expense Growth	.025	.026	.052	.110	.067
Total Operating Revenue Growth	.017	.075	.075	.106	.057
Realized Gains Divided by Non-Operating Revenue	.068	†	†	†	†
Realized Gains Divided by Net Income	(800.)	+	+	+	+
				· ·	

[†] Data not available or not applicable

Eastern Maine Medical Center Bangor, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	146,572,948 34,522,884 13,897,156 69,709,076 5,757,406	169,521,523 47,762,234 11,986,674 81,937,734 2,776,697	192,131,234 65,576,104 16,663,619 84,186,557 2,244,338	199,622,132 28,125,022 3,789,260 93,736,422 3,343,821	271,218,510 116,178,677 3,879,617 95,653,619 3,894,386
Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	2,204,938 5,102,707 2,672,803 12,705,978	11,989,099 4,887,477 2,699,182 5,482,426	9,208,938 4,565,448 3,430,338 6,255,892	51,746,553 5,181,284 4,117,217 9,582,553	30,699,380 6,793,714 3,561,165 10,557,952
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets	605,890,197 106,988,457 211,145,028 †	610,226,028 41,474,869 206,846,016 † †	743,220,862 144,090,612 192,417,920 † †	585,709,596 82,738,154 49,889,759 †	524,662,585 21,386,941 53,205,491 †
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	33,712,608 562,347,934 308,303,830 254,044,104	33,440,894 657,583,428 329,119,179 328,464,249	14,734,826 743,637,514 351,660,010 391,977,504	3,021,161 791,680,067 341,619,545 450,060,522	3,261,514 814,768,920 367,960,281 446,808,639
Total Unrestricted Assets	752,463,145	779,747,551	935,352,096	785,331,728	795,881,095
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	90,712,471 2,791,922 70,158,448 9,814,562 6,625,088 1,322,451	93,848,524 3,191,672 75,353,702 8,433,361 5,561,921 1,307,868	88,522,871 3,286,324 76,226,192 2,405,515 5,238,899 1,365,941	81,184,469 3,446,144 70,837,666 842,009 4,736,646 1,322,004	86,040,176 3,495,103 66,976,034 218,422 13,936,338 1,414,279
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	313,787,316 210,933,391 9,313,516 † † 90,719,583	330,519,150 208,079,450 9,345,516 + + 110,440,483	467,981,891 355,955,176 9,379,516 + 100,234,232	455,304,333 351,600,169 1,093,352 + + 100,185,555	452,097,410 347,134,396 1,093,352 † † 101,540,393
Other Non-Current Liabilities	2,820,826	2,653,701	2,412,967	2,425,257	2,329,269
Fund Balance Unrestricted	347,963,358	355,379,877	378,847,334	248,842,926	257,743,509
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	752,463,145 39,037,936 39,037,936 †	779,747,551 44,470,938 44,470,938 † +	935,352,096 43,705,836 43,705,836 †	785,331,728 46,887,816 46,887,816 †	795,881,095 43,214,964 43,214,964 +
Total Restricted Liabilities and Equity	39,037,936	44,470,938	43,705,836	46,887,816	43,214,963
Total Restricted Fund Balance Total Liabilities	39,037,936 †	44,470,938 †	43,705,836 †	46,887,816 †	43,214,963 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	27,224,227 11,813,709	32,827,338 11,643,600	31,867,125 11,838,711	34,858,924 12,028,892	30,477,511 12,737,452

[†] Data not available or not applicable

Eastern Maine Medical Center Bangor, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue	1,370,595,051 731,854,628	1,505,053,654 768,350,376	1,631,943,865 807,210,409	1,803,509,897 907,332,236	1,903,577,823 954,576,957
Gross Outpatient Service Revenue	638,740,423	736,703,278	824,733,456	896,177,661	949,000,866
Free Care (Charity Care)	27,542,258	20,465,047	24,911,411	23,753,163	25,461,346
Bad Debt (Provision for Bad Debt)	40,643,964	32,553,501	25,489,594	39,083,541	48,945,557
Contractuals	674,747,141	763,767,641	842,711,697	950,676,480	1,021,305,859
Changes in Prior Year Estimated/Final Settlements	(11,250,555)	(2,352,200)	(3,672,071)	(25,811,280)	(6,157,031)
Net Patient Service Revenue	638,912,243	690,619,665	742,503,234	815,807,993	814,022,092
Other Operating Revenue	30,060,344	29,766,277	33,686,210	40,223,509	65,256,382
Total Operating Revenue	668,972,587	720,385,942	776,189,444	856,031,502	879,278,474
Total Operating Expenses	652,244,681	680,823,269	746,442,259	828,215,961	870,395,089
Depreciation and Amortization	23,168,166	23,769,952	28,514,737	20,190,627	29,089,972
Interest	3,246,120	2,930,842	5,329,982	11,733,068	14,744,681
Advertising Expenses	1,495,926	1,621,983	1,594,176	2,064,704	1,434,966
Allowed Advertising Expenses	†	†	†	†	†
Non-Allowed Advertising Expenses Salaries and Benefits	1,495,926	1,621,983	1,594,176	2,064,704	1,434,966
Other Operating Expenses	346,353,455	355,113,126	380,058,227	426,990,065	447,274,893
Net Operating Income	277,981,014	297,387,366	330,945,137	367,237,497	377,850,577
	16,727,906	39,562,673	29,747,185	27,815,541	8,883,385
Total Non-operating Revenue	1,534,118	2,283,319	1,777,733	15,723,300	791,636
Total Investment Income	1,534,118	2,283,319	1,777,733	15,723,300	791,636
Interest and Dividends	1,473,221	1,705,837	1,580,657	789,586	786,372
Realized Gains/Losses on Sales of Securities	60,897	577,482	197,076	14,933,714	5,264
Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	 	 -	 	 	
Other Non-Operating Revenues (Gifts, Beguests, etc.)	+	†	†	†	+
Excess of Revenue over Expenses	18,262,024	41,845,992	31,524,918	43,538,841	9,675,021
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	18,262,024	41,845,992	31,524,918	43,538,841	9,675,021
Total Change in Unrestricted Net Assets	9,973,534	7,416,519	23,467,456	(130,004,408)	8,900,583
Net Assets Released for Restrictions - Capital	1,055,599	1,870,484	3,132,109	777,278	3,445,155
Unrealized Gains/Losses on Investments	6,014,014	(3,055)	9,366,374	(16,696,328)	(183,855)
Minimum Pension Liability Adjustment	(360,456)	(15,750,733)	(6,971,610)	11,094,308	2,026,099
Transfers From/To Affiliates	(15,049,686)	(20,597,537)	(13,641,508)	(169,031,991)	(6,118,560)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	712.424	†
Other Changes	52,039	51,368	57,173	313,484	56,723

[†] Data not available or not applicable

DATIOS			FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.943	4.010	4.344	3.073	3.771
Current Ratio without Board Designated and Undesignated Investments	1.616	1.806	2.170	2.459	3.152
Days in Accounts Receivable	39.824	43.305	41.384	41.939	42.890
Acid Test	.534	.637	.929	.393	1.395
Days Cash on Hand, Current	28.094	33.191	41.811	14.416	52.087
Days Cash on Hand, Incl Board Designated & Undesignated Investments	150.604	148.096	139.638	36.952	75.170
Average Payment Period, Accounts Payable and Accrued Expenses	40.707	41.860	38.754	31.999	29.058
Average Payment Period, Current Liabilities	52.633	52.134	45.006	36.673	37.329
Capital Structure					
Equity Financing Ratio	.462	.456	.405	.317	.324
Fixed Asset Financing	.830	.633	.908	.781	.777
Cash Flow Divided by Total Debt	.102	.155	.108	.119	.072
Cash Flow Divided by Total Debt with Operating Income Only	.099	.149	.105	.089	.071
Debt Service Coverage Total	7.422	11.978	7.671	5.024	2.942
Debt Service Coverage Total with Operating Income Only	7.168	11.579	7.462	3.977	2.898
Profitablility					
Total Margin	.027	.058	.041	.050	.011
Operating Margin	.025	.055	.038	.032	.010
Non Operating Revenue Margin	.084	.055	.056	.361	.082
Return On Assets	.024	.054	.034	.055	.012
Return On Equity	.052	.118	.083	.175	.038
Markup	2.147	2.254	2.231	2.226	2.262
Deductible	.492	.507	.516	.527	.537
Markup Adjustment for Deductible	1.113	1.133	1.102	1.078	1.089
Reported Income Index	1.831	5.642	1.343	(.335)	1.087
Asset Efficiency					
Total Asset Turnover	.891	.927	.832	1.110	1.106
Fixed Asset Turnover	2.633	2.193	1.980	1.902	1.968
Average Age Plant Depreciation Only	13.307	13.846	12.333	16.920	12.649
Other Financial Ratios					
Total Operating Expense Growth	.055	.044	.096	.110	.051
Total Operating Revenue Growth	.032	.077	.077	.103	.027
Realized Gains Divided by Non-Operating Revenue	.040	.253	.111	.950	.007
Realized Gains Divided by Net Income	.003	.014	.006	.343	.001
Long Term Debt to Equity	.606	.586	.940	1.413	1.347

[†] Data not available or not applicable

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Franklin Memorial Hospital Farmington, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	15,079,757 2,718,765 1,131,163 8,137,315 113,128 612,810 + 1,273,667 1,092,909 34,357,203 (107,604) + + 2,026,264 86,934,002 54,495,459 32,438,543	16,367,409 1,414,900 404,076 8,387,622 268,925 1,631,015 + 4,260,871 31,667,225 (350,765) + 2,239,386 88,239,511 58,460,907 29,778,604	12,134,787 13,278 361,998 7,901,603 424,036 684,951 + 2,748,921 30,968,057 (376,304) + 2,579,455 90,241,451 61,476,545 28,764,906	14,362,556 1,526,555 391,810 8,070,664 486,289 1,348,338 + 1,735,840 803,060 27,997,755 + 1,640,979 90,865,488 64,508,712 26,356,776	19,084,308 4,384,042 386,993 7,623,619 1,595,832 2,506,165 + 1,608,966 978,691 28,835,241 + 4,196,979 90,977,087 66,338,825 24,638,262
Total Unrestricted Assets	49,436,960	48,034,634	43,102,844	42,360,311	47,919,549
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	6,743,047 670,000 6,016,990 † † 56,057	10,985,942 725,000 8,986,920 + 502,628 771,394	9,345,703 775,000 4,641,164 + 3,658,602 270,937	9,763,773 825,000 5,546,778 + 3,239,937 152,058	10,493,963 845,000 6,066,718 + 3,475,757 106,488
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	21,806,956 19,776,019 † † † † † 2,030,937	20,172,300 18,080,455 † † † † † 2,091,845	20,148,593 17,215,654 † † † † † 2,932,939	18,041,341 16,355,941 † 785,400 † † 900,000	19,248,902 15,453,788 † 2,895,114 † 900,000
Fund Balance Unrestricted	20,886,957	16,876,392	13,608,548	14,555,198	18,176,684
Total Liabilities & Equity	49,436,960	48,034,634	43,102,844	42,360,312	47,919,549
Total Restricted Assets Cash and Investments Receivables Other Assets	2,982,078 2,982,078 † †	2,762,510 2,762,510 † †	2,919,384 2,919,384 † †	3,307,943 3,006,192 † 301,751	2,678,764 2,678,764 † †
Total Restricted Liabilities and Equity	2,982,078	2,762,510	2,919,384	3,307,943	2,678,764
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,982,078 † 1,705,323 1,276,755	2,762,510 † 1,525,940 1,236,570	2,919,384 † 1,679,687 1,239,697	3,307,943 † 2,149,809 1,158,134	2,678,764 † 1,510,999 1,167,765

[†] Data not available or not applicable

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Franklin Memorial Hospital Farmington, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	159,246,278	162,078,200	164,675,383	166,744,449	182,476,241
Gross Inpatient Service Revenue	43,380,159	44,337,408	42,203,555	38,907,314	45,123,797
Gross Outpatient Service Revenue	115,866,119	117,740,792	122,471,828	127,837,135	137,352,444
Free Care (Charity Care)	4,181,271	2,942,965	2,948,375	2,753,393	2,610,925
Bad Debt (Provision for Bad Debt)	3,427,410	3,603,718	4,732,302	6,146,252	6,954,254
Contractuals	82,809,113	82,053,016	86,767,094	84,720,303	96,184,834
Changes in Prior Year Estimated/Final Settlements	(1,693,240)	(730,000)	(2,275,000)	(267,199)	(907,019)
Net Patient Service Revenue	70,521,724	74,208,501	72,502,612	73,391,700	77,633,247
Other Operating Revenue	3,610,129	3,946,766	3,402,938	2,790,112	3,060,386
Total Operating Revenue	74,131,853	78,155,267	75,905,550	76,181,812	80,693,633
Total Operating Expenses	77,500,827	78,859,215	81,042,764	81,194,827	86,486,480
Depreciation and Amortization	4,050,233	3,742,913	3,711,734	3,690,828	3,473,160
Interest	983,664	909,838	828,673	799,853	729,047
Advertising Expenses	110,213	118,296	106,763	130,162	129,756
Allowed Advertising Expenses	110,213	118,296	106,763	130,162	129,756
Non-Allowed Advertising Expenses	†	†	†	†	†
Salaries and Benefits	48,458,138	47,164,361	46,386,411	45,482,309	45,487,940
Other Operating Expenses	23,898,579	26,923,807	30,009,183	31,091,675	36,666,577
Net Operating Income	(3,368,974)	(703,948)	(5,137,214)	(5,013,015)	(5,792,847)
Total Non-operating Revenue	516,801	19,899	141,986	1,258,282	48,376
Total Investment Income	(16,148)	(21,925)	83,266	(24,418)	(943)
Interest and Dividends	(16,148)	(21,925)	(2,300)	(24,418)	(943)
Realized Gains/Losses on Sales of Securities	†	†	85,566	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	(143,179)	1,605	39,206	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	676,128	40,219	19,514	1,282,700	49,319
Excess of Revenue over Expenses	(2,852,173)	(684,049)	(4,995,228)	(3,754,733)	(5,744,471)
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(2,852,173)	(684,049)	(4,995,228)	(3,754,733)	(5,744,471)
Total Change in Unrestricted Net Assets	(11,675,126)	(2,080,227)	(3,267,872)	946,650	3,621,491
Net Assets Released for Restrictions - Capital	147,500	76,185	30,311	29,883	830,484
Unrealized Gains/Losses on Investments	†	†	†	†	†
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(8,970,453)	(1,472,363)	1,697,045	4,671,500	8,535,478
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

Franklin Memorial Hospital Farmington, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.236	1.490	1.298	1.471	1.819
Current Ratio without Board Designated and Undesignated Investments	2.236	1.490	1.298	1.471	1.819
Days in Accounts Receivable	42.116	41.255	39.779	40.138	35.843
Acid Test	.571	.166	.040	.196	.455
Days Cash on Hand, Current	19.132	8.839	1.771	9.034	20.978
Days Cash on Hand, Incl Board Designated & Undesignated Investments	19.132	8.839	1.771	9.034	20.978
Average Payment Period, Accounts Payable and Accrued Expenses	29.900	43.669	21.906	26.122	26.675
Average Payment Period, Current Liabilities	33.508	53.382	44.111	45.982	46.141
Capital Structure					
Equity Financing Ratio	.422	.351	.316	.344	.379
Fixed Asset Financing	.610	.607	.598	.621	.627
Cash Flow Divided by Total Debt	.042	.098	(.044)	(.002)	(.076)
Cash Flow Divided by Total Debt with Operating Income Only	.024	.098	(.048)	(.048)	(.078)
Debt Service Coverage Total	1.249	2.512	(.293)	.467	(.992)
Debt Service Coverage Total with Operating Income Only	.953	2.499	(.384)	(.332)	(1.024)
Profitablility					
Total Margin	(.038)	(.009)	(.066)	(.048)	(.071)
Operating Margin	(.045)	(.009)	(.068)	(.066)	(.072)
Non Operating Revenue Margin	(.181)	(.029)	(.028)	(.335)	(800.)
Return On Assets	(.058)	(.014)	(.116)	(.089)	(.120)
Return On Equity	(.137)	(.041)	(.367)	(.258)	(.316)
Markup	2.101	2.105	2.074	2.088	2.145
Deductible	.520	.506	.527	.508	.527
Markup Adjustment for Deductible	1.033	1.065	1.003	1.045	1.033
Reported Income Index	.244	.171	1.529	(3.966)	(1.586)
Asset Efficiency					
Total Asset Turnover	1.510	1.627	1.764	1.828	1.685
Fixed Asset Turnover	2.285	2.625	2.639	2.890	3.275
Average Age Plant Depreciation Only	13.455	15.619	16.563	17.478	19.100
Other Financial Ratios					
Total Operating Expense Growth	(.078)	.018	.028	.002	.065
Total Operating Revenue Growth	(.031)	.054	(.029)	.004	.059
Realized Gains Divided by Non-Operating Revenue	†	†	.603	†	†
Realized Gains Divided by Net Income	†	†	(.017)	†	†
Long Term Debt to Equity	.947	1.071	1.265	1.124	.850

[†] Data not available or not applicable

Houlton Regional Hospital Houlton, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	9,530,917	9,882,256	7,982,545	8,340,756	8,474,438
Cash and Investment	309,910	776,889	23,261	109,560	32,254
Current Assets Whose Use is Limited	308,787	287,572	297,456	284,565	289,041
Net Patient Accounts Receivable	7,600,541	7,020,340	6,017,490	6,271,498	6,240,011
Due from Affiliates	†	†	†	†	†
Third Party Settlements Receivable	†	†	†	†	†
Other Accounts Receivable	171,802	568,974	352,659	392,769	453,793
Inventory	772,018	837,749	836,048	854,091	895,013
Other Current Assets	367,859	390,732	455,631	428,273	564,326
Total Non-Current Assets	16,915,070	15,799,705	15,161,819	14,797,151	14,654,474
Trustee Held Investments	†	†	, <u>†</u>	, _ , _ †	†
Board Designated and Undesignated Investments	4,270,809	4,141,212	4,474,278	4,517,757	4,556,782
Due From Affiliates	†	†	†	†	†
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	722,632	494,360	570,989	637,633	710,443
Gross Property, Plant and Equipment (PP&E)	41,160,778	41,653,185	41,738,187	42,229,286	42,497,888
Accumulated Depreciation	29,239,149	30,489,052	31,621,635	32,587,525	33,110,639
Net Property, Plant and Equipment (PP&E) Total Unrestricted Assets	11,921,629	11,164,133	10,116,552	9,641,761	9,387,249
	26,445,987	25,681,961	23,144,364	23,137,907	23,128,912
Total Current Liabilities	12,099,202	9,051,639	8,837,633	10,010,531	10,272,118
Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses	980,000	986,000	856,000	770,000	829,000
	5,521,372	5,420,363	5,746,114	6,424,764	8,316,792
Estimated Third Party Settlements Due to Affiliates	4,438,271	972,816	1,221,679	1,195,083	554,034
Other Current Liabilities	1 150 550	T	†	1 620 604	T 202
	1,159,559	1,672,460	1,013,840	1,620,684	572,292
Total Non-current Liabilities	10,305,808	13,184,419	11,282,032	9,957,086	9,235,630
Long Term Debt	9,283,486	8,071,323	7,197,038	6,450,938	5,839,198
Estimated Third Party Settlements	†	4,207,837	3,098,560	1,952,537	2,121,257
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	625,000	456,000	456,000	961,000	600,000
Accrued Pension and Post Retiree Health Benefits	†	†	Ť	Ť	† 675.475
Other Non-Current Liabilities	397,322	449,259	530,434	592,611	675,175
Fund Balance Unrestricted	4,040,977	3,445,903	3,024,699	3,170,290	3,621,164
Total Liabilities & Equity	26,445,987	25,681,961	23,144,364	23,137,907	23,128,912
Total Restricted Assets	136,031	66,051	66,837	64,965	91,208
Cash and Investments	51,664	51,664	51,664	51,664	51,664
Receivables	84,367	14,387	15,173	13,301	39,544
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	136,031	66,051	66,837	64,965	91,208
Total Restricted Fund Balance	136,031	66,051	66,837	64,965	91,208
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	84,367	14,387	15,173	13,301	39,544
Permanently Restricted Net Assets	51,664	51,664	51,664	51,664	51,664

[†] Data not available or not applicable

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Houlton Regional Hospital Houlton, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	79,679,662 20,635,206 59,044,456 1,321,904 2,755,000 31,767,468 (355,000)	79,878,764 21,706,982 58,171,782 1,191,968 3,000,000 33,248,786 (549,000)	84,679,351 22,024,280 62,655,071 1,463,486 3,350,000 35,788,223 364,000	85,685,025 22,800,375 62,884,650 1,006,068 3,450,000 36,111,021 65,000	85,189,588 22,204,129 62,985,459 1,041,523 3,750,000 36,565,513 36,000
Net Patient Service Revenue Other Operating Revenue	44,190,290 393,218	42,987,010 2,174,375	43,713,642 2,154,726	45,052,936 2,332,206	43,796,552 3,667,020
Total Operating Revenue	44,583,508	45,161,385	45,868,368	47,385,142	47,463,572
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	45,354,339 1,585,608 653,766 17,921 6,167 11,754 33,024,273 10,072,771	45,820,005 1,564,681 652,750 19,621 11,313 8,308 33,194,534 10,388,419	46,940,919 1,488,200 591,114 27,541 15,372 12,169 33,565,377 11,268,687	47,890,769 1,252,089 563,793 25,673 11,757 13,916 34,782,028 11,267,186	47,839,607 1,023,604 563,638 22,237 8,702 13,535 34,817,895 11,412,233
Net Operating Income	(770,831)	(658,620)	(1,072,551)	(505,627)	(376,035)
Total Non-operating Revenue	357,043	243,838	129,486	199,942	636,609
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	357,043 164,176 192,867 † † †	243,838 93,253 150,585 † † †	129,486 216,767 (87,281) † † †	199,942 108,587 91,355 † † †	636,609 94,207 542,402 † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	(413,788)	(414,782) †	(943,065) †	(305,685) †	260,574
Total Surplus/Deficit	(413,788)	(414,782)	(943,065)	(305,685)	260,574
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(166,354) 55,444 191,990 † † † † †	(595,074) 154,237 (334,529) † † †	(421,204) 173,728 348,133 † † † †	145,591 51,993 399,283 † † † †	450,874 41,177 149,123 + + + + +

[†] Data not available or not applicable

Houlton Regional Hospital Houlton, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.141	1.549	1.410	1.284	1.269
Current Ratio without Board Designated and Undesignated Investments	.788	1.092	.903	.833	.825
Days in Accounts Receivable	62.778	59.609	50.245	50.809	52.004
Acid Test	.051	.118	.036	.039	.031
Days Cash on Hand, Current	5.159	8.779	2.575	3.084	2.505
Days Cash on Hand, Incl Board Designated & Undesignated Investments	40.775	42.934	38.505	38.441	38.032
Average Payment Period, Accounts Payable and Accrued Expenses	46.044	44.705	46.143	50.281	64.842
Average Payment Period, Current Liabilities	100.899	74.654	70.969	78.344	80.086
Capital Structure					
Equity Financing Ratio	.153	.134	.131	.137	.157
Fixed Asset Financing	.779	.723	.711	.669	.622
Cash Flow Divided by Total Debt	.052	.052	.027	.047	.066
Cash Flow Divided by Total Debt with Operating Income Only	.036	.041	.021	.037	.033
Debt Service Coverage Total	1.188	1.104	.720	1.064	1.386
Debt Service Coverage Total with Operating Income Only	.956	.955	.638	.923	.908
Profitablility					
Total Margin	(.009)	(.009)	(.021)	(.006)	.005
Operating Margin	(.017)	(.015)	(.023)	(.011)	(800.)
Non Operating Revenue Margin	(.863)	(.588)	(.137)	(.654)	2.443
Return On Assets	(.016)	(.016)	(.041)	(.013)	.011
Return On Equity	(.102)	(.120)	(.312)	(.096)	.072
Markup	1.765	1.791	1.850	1.838	1.857
Deductible	.399	.416	.423	.421	.429
Markup Adjustment for Deductible	1.065	1.065	1.087	1.084	1.093
Reported Income Index	2.487	.697	2.239	(2.100)	.578
Asset Efficiency					
Total Asset Turnover	1.699	1.768	1.987	2.057	2.080
Fixed Asset Turnover	3.740	4.045	4.534	4.915	5.056
Average Age Plant Depreciation Only	18.440	19.486	21.248	26.027	32.347
Other Financial Ratios					
Total Operating Expense Growth	.003	.010	.024	.020	(.001)
Total Operating Revenue Growth	.074	.013	.016	.033	.002
Realized Gains Divided by Non-Operating Revenue	.540	.618	(.674)	.457	.852
Realized Gains Divided by Net Income	(.466)	(.363)	.093	(.299)	2.082
Long Term Debt to Equity	2.297	2.342	2.379	2.035	1.613

[†] Data not available or not applicable

Inland Hospital Waterville, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	12,442,576	12,538,052	10,385,465	13,888,745	11,041,732
Cash and Investment	239,013	276,979	(2,064,986)	(3,864,709)	(4,674,987)
Current Assets Whose Use is Limited	75,364	69,043	102,306	99,107	115,981
Net Patient Accounts Receivable	8,243,608	7,369,034	7,853,960	8,910,891	9,508,036
Due from Affiliates	48,724	181,688	79,734	42,910	79,508
Third Party Settlements Receivable	1,020,178	2,618,806	3,008,863	7,235,652	3,929,008
Other Accounts Receivable	986,584	906,517	200,987	257,382	979,733
Inventory	635,780	678,186	671,246	609,062	593,532
Other Current Assets	1,193,325	437,799	533,355	598,450	510,921
Total Non-Current Assets	37,469,035	38,043,518	34,977,138	20,545,880	19,761,660
Trustee Held Investments	2,533,897	2,570,795	2,873,260	†	†
Board Designated and Undesignated Investments	8,410,597	8,595,495	9,046,379	3,440,875	3,723,370
Due From Affiliates	†	†	†	†	†
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	6,355,899	8,178,930	4,709,375	357,787	357,787
Gross Property, Plant and Equipment (PP&E)	44,878,190	45,846,859	47,689,552	45,684,617	46,429,585
Accumulated Depreciation	24,709,548	27,148,561	29,341,428	28,937,399	30,749,082
Net Property, Plant and Equipment (PP&E)	20,168,642	18,698,298	18,348,124	16,747,218	15,680,503
Total Unrestricted Assets	49,911,611	50,581,570	45,362,603	34,434,625	30,803,392
Total Current Liabilities	15,900,288	16,972,826	9,600,985	9,053,739	9,245,006
Current Long Term Debt (LTD)	540,848	557,889	407,408	429,595	440,000
Accounts Payable and Accrued Expenses	6,598,029	6,010,428	6,820,011	6,828,951	5,694,706
Estimated Third Party Settlements	909,807	1,057,787	1,027,805	460,129	582,874
Due to Affiliates	1,607,021	1,384,639	1,345,761	1,335,064	2,527,426
Other Current Liabilities	6,244,583	7,962,083	†	†	Ť
Total Non-current Liabilities	12,547,578	13,308,359	17,315,180	14,959,455	14,712,410
Long Term Debt	5,306,875	4,973,737	11,627,658	11,183,691	10,719,985
Estimated Third Party Settlements	2,827,305	2,549,284	2,587,714	323,747	323,747
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	4,196,673	5,560,811	2,873,260	3,223,770	3,438,377
Other Non-Current Liabilities	216,725	224,527	226,548	228,247	230,301
Fund Balance Unrestricted	21,463,745	20,300,385	18,446,438	10,421,431	6,845,976
Total Liabilities & Equity	49,911,611	50,581,570	45,362,603	34,434,625	30,803,392
Total Restricted Assets	1,824,367	2,785,451	2,733,986	2,947,804	3,038,379
Cash and Investments	1,824,367	2,785,451	2,733,986	2,947,804	3,038,379
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	1,824,367	2,785,450	2,733,986	2,947,804	3,038,379
Total Restricted Fund Balance	1,824,367	2,785,450	2,733,986	2,947,804	3,038,379
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	1,077,940	694,587	505,376	689,863	753,656
Permanently Restricted Net Assets	746,427	2,090,863	2,228,610	2,257,941	2,284,723

[†] Data not available or not applicable

Inland Hospital Waterville, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	121,011,300 23,627,510 97,383,790 2,973,445 5,376,318 47,773,996 (580,404)	127,144,903 25,254,680 101,890,223 2,979,255 5,561,575 51,780,958 (1,014,442)	140,236,728 28,536,558 111,700,170 2,215,897 5,096,764 61,996,716 347,955	151,209,307 27,466,956 123,742,351 1,625,986 6,193,821 68,404,956 86,000	143,823,737 24,576,295 119,247,442 2,352,126 4,813,621 65,948,576 (898,863)
Other Operating Revenue	65,467,945 2,188,565	67,837,557 3,585,723	70,579,396 3,018,182	74,898,544 3,398,370	71,608,277 3,695,434
Total Operating Revenue	67,656,510	71,423,280	73,597,578	78,296,914	75,303,711
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	69,218,631 2,608,928 390,600 303,565 † 303,565 36,313,468 29,602,070	71,201,481 2,642,302 461,152 323,317 4 323,317 37,089,356 30,685,354	74,186,676 2,782,317 514,029 245,596 + 245,596 38,357,225 32,287,509	77,356,010 1,966,841 516,034 276,043 † 276,043 39,931,843 34,665,249	78,312,567 1,866,775 474,789 164,399 † 164,399 36,847,323 38,959,281
Net Operating Income	(1,562,121)	221,799	(589,098)	940,904	(3,008,856)
Total Non-operating Revenue	144,679	160,382	191,471	531,037	10,197
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	144,679 203,418 (58,739) † † †	100,382 160,382 183,957 (23,575) † † †	191,471 197,175 14,296 † † †	531,037 38,126 492,911 † † † †	10,197 10,197 4,936 5,261 † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	(1,417,442) +	382,181 +	(397,627) +	1,471,941 +	(2,998,659) +
Total Surplus/Deficit	(1,417,442)	382,181	(397,627)	1,471,941	(2,998,659)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(3,224,476) 275,422 167,495 † (2,249,951) †	(1,163,359) 274,447 75,432 † (1,895,419) †	(1,853,947) 235,845 312,120 † (2,004,285) †	(8,025,007) 94,332 (610,868) † (8,980,412) †	(3,575,453) 67,889 + (644,683) +

[†] Data not available or not applicable

Inland Hospital Waterville, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.311	1.245	2.024	1.914	1.597
Current Ratio without Board Designated and Undesignated Investments	.783	.739	1.082	1.534	1.194
Days in Accounts Receivable	45.960	39.649	40.617	43.425	48.464
Acid Test	.020	.020	(.204)	(.416)	(.493)
Days Cash on Hand, Current	1.723	1.842	(10.033)	(18.231)	(21.768)
Days Cash on Hand, Incl Board Designated & Undesignated Investments	47.810	47.603	36.210	(1.572)	(3.990)
Average Payment Period, Accounts Payable and Accrued Expenses	36.155	31.999	34.862	33.063	27.190
Average Payment Period, Current Liabilities	87.129	90.361	49.078	43.834	44.141
Capital Structure					
Equity Financing Ratio	.430	.401	.407	.303	.222
Fixed Asset Financing	.263	.266	.634	.668	.684
Cash Flow Divided by Total Debt	.042	.100	.089	.143	(.047)
Cash Flow Divided by Total Debt with Operating Income Only	.037	.095	.081	.121	(.048)
Debt Service Coverage Total	1.425	3.479	2.704	4.283	(.727)
Debt Service Coverage Total with Operating Income Only	1.295	3.319	2.526	3.708	(.738)
Profitablility					
Total Margin	(.021)	.005	(.005)	.019	(.040)
Operating Margin	(.023)	.003	(800.)	.012	(.040)
Non Operating Revenue Margin	(.102)	.420	(.482)	.361	(.003)
Return On Assets	(.028)	.008	(.009)	.043	(.097)
Return On Equity	(.066)	.019	(.022)	.141	(.438)
Markup	1.780	1.836	1.931	1.999	1.884
Deductible	.395	.407	.442	.452	.459
Markup Adjustment for Deductible	1.090	1.109	1.095	1.114	1.042
Reported Income Index	.440	(.329)	.214	(.183)	.839
Asset Efficiency					
Total Asset Turnover	1.358	1.415	1.627	2.289	2.445
Fixed Asset Turnover	3.355	3.820	4.011	4.675	4.802
Average Age Plant Depreciation Only	9.471	10.275	10.546	14.713	16.472
Other Financial Ratios					
Total Operating Expense Growth	.042	.029	.042	.043	.012
Total Operating Revenue Growth	.007	.056	.030	.064	(.038)
Realized Gains Divided by Non-Operating Revenue	(.406)	(.147)	.075	.928	.516
Realized Gains Divided by Net Income	.041	(.062)	(.036)	.335	(.002)
Long Term Debt to Equity	.247	.245	.630	1.073	1.566

[†] Data not available or not applicable

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LincolnHealth Damariscotta, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	\$ 22,053,847 1,712,786 395,758 9,991,844 4,857,768 2,716,260 + 1,787,455 591,976 44,456,218 + 9,576,443	\$ 23,276,933 5,403,789 384,487 9,434,425 5,488,024 † 1,850,275 715,933 43,808,022 † 8,947,031	\$ 18,625,673 3,808,523 418,071 9,522,684 102,123 2,103,916 + 1,966,127 704,229 44,818,289 + 7,626,999	\$ 25,916,142 4,986,941 417,862 9,817,762 3,445,101 4,720,894 + 2,010,675 516,907 46,247,558 + 8,477,561	\$ 22,440,770 2,212,021 432,909 10,000,769 3,244,281 3,830,658 + 2,215,661 504,471 56,095,908 + 6,615,485
Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 1,872,000 661,841 76,811,617 44,465,683 32,345,934	† 1,872,000 571,571 79,709,094 47,291,674 32,417,420	1,872,000 594,455 83,878,873 49,154,038 34,724,835	1,872,000 592,942 87,650,407 52,345,352 35,305,055	† 1,872,000 581,183 102,059,834 55,032,594 47,027,240
Total Unrestricted Assets	66,510,065	67,084,955	63,443,962	72,163,700	78,536,678
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	9,800,189 915,004 2,957,083 † 5,217,069 711,033	9,981,166 1,071,042 3,150,121 507,078 5,161,747 91,178	5,131,314 1,405,784 2,861,432 672,869 191,229	13,008,383 1,517,110 4,075,530 + 7,229,804 185,939	18,439,470 1,473,256 6,044,492 + 10,754,910 166,812
Total Non-current Liabilities	13,447,228	12,750,046	14,743,906	14,691,025	13,013,910
Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	13,130,394 † † † † † 316,834	12,454,297 † † † † † 295,749	12,439,516 † † † † † 2,304,390	11,044,769 † † † † † 3,646,256	9,625,707 + + + + + + 3,388,203
Fund Balance Unrestricted	43,262,648	44,353,743	43,568,742	44,464,292	47,083,298
Total Liabilities & Equity	66,510,065	67,084,955	63,443,962	72,163,700	78,536,678
Total Restricted Assets Cash and Investments Receivables Other Assets	5,693,732 5,693,229 503 †	6,477,389 5,677,389 800,000 †	6,868,460 6,066,018 802,442 †	8,169,781 6,286,477 1,883,304 †	8,005,548 6,455,830 1,549,718 †
Total Restricted Liabilities and Equity	5,693,731	6,477,389	6,868,460	8,169,781	8,005,548
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	5,662,049 31,682 413,611 5,248,438	6,477,389 † 1,408,755 5,068,634	6,868,460 † 1,609,291 5,259,169	8,169,781 † 2,605,029 5,564,752	8,005,548 † 2,653,890 5,351,658

[†] Data not available or not applicable

LincolnHealth Damariscotta, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care)	114,576,670 39,286,182 75,290,488 3,716,815	113,193,499 38,170,528 75,022,971 3,246,981	121,327,052 37,872,843 83,454,209 4,261,969	129,542,115 40,414,741 89,127,374 4,059,092	136,610,319 42,375,101 94,235,218 3,265,482
Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	4,591,259 39,996,957 (1,669,000) 67,940,639 2,244,588	3,361,191 39,051,386 (5,627,000) 73,160,941 1,466,475	4,580,128 40,652,275 (973,000) 72,805,680 4,279,485	5,167,194 43,067,694 (2,222,000) 79,470,135 2,717,188	5,519,820 43,199,076 (584,000) 85,209,941 2,498,873
Total Operating Revenue	70,185,227	74,627,416	77,085,165	82,187,323	87,708,814
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	71,174,000 2,916,078 709,968 72,063 63,887 8,176 27,941,794 39,534,097	71,637,500 2,977,759 683,045 87,046 73,292 13,754 28,770,775 39,118,875	75,085,823 3,432,331 689,520 68,137 58,364 9,773 30,494,914 40,400,921	79,402,198 3,886,940 646,794 56,734 38,626 18,108 31,705,684 43,106,046	84,572,681 4,395,404 582,760 64,234 48,143 16,091 32,769,856 46,760,427
Net Operating Income	(988,773)	2,989,916	1,999,342	2,785,125	3,136,133
Total Non-operating Revenue	643,779	1,447,935	815,874	1,292,251	917,545
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	533,222 285,777 247,445 † † †	1,142,691 202,594 940,097 † † †	489,838 188,488 301,350 † † † †	1,048,261 135,158 913,103 † † † †	(10,004) 395,248 (405,252) † † †
Excess of Revenue over Expenses	(344,994)	4,437,851	2,815,216	4,077,376	4,053,678
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(344,994)	4,437,851	2,815,216	4,077,376	4,053,678
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(3,126) 511,831 426,006 + (595,969) + + +	1,091,095 241,313 (1,132,666) + (2,455,403) + +	(785,001) 183,537 72,198 + (3,855,952) + + +	895,550 1,372,562 (140,881) + (4,413,507) + + +	2,619,006 684,964 900,539 + (3,020,175) + + + +

[†] Data not available or not applicable

LincolnHealth Damariscotta, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	†	3.228	5.116	2.644	1.576
Current Ratio without Board Designated and Undesignated Investments	†	2.332	3.630	1.992	1.217
Days in Accounts Receivable	†	47.068	47.741	45.092	42.839
Acid Test	†	.580	.824	.415	.143
Days Cash on Hand, Current	†	30.771	21.530	26.124	12.041
Days Cash on Hand, Incl Board Designated & Undesignated Investments	†	78.334	60.382	67.100	42.157
Average Payment Period, Accounts Payable and Accrued Expenses	†	16.746	14.576	19.699	27.517
Average Payment Period, Current Liabilities	†	53.061	26.139	62.876	83.944
Capital Structure					
Equity Financing Ratio	†	.661	.687	.616	.600
Fixed Asset Financing	†	.384	.358	.313	.205
Cash Flow Divided by Total Debt	†	.326	.314	.288	.269
Cash Flow Divided by Total Debt with Operating Income Only	†	.263	.273	.241	.239
Debt Service Coverage Total	†	5.068	3.940	4.195	4.301
Debt Service Coverage Total with Operating Income Only	†	4.162	3.477	3.566	3.864
Profitablility					
Total Margin	†	.058	.036	.049	.046
Operating Margin	†	.040	.026	.034	.036
Non Operating Revenue Margin	†	.326	.290	.317	.226
Return On Assets	†	.066	.044	.057	.052
Return On Equity	†	.100	.065	.092	.086
Markup	†	1.601	1.673	1.666	1.645
Deductible	†	.345	.335	.332	.316
Markup Adjustment for Deductible	†	1.055	1.131	1.123	1.134
Reported Income Index	†	4.067	(3.586)	4.553	1.548
Asset Efficiency					
Total Asset Turnover	†	1.134	1.228	1.157	1.128
Fixed Asset Turnover	†	2.302	2.220	2.328	1.865
Average Age Plant Depreciation Only	†	15.882	14.321	13.467	12.520
Other Financial Ratios		10.001	1.1021	101.107	12.020
Total Operating Expense Growth	+	.007	.048	.057	.065
Total Operating Revenue Growth	+	.063	.033	.066	.067
Realized Gains Divided by Non-Operating Revenue	+	.649	.369	.707	(.442)
Realized Gains Divided by Net Income	+	.212	.107	.224	(.100)
Long Term Debt to Equity	+	.212	.286	.248	.204
	ı	.201	.200	.240	.204

[†] Data not available or not applicable

Maine Behavioral Healthcare South Portland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	24,181,214 17,052,428 407,264 5,656,950 †	23,749,882 16,375,736 406,965 5,683,738 591,669	23,861,807 15,321,421 406,840 6,261,621 411,232	24,007,597 15,067,187 407,634 7,910,218 †	22,431,254 15,880,050 412,384 5,107,060 †
Other Accounts Receivable Inventory Other Current Assets	791,301 128,987 144,284	402,673 132,279 156,822	1,188,816 138,507 133,370	152,379 131,383 338,796	655,588 124,090 252,082
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	30,549,190 97,893 601,021 † † 1,247,612 46,845,104 18,242,440 28,602,664	28,514,455 106,229 454,395 † 1,472,848 46,398,548 19,917,565 26,480,983	28,284,742 113,823 225,927 † † 1,825,255 47,323,066 21,203,329 26,119,737	27,249,988 121,773 206,890 † † 1,657,319 45,306,646 20,042,640 25,264,006	28,545,321 130,316 213,873 † 2,359,648 47,455,504 21,614,020 25,841,484
Total Unrestricted Assets	54,730,404	52,264,337	52,146,549	51,257,585	50,976,575
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	7,363,330 1,328,459 5,670,084 + 364,787	6,147,242 1,363,792 4,783,450 † †	7,983,118 1,393,476 4,592,969 + + 1,996,673	7,650,738 1,204,872 5,491,822 203,358 655,998 94,688	7,673,374 1,096,426 5,223,676 616,979 604,930 131,363
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	30,391,211 22,313,453 7,576,123 † † † 501,635	31,243,984 20,607,263 10,199,533 † † † 437,188	30,202,672 19,236,362 10,522,974 † † † 443,336	27,314,814 18,053,301 8,830,883 † † † 430,630	25,432,580 16,905,952 8,119,027 † † 407,601
Fund Balance Unrestricted	16,975,863	14,873,111	13,960,759	16,292,033	17,870,621
Total Liabilities & Equity	54,730,404	52,264,337	52,146,549	51,257,585	50,976,575
Total Restricted Assets Cash and Investments Receivables Other Assets	1,438,255 1,438,255 † †	1,816,445 1,816,445 † †	1,931,695 1,803,797 † 127,898	2,173,902 2,040,229 + 133,673	3,290,647 2,350,613 800,000 140,034
Total Restricted Liabilities and Equity	1,438,255	1,816,445	1,931,695	2,173,902	3,290,647
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,427,079 11,176 758,834 668,245	1,805,269 11,176 1,145,640 659,629	1,920,519 11,176 1,255,140 665,379	2,162,726 11,176 1,491,572 671,154	3,290,647 + 2,613,132 677,515

[†] Data not available or not applicable

Maine Behavioral Healthcare South Portland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	96,117,904 52,533,547 43,584,357 8,063,278 1,239,091 22,697,459 + 64,118,076	98,933,210 53,754,025 45,179,185 9,183,980 1,712,458 20,256,908 † 67,779,864	100,244,282 55,396,098 44,848,184 9,387,758 1,807,168 19,359,107 † 69,690,249	112,906,596 66,095,640 46,810,956 12,004,159 2,212,183 23,505,092 † 75,185,162	112,552,211 67,849,708 44,702,503 10,853,014 3,012,694 22,900,476 † 75,786,027
Other Operating Revenue	10,030,567	10,852,893	13,681,592	14,158,379	16,328,392
Total Operating Revenue	74,148,643	78,632,757	83,371,841	89,343,541	92,114,419
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	73,844,430 1,877,847 955,457 24,333 + 24,333 56,318,941 14,667,852	78,295,885 1,908,626 930,228 24,638 + 24,638 60,244,347 15,188,046	84,726,919 2,119,050 904,779 30,182 30,182 64,928,464 16,744,444	87,319,983 2,220,798 856,999 54,947 54,947 67,191,251 16,995,988	90,748,038 2,241,576 776,170 14,064 + 14,064 68,689,518 19,026,710
Net Operating Income	304,213	336,872	(1,355,078)	2,023,558	1,366,381
Total Non-operating Revenue	94,212	(2,377,624)	506,726	359,716	259,389
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	94,212 94,212 † † † †	625,182 625,182 † † † (3,002,806)	506,726 506,726 † † † †	359,716 359,716 † † † †	259,389 259,389 + + + + + +
Excess of Revenue over Expenses	398,425	(2,040,752)	(848,352)	2,383,274	1,625,770
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	398,425	(2,040,752)	(848,352)	2,383,274	1,625,770
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	305,425 + + + (93,000) + + +	(2,102,752) † † † (62,000) † †	(912,352) † † † (64,000) † †	2,331,274 † † † (52,000) † †	1,578,588

[†] Data not available or not applicable

Liquidity Current Ratio with Board Designated and Undesignated Investments	Maine Behavioral Healthcare South Portland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Current Ratio with Board Designated and Undesignated Investments † 3.937 3.017 3.165 2.951 Current Ratio without Board Designated and Undesignated Investments † 3.0607 32.795 38.402 24.597 Acid Test † 2.730 1.970 2.023 2.123 Days Cash on Hand, Current † 8.0193 69.495 66.373 67.190 Days Cash on Hand, Current † 82.344 70.493 67.261 68.072 Average Payment Period, Accounts Payable and Accrued Expenses † 22.937 30.294 23.555 21.542 Average Payment Period, Accounts Payable and Accrued Expenses † 22.857 20.294 23.555 21.542 Average Payment Period, Accounts Payable and Accrued Expenses † 22.857 20.294 23.555 21.542 Average Payment Period, Accounts Payable and Accrued Expenses † 22.857 20.294 23.555 21.542 Average Payment Period, Current Liabilities † 2.785 2.68 3.18 3.515 1.542 Equity Financin	RATIOS					
Current Ratio without Board Designated and Undesignated Investments						
Days in Accounts Receivable		†	3.937	3.017	3.165	2.951
Acid Test † 2.730 1.970 2.023 2.123 Days Cash on Hand, Current † 8,0193 69,495 66,337 67,190 Days Cash on Hand, Ind Board Designated & Undesignated Investments † 82,364 70,493 67,261 68,072 Average Payment Period, Coursely Avaible and Accrued Expenses † 22,877 20,294 23,555 21,542 Average Payment Period, Coursent Liabilities * 22,973 35,273 32,815 316,655 Capital Structure * * 2,885 2,68 318 331 Fixed Asset Financing † 2,785 7,76 7,15 654 Cash Flow Divided by Total Debt with Operating Income Only † 0,00 0,20 1,21 1,09 beth Service Coverage Total with Operating Income Only † 1,353 959 2,427 2,244 Portiability * 1,006 0,20 1,21 1,09 Portial Margin † 0,027 0,018 0,02 2,213		†				2.923
Days Cash on Hand, Lurrent		†				
Days Cash on Hand, Incl Board Designated & Undesignated Investments		†				
Average Payment Period, Accounts Payable and Accrued Expenses		†				
Parage Payment Period, Current Liabilities		†				
Capital Structure Equity Financing Ratio		†				
Fixed Asset Financing Ratio	,	†	29.373	35.273	32.815	31.645
Fixed Asset Financing						
Cash Flow Divided by Total Debt		†		.268		.351
Cash Row Divided by Total Debt with Operating Income Only † 0.060 0.020 1.21 1.09 Debt Service Coverage Total † 3.353 959 2.427 2.344 Debt Service Coverage Total with Operating Income Only † 1.406 .736 2.267 2.213 Profitability Total Margin † 0.04 (.010) 0.027 0.18 Operating Margin † 0.04 (.016) 0.23 0.15 Non Operating Revenue Margin † 1.165 (.597) 1.51 1.60 Return On Assets † (.039) (.016) 0.04 0.03 Return On Equity † (.137) (.061) .146 0.03 Return On Equity † (.137) (.061) .146 0.09 Markup † 1.402 1.345 1.455 1.40 Deductible † 1.143 1.116 1.186 1.68 Reported Income Index † 1.971 9.30<		†	.778	.736		.654
Debt Service Coverage Total		†				
Debt Service Coverage Total with Operating Income Only		†				
Profitability Total Margin		†				
Total Margin † (.027) (.010) .027 .018 Operating Margin † .004 (.016) .023 .015 Non Operating Revenue Margin † 1.165 (.597) .151 .160 Return On Assets † (.039) (.016) .046 .032 Return On Equity † (.137) (.061) .146 .091 Markup † 1.402 1.345 1.455 1.420 Deductible † 2.05 .193 .208 .203 Markup Adjustment for Deductible † 1.143 1.116 1.186 1.168 Reported Income Index † 1.971 .930 1.022 1.030 Asset Efficiency Total Asset Turnover † 1.459 1.609 1.750 1.812 Fixed Asset Turnover † 1.0436 10.006 9.025 9.642 Other Financial Ratios * 1.0436 10.006 .082 .031 .039	Debt Service Coverage Total with Operating Income Only	†	1.406	.736	2.267	2.213
Operating Margin † .004 (.016) .023 .015 Non Operating Revenue Margin † 1.165 (.597) .151 .160 Return On Assets † (.039) (.016) .046 .032 Return On Equity † (.137) (.061) .146 .091 Markup † 1.402 1.345 1.455 1.420 Deductible † 2.05 .193 .208 .203 Markup Adjustment for Deductible † 1.143 1.116 1.186 1.186 Reported Income Index † 1.971 .930 1.022 1.030 Asset Efficiency ** 1.459 1.609 1.750 1.812 Fixed Asset Turnover † 1.459 1.609 1.750 1.812 Fixed Asset Turnover † 1.036 10.006 9.025 9.05 9.05 Average Age Plant Depreciation Only † 1.0436 10.006 .082 .031 .039 <	Profitablility					
Non Operating Revenue Margin	Total Margin	†	(.027)	(.010)	.027	.018
Return On Assets † (.039) (.016) .046 .032 Return On Equity † (.137) (.061) .146 .091 Markup † 1.402 1.345 1.455 1.420 Deductible † 2.05 1.93 2.08 2.03 Markup Adjustment for Deductible † 1.143 1.116 1.186 1.168 Reported Income Index † 971 930 1.022 1.030 Asset Efficiency ** 1 1.459 1.609 1.750 1.812 Fixed Asset Turnover † 1.045 1.009 1.750 1.812 Average Age Plant Depreciation Only † 1.043 1.006 9.025 3.536 3.565 Average Age Plant Depreciation Only † 1.043 1.006 .082 .031 .039 Other Financial Ratios † .060 .082 .031 .039 Total Operating Expense Growth † .060 .060 .060		†	.004	(.016)	.023	.015
Return On Equity f (.137) (.061) .146 .091 Markup † 1.402 1.345 1.455 1.420 Deductible † 2.05 .193 .208 .203 Markup Adjustment for Deductible † 1.143 1.116 1.186 1.168 Reported Income Index † .971 .930 1.022 1.030 Asset Efficiency Total Asset Turnover † 1.459 1.609 1.750 1.812 Fixed Asset Turnover † 1.0436 10.006 9.025 9.642 Other Financial Ratios Total Operating Expense Growth † 0.060 .082 .031 .039 Total Operating Revenue Growth † 0.060 .060 .072 .031 Realized Gains Divided by Non-Operating Revenue † † † † † † † † † † † † † † † † †		†	1.165	(.597)	.151	.160
Markup † 1.402 1.345 1.455 1.420 Deductible † 2.05 .193 .208 .203 Markup Adjustment for Deductible † 1.143 1.116 1.186 1.168 Reported Income Index † 9.71 .930 1.022 1.030 Asset Efficiency Total Asset Turnover † 1.459 1.609 1.750 1.812 Fixed Asset Turnover † 1.0436 10.006 9.025 9.642 Other Financial Ratios Total Operating Expense Growth † 0.060 .082 .031 .039 Total Operating Revenue Growth † 0.060 .060 .072 .031 Realized Gains Divided by Non-Operating Revenue † <td></td> <td>†</td> <td>(.039)</td> <td>(.016)</td> <td></td> <td></td>		†	(.039)	(.016)		
Deductible † .205 .193 .208 .203 Markup Adjustment for Deductible † 1.143 1.116 1.186 1.168 Reported Income Index † .971 .930 1.022 1.030 Asset Efficiency Total Asset Turnover † 1.459 1.609 1.750 1.812 Fixed Asset Turnover † 2.969 3.192 3.536 3.565 Average Age Plant Depreciation Only † 10.436 10.006 9.025 9.642 Other Financial Ratios Total Operating Expense Growth † .060 .082 .031 .039 Total Operating Revenue Growth † .060 .060 .072 .031 Realized Gains Divided by Non-Operating Revenue †		†	(.137)	(.061)	.146	.091
Markup Adjustment for Deductible † 1.143 1.116 1.186 1.168 Reported Income Index † 971 930 1.022 1.030 Asset Efficiency Total Asset Turnover † 1.459 1.609 1.750 1.812 Fixed Asset Turnover † 2.969 3.192 3.536 3.565 Average Age Plant Depreciation Only † 10.436 10.006 9.025 9.642 Other Financial Ratios * 0.600 0.082 0.31 0.39 Total Operating Expense Growth † 0.060 0.00 0.072 0.31 Realized Gains Divided by Non-Operating Revenue † <td< td=""><td></td><td>†</td><td></td><td></td><td></td><td></td></td<>		†				
Reported Income Index † .971 .930 1.022 1.030 Asset Efficiency Total Asset Turnover † 1.459 1.609 1.750 1.812 Fixed Asset Turnover † 2.969 3.192 3.536 3.565 Average Age Plant Depreciation Only † 10.436 10.006 9.025 9.642 Other Financial Ratios Total Operating Expense Growth † .060 .082 .031 .039 Total Operating Revenue Growth † .060 .060 .072 .031 Realized Gains Divided by Non-Operating Revenue † † † † † † Realized Gains Divided by Net Income † † † † † † †		†				
Asset Efficiency Total Asset Turnover † 1.459 1.609 1.750 1.812 Fixed Asset Turnover † 2.969 3.192 3.536 3.565 Average Age Plant Depreciation Only † 10.436 10.006 9.025 9.642 Other Financial Ratios Total Operating Expense Growth † 0.60 0.082 0.031 0.039 Total Operating Revenue Growth † 0.060 0.060 0.072 0.031 Realized Gains Divided by Non-Operating Revenue †		†				
Total Asset Turnover † 1.459 1.609 1.750 1.812 Fixed Asset Turnover † 2.969 3.192 3.536 3.565 Average Age Plant Depreciation Only † 10.436 10.006 9.025 9.642 Other Financial Ratios Total Operating Expense Growth † 0.60 0.082 0.031 0.039 Total Operating Revenue Growth † 0.60 0.060 0.072 0.031 Realized Gains Divided by Non-Operating Revenue † <td>Reported Income Index</td> <td>†</td> <td>.971</td> <td>.930</td> <td>1.022</td> <td>1.030</td>	Reported Income Index	†	.971	.930	1.022	1.030
Fixed Asset Turnover † 2.969 3.192 3.536 3.565 Average Age Plant Depreciation Only † 10.436 10.006 9.025 9.642 Other Financial Ratios Total Operating Expense Growth † 0.60 0.082 0.031 0.039 Total Operating Revenue Growth † 0.60 0.060 0.072 0.031 Realized Gains Divided by Non-Operating Revenue †<						
Average Age Plant Depreciation Only † 10.436 10.006 9.025 9.642 Other Financial Ratios Total Operating Expense Growth † 0.60 0.82 0.031 0.039 Total Operating Revenue Growth † 0.60 0.060 0.072 0.031 Realized Gains Divided by Non-Operating Revenue †		†	1.459	1.609	1.750	1.812
Other Financial Ratios Total Operating Expense Growth † .060 .082 .031 .039 Total Operating Revenue Growth † .060 .060 .072 .031 Realized Gains Divided by Non-Operating Revenue † † † † † † † † † † † Realized Gains Divided by Net Income † † † † † † † † † †		†	2.969	3.192	3.536	3.565
Total Operating Expense Growth	Average Age Plant Depreciation Only	†	10.436	10.006	9.025	9.642
Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue + + + + + + + + + + + + + + + + + + +	Other Financial Ratios					
Total Operating Revenue Growth	Total Operating Expense Growth	†	.060	.082	.031	.039
Realized Gains Divided by Non-Operating Revenue	Total Operating Revenue Growth	†				
	Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Long Term Debt to Equity † 1.386 1.378 1.108 .946		†	†	†	†	†
	Long Term Debt to Equity	†	1.386	1.378	1.108	.946

[†] Data not available or not applicable

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Maine Coast Memorial Hospital Ellsworth, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	15,578,088 2,158,158 718,255 9,982,229 107,949 1,056,027 + 503,588 1,051,882 54,279,696 + 19,738,310 + 2,625,237 65,794,525 33,878,376	15,451,735 934,010 747,009 9,974,102 331,432 1,170,281 + 679,830 1,615,071 47,626,344 + 16,868,511 + 1,306,512 66,674,587 37,223,266	21,779,671 3,048,744 22,895 10,634,580 539,934 5,223,207 399,262 755,534 1,155,515 46,017,042 1,127,274 18,005,720 † 436,313 29,844,670 3,396,935	9,313,055 (12,315,018)	2,830,687 (23,012,564) 37,962 16,015,423 454,373 7,772,944 141,576 561,931 859,042 30,684,348 + 6,426,204 + 141,576 561,931 859,042
Total Unrestricted Assets	31,916,149 69,857,784	29,451,321 63,078,079	26,447,735 67,796,713	25,024,060 40,734,019	23,883,061 33,515,035
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	12,963,994 594,616 8,584,652 3,784,726 †	13,664,082 641,479 9,426,228 3,596,375 †	21,517,603 207,415 9,775,464 5,339,638 6,195,086	14,937,248 221,113 10,002,614 2,926,096 1,787,425	12,233,198 76,904 6,964,378 2,026,336 3,165,580
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	13,363,939 12,287,655 † † † † †	12,603,785 11,617,135 † † † † † 986,650	14,072,719 12,124,767 806,000 † † 1,127,274 14,678	13,412,538 11,863,197 + + + 1,534,553 14,788	13,258,862 11,746,020 + + + 1,497,921 14,921
Fund Balance Unrestricted	43,529,851	36,810,212	32,206,391	12,384,233	8,022,975
Total Liabilities & Equity	69,857,784	63,078,079	67,796,713	40,734,019	33,515,035
Total Restricted Assets Cash and Investments Receivables Other Assets	1,192,973 1,192,973 † †	1,646,650 1,646,650 † †	3,715,340 3,715,340 † †	4,400,390 4,400,390 † †	4,289,807 4,289,807 † †
Total Restricted Liabilities and Equity	1,192,973	1,646,650	3,715,340	4,400,390	4,289,807
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,192,973 † 491,325 701,648	1,646,650 † 945,390 701,260	3,715,340 † 1,094,082 2,621,258	4,400,390 † 1,623,504 2,776,886	4,289,807 † 1,154,004 3,135,803

[†] Data not available or not applicable

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue	164,281,145 38,454,820	160,333,325 37,937,000	169,647,096 45,267,382	177,665,113 46,544,266	180,486,776 41,510,680
Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	125,826,325 4,963,038	122,396,325 3,531,704	124,379,714 2,869,919	131,120,847 2,700,140	138,976,096 2,563,235
Contractuals Changes in Prior Year Estimated/Final Settlements	5,266,803 82,194,081 (24,000)	6,282,515 79,456,568 +	9,650,811 79,809,745 +	8,996,806 87,395,227 (1,935,634)	10,967,319 87,788,869 (1,366,792)
Net Patient Service Revenue Other Operating Revenue	71,881,223 3,612,655	71,062,538 2,796,128	77,316,621 3,932,037	80,508,574 2,574,838	80,534,145 1,328,891
Total Operating Revenue	75,493,878	73,858,666	81,248,658	83,083,412	81,863,036
Total Operating Expenses Depreciation and Amortization Interest	80,417,782 3,376,713 695,184	81,010,567 3,355,301 648,484	87,285,741 3,401,273 397,718	89,330,873 2,522,126 445,430	86,434,318 2,360,890 453,849
Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses	267,579 32,951 234,628	236,194 29,052 207,142	122,678 † 122,678	93,913 † 93,913	82,442 † 82,442
Salaries and Benefits Other Operating Expenses	48,390,518 27,687,788	48,249,562 28,521,026	48,641,575 34,722,497	52,698,644 33,570,760	44,605,521 38,931,616
Net Operating Income	(4,923,904)	(7,151,901)	(6,037,083)	(6,247,461)	(4,571,282)
Total Non-operating Revenue	1,176,743	115,456	(807,726)	1,359,451	43,689
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities	904,989 322,026 582,963	(132,396) 391,879 (524,275)	(807,726) (837,210) 29,484	1,386,589 138,247 1,248,342	43,689 43,610 79
Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets	† †	† † †	† † †	(27,138) †	† †
Other Non-Operating Revenues (Gifts, Bequests, etc.)	271,754	247,852	†	†	†
Excess of Revenue over Expenses Extraordinary Gains/Losses	(3,747,161) †	(7,036,445) †	(6,844,809) 32,794,434	(4,888,010) †	(4,527,593) †
Total Surplus/Deficit	(3,747,161)	(7,036,445)	25,949,625	(4,888,010)	(4,527,593)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments	(2,663,811) 360,962 945,294	(6,719,638) 316,807 †	32,206,391 189,352 1,630,827	(19,822,158) 370,985 (1,729,254)	(4,361,258) 406,079 †
Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers	(222,906) †	† † †	† (13,735) †	† (13,723,245) †	(605,676) †
Consolidations with Support Other Changes	† †	† †	† 4,450,322	† 147,366	† 365,932

[†] Data not available or not applicable

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.724	2.365	1.849	1.032	.757
Current Ratio without Board Designated and Undesignated Investments	1.202	1.131	1.012	.623	.231
Days in Accounts Receivable	50.688	51.230	50.204	69.127	72.586
Acid Test	.222	.123	.143	(.821)	(1.878)
Days Cash on Hand, Current	13.628	7.901	13.365	(51.590)	(99.743)
Days Cash on Hand, Incl Board Designated & Undesignated Investments	107.143	87.188	91.712	(25.955)	(71.844)
Average Payment Period, Accounts Payable and Accrued Expenses	40.672	44.306	42.535	42.057	30.235
Average Payment Period, Current Liabilities	61.420	64.225	93.628	62.806	53.110
Capital Structure					
Equity Financing Ratio	.623	.584	.475	.304	.239
Fixed Asset Financing	.385	.394	.458	.474	.492
Cash Flow Divided by Total Debt	(.014)	(.140)	(.097)	(.083)	(.085)
Cash Flow Divided by Total Debt with Operating Income Only	(.059)	(.145)	(.074)	(.131)	(.087)
Debt Service Coverage Total	.234	(2.440)	(2.931)	(2.942)	(2.538)
Debt Service Coverage Total with Operating Income Only	(.615)	(2.532)	(2.154)	(5.024)	(2.602)
Profitablility					
Total Margin	(.049)	(.095)	(.085)	(.058)	(.055)
Operating Margin	(.065)	(.097)	(.074)	(.075)	(.056)
Non Operating Revenue Margin	(.314)	(.016)	.118	(.278)	(.010)
Return On Assets	(.054)	(.112)	(.101)	(.120)	(.135)
Return On Equity Markup	(. <mark>086)</mark> 2.088	(.191) 2.014	(.213)	(.395) 2.018	(.564) 2.104
Deductible	.500	.496	1.989 .470	.492	.486
Markup Adjustment for Deductible	1.066	1.033	1.074	1.039	1.088
Reported Income Index	1.407	1.047	1.487	.247	1.038
•	1.107	1.017	1.107	.2-17	1.050
Asset Efficiency Total Asset Turnover	1.098	1.173	1.187	2.073	2,444
Fixed Asset Turnover	2,365	2.508	3.072	3,320	2. 444 3.428
Average Age Plant Depreciation Only	10.033	11.094	.999	2,3 4 7	3.426
,	10.055	11.054	.999	2.547	J. 1 07
Other Financial Ratios	(002)	007	077	022	(022)
Total Operating Expense Growth	(.002)	.007	.077	.023 .023	(.032)
Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue	(. <mark>058)</mark> .495	(.022) (4.541)	.100 (.037)	.023 .918	(.015) .002
Realized Gains Divided by Nort-Operating Revenue Realized Gains Divided by Net Income	(.156)	.075	(.037)	(.255)	(.000)
Long Term Debt to Equity	.282	.316	.376	.958	1.464
Long Term Debt to Equity	.202	.516	.5/6	.930	1.404

[†] Data not available or not applicable

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MaineGeneral Medical Center Augusta, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	143,287,437 24,042,759 †	129,985,754 26,706,884 †	133,452,346 15,378,900	130,009,465 23,566,859 +	128,367,534 22,146,489 +
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	102,008,755 745,108 †	90,166,543 371,024 †	85,648,180 565,181 14,581,000	80,238,298 1,303,838 8,496,493 +	75,012,710 728,151 11,081,861
Inventory Other Current Assets	6,401,351 10,089,464	5,460,540 7,280,763	5,645,395 11,633,690	5,275,431 11,128,546	5,955,760 13,442,563
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	518,659,419 33,593,442 50,399,562 †	498,140,863 24,516,455 52,953,883 † †	483,116,450 24,263,341 60,257,746 †	466,589,596 24,294,245 58,920,821 †	465,145,302 25,393,173 66,923,274 †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	8,159,916 598,189,903 171,683,404 426,506,499	7,866,673 598,210,080 185,406,228 412,803,852	2,987,511 602,342,532 206,734,680 395,607,852	2,132,564 602,717,645 221,475,679 381,241,966	2,132,518 606,976,495 236,280,158 370,696,337
Total Unrestricted Assets	661,946,856	628,126,617	616,568,796	596,599,061	593,512,836
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	87,677,821 2,900,504 43,344,722 13,785,620 8,888,859 18,758,116	77,124,913 3,078,152 32,833,776 12,975,063 10,186,359 18,051,563	70,038,836 3,493,049 32,451,810 8,070,640 7,626,062 18,397,275	70,085,844 10,792,175 30,595,125 + 6,733,095 21,965,449	56,991,415 4,167,706 30,756,233 + 2,362,650 19,704,826
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	332,581,140 309,300,815 + + + 21,059,871 2,220,454	334,873,936 306,222,664 † † † 26,193,544 2,457,728	346,432,198 299,822,644 † † † 44,126,843 2,482,711	326,721,270 289,207,631 † † † 33,926,145 3,587,494	323,173,953 292,493,166 † † 26,809,719 3,871,068
Fund Balance Unrestricted	241,687,895	216,127,768	200,097,762	199,791,947	213,347,468
Total Liabilities & Equity	661,946,856	628,126,617	616,568,796	596,599,061	593,512,836
Total Restricted Assets Cash and Investments Receivables Other Assets	23,775,318 20,137,337 3,637,981 †	22,487,126 20,463,350 2,023,776 †	21,807,438 20,522,582 1,284,856 †	23,228,406 22,514,727 713,679 †	23,960,624 23,422,213 538,411 †
Total Restricted Liabilities and Equity	23,775,318	22,487,126	21,807,438	23,228,406	23,960,624
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	23,775,318 † 7,440,636	22,487,126 †	21,807,438 †	23,228,406 †	23,960,624 †
Permanently Restricted Net Assets Permanently Restricted Net Assets	7,440,626 16,334,692	5,707,308 16,779,818	4,454,112 17,353,326	4,568,545 18,659,861	4,287,617 19,673,007

[†] Data not available or not applicable

MaineGeneral Medical Center Augusta, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	790,401,643 255,747,004 534,654,639 11,321,984 24,048,918 382,354,173 (1,200,000)	843,043,211 275,100,531 567,942,680 12,586,822 34,619,280 422,388,836 (4,300,000)	910,123,283 299,327,291 610,795,992 12,262,918 32,880,356 457,775,592 (14,700,000)	956,756,011 312,446,321 644,309,690 8,071,116 30,958,763 502,914,106 (2,700,000)	1,022,992,410 328,844,314 694,148,096 7,461,410 34,854,472 541,221,368 (2,256,000)
Net Patient Service Revenue Other Operating Revenue	373,876,568 24,954,721	377,748,273 29,867,507	421,904,417 31,085,867	417,512,026 31,100,029	441,711,160 34,915,821
Total Operating Revenue	398,831,289	407,615,780	452,990,284	448,612,055	476,626,981
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	413,143,820 24,073,980 12,482,704 907,030 907,030 + 212,450,458 163,229,648	431,924,624 28,934,935 20,111,518 781,314 781,314 † 218,559,348 163,537,509	451,708,135 28,700,414 20,125,907 649,802 649,802 † 228,505,372 173,726,640	467,732,126 28,568,903 19,980,189 854,890 854,890 + 240,788,191 177,539,953	474,648,582 21,828,942 19,916,003 855,024 855,024 + 249,179,916 182,868,697
Net Operating Income	(14,312,531)	(24,308,844)	1,282,149	(19,120,071)	1,978,399
Total Non-operating Revenue	6,299,665	3,371,349	1,637,575	4,550,452	2,307,130
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	6,233,201 1,039,870 5,193,331 † † †	3,097,434 744,102 2,353,332 † † † 273,915	1,032,331 1,038,487 (6,156) † † †	4,151,553 593,776 3,557,777 † † † 398,899	1,590,467 1,076,464 514,003 + + + 716,663
Excess of Revenue over Expenses	(8,012,866)	(20,937,495)	2,919,724	(14,569,619)	4,285,529
Extraordinary Gains/Losses	2,488,295	†	†	†	†
Total Surplus/Deficit	(5,524,571)	(20,937,495)	2,919,724	(14,569,619)	4,285,529
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	20,504,638 25,563,493 655,117 455,599 (645,000) †	(25,560,126) 6,952,800 (2,688,993) (8,186,438) (700,000) †	(16,030,006) 822,486 (1,321,773) (17,950,443) (500,000) † †	(306,815) 674,304 2,333,949 11,709,551 (455,000) † †	13,555,522 253,231 1,761,365 7,255,397 † †

[†] Data not available or not applicable

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MaineGeneral Medical Center Augusta, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018			
RATIOS								
Liquidity								
Current Ratio with Board Designated and Undesignated Investments	2.209	2.372	2.766	2.696	3.427			
Current Ratio without Board Designated and Undesignated Investments	1.634	1.685	1.905	1.855	2.252			
Days in Accounts Receivable	99.587	87.124	74.096	70.146	61.985			
Acid Test	.274	.346	.220	.336	.389			
Days Cash on Hand, Current	22.555	24.189	13.270	19.587	17.851			
Days Cash on Hand, Incl Board Designated & Undesignated Investments	69.837	72.151	65.264	68.558	71.796			
Average Payment Period, Accounts Payable and Accrued Expenses	40.663	29.739	28.002	25.428	24.791			
Average Payment Period, Current Liabilities	82.254	69.854	60.434	58.250	45.939			
Capital Structure								
Equity Financing Ratio	.365	.344	.325	.335	.359			
Fixed Asset Financing	.725	.742	.758	.759	.789			
Cash Flow Divided by Total Debt	.038	.019	.076	.035	.069			
Cash Flow Divided by Total Debt with Operating Income Only	.023	.011	.072	.024	.063			
Debt Service Coverage Total	1.863	1.221	2.230	1.448	1.499			
Debt Service Coverage Total with Operating Income Only	1.452	1.075	2.159	1.254	1.424			
Profitablility								
Total Margin	(.020)	(.051)	.006	(.032)	.009			
Operating Margin	(.036)	(.060)	.003	(.043)	.004			
Non Operating Revenue Margin	(.786)	(.161)	.561	(.312)	.538			
Return On Assets	(.012)	(.033)	.005	(.024)	.007			
Return On Equity	(.033)	(.097)	.015	(.073)	.020			
Markup	1.974	2.021	2.084	2.112	2.229			
Deductible	.484	.501	.503	.526	.529			
Markup Adjustment for Deductible	1.048	1.043	1.070	1.037	1.089			
Reported Income Index	(.391)	.819	(.182)	47.642	.316			
Asset Efficiency								
Total Asset Turnover	.612	.654	.737	.760	.807			
Fixed Asset Turnover	.935	.987	1.145	1.177	1.286			
Average Age Plant Depreciation Only	7.131	6.408	7.203	7.752	10.824			
Other Financial Ratios								
Total Operating Expense Growth	.123	.045	.046	.035	.015			
Total Operating Revenue Growth	.053	.022	.111	(.010)	.062			
Realized Gains Divided by Non-Operating Revenue	.824	.698	(.004)	.782	.223			
Realized Gains Divided by Net Income	(.648)	(.112)	(.002)	(.244)	.120			
Long Term Debt to Equity	1.280	1.417	1.498	1.448	1.371			

[†] Data not available or not applicable

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Maine Medical Center Portland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	305,855,000 176,899,000 4,454,000 76,099,000 10,382,000 19,706,000 † 9,556,000 8,759,000 803,784,000 21,153,000 265,801,000 5,564,000 946,270,000 513,110,000	498,202,000 337,509,000 19,799,000 78,866,000 11,320,000 21,850,000 + 14,640,000 14,218,000 786,284,000 21,393,000 236,789,000 6,490,000 1,007,319,000 567,713,000	578,912,000 403,628,000 4,688,000 102,332,000 12,933,000 20,234,000 † 18,786,000 16,311,000 826,874,000 21,920,000 250,883,000 6,490,000 † 102,384,000 1,067,903,000 622,706,000	687,862,000 480,836,000 5,026,000 120,700,000 11,661,000 30,007,000 † 20,184,000 19,448,000 875,563,000 23,282,000 266,688,000 6,491,000 † 106,918,000 1,152,046,000 679,862,000	940,614,000 596,501,000 126,078,000 128,362,000 14,280,000 19,275,000 + 42,354,000 13,764,000 941,267,000 26,148,000 273,118,000 6,491,000 + 103,739,000 1,271,688,000 739,917,000
Net Property, Plant and Equipment (PP&E)	433,160,000	439,606,000	445,197,000	472,184,000	531,771,000
Total Unrestricted Assets	1,109,639,000	1,284,486,000	1,405,786,000	1,563,425,000	1,881,881,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	149,272,000 5,191,000 73,870,000 52,880,000 15,699,000 1,632,000	243,574,000 2,277,000 89,470,000 61,190,000 20,654,000 69,983,000	259,086,000 1,663,000 89,491,000 75,983,000 15,238,000 76,711,000	319,349,000 1,532,000 117,377,000 65,310,000 31,678,000 103,452,000	354,363,000 3,078,000 116,817,000 73,789,000 42,817,000 117,862,000
Total Non-current Liabilities	353,303,000	470,007,000	578,506,000	518,705,000	638,885,000
Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	93,628,000 + 28,885,000 16,049,000 170,271,000 44,470,000	135,978,000 + 42,738,000 16,321,000 239,995,000 34,975,000	135,489,000 † 60,026,000 18,344,000 321,901,000 42,746,000	134,298,000 + 64,045,000 16,166,000 265,531,000 38,665,000	324,677,000 † 57,920,000 15,694,000 203,238,000 37,356,000
Fund Balance Unrestricted	607,064,000	570,905,000	568,194,000	725,371,000	888,633,000
Total Liabilities & Equity	1,109,639,000	1,284,486,000	1,405,786,000	1,563,425,000	1,881,881,000
Total Restricted Assets Cash and Investments Receivables Other Assets	117,038,000 117,038,000 † †	103,411,000 103,411,000 † †	102,128,000 102,128,000 † †	114,483,000 114,483,000 †	133,648,000 133,648,000 †
Total Restricted Liabilities and Equity	117,038,000	103,411,000	102,128,000	114,483,000	133,648,000
Total Restricted Fund Balance Total Liabilities	117,038,000	103,411,000 †	102,128,000 †	114,483,000 †	133,648,000 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	90,066,000 26,972,000	75,246,000 28,165,000	73,753,000 28,375,000	85,854,000 28,629,000	101,731,000 31,917,000

[†] Data not available or not applicable

Maine Medical Center Portland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	1,717,205,000	1,884,986,000	2,048,650,000	2,332,726,000	2,599,511,000
Gross Inpatient Service Revenue	1,059,373,000	1,179,660,000	1,274,374,000	1,446,814,000	1,585,351,000
Gross Outpatient Service Revenue	657,832,000	705,326,000	774,276,000	885,912,000	1,014,160,000
Free Care (Charity Care)	47,552,000	40,064,000	43,294,000	52,473,000	49,680,000
Bad Debt (Provision for Bad Debt)	45,872,000	43,047,000	36,773,000	40,994,000	76,183,000
Contractuals	756,158,300	865,645,000	947,842,000	1,147,648,000	1,278,987,000
Changes in Prior Year Estimated/Final Settlements	12,998,700	10,541,000	1,447,000	(26,561,000)	(4,404,000)
Net Patient Service Revenue	854,624,000	925,689,000	1,019,294,000	1,118,172,000	1,199,065,000
Other Operating Revenue	134,714,000	160,701,000	206,348,000	238,518,000	269,355,000
Total Operating Revenue	989,338,000	1,086,390,000	1,225,642,000	1,356,690,000	1,468,420,000
Total Operating Expenses	912,352,000	1,002,981,000	1,114,310,000	1,231,213,000	1,327,967,000
Depreciation and Amortization	56,562,000	56,901,000	60,162,000	72,832,000	78,602,000
Interest	3,072,000	3,967,000	6,458,000	6,614,000	7,152,000
Advertising Expenses	1,988,000	2,008,000	1,185,059	2,092,383	1,589,000
Allowed Advertising Expenses	216,000	43,473	6,580	1,291	1,000
Non-Allowed Advertising Expenses	1,772,000	1,964,527	1,178,479	2,091,092	1,588,000
Salaries and Benefits	499,693,000	552,736,000	600,762,000	658,790,000	700,780,000
Other Operating Expenses	351,037,000	387,369,000	445,742,941	490,884,617	539,844,000
Net Operating Income	76,986,000	83,409,000	111,332,000	125,477,000	140,453,000
Total Non-operating Revenue	5,466,000	4,746,000	7,786,000	26,572,000	29,167,000
Total Investment Income	5,661,000	5,987,000	7,162,000	14,376,000	19,886,000
Interest and Dividends	6,249,000	8,880,000	10,085,000	10,511,000	16,296,000
Realized Gains/Losses on Sales of Securities	(588,000)	(2,893,000)	(2,923,000)	3,865,000	3,590,000
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	(781,000)	(354,000)	1,174,000	14,318,000	(3,458,000)
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	586,000	(887,000)	(550,000)	(2,122,000)	12,739,000
Excess of Revenue over Expenses	82,452,000	88,155,000	119,118,000	152,049,000	169,620,000
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	82,452,000	88,155,000	119,118,000	152,049,000	169,620,000
Total Change in Unrestricted Net Assets	6,358,000	(36,159,000)	(2,709,000)	157,177,000	163,263,000
Net Assets Released for Restrictions - Capital	285,000	375,000	24,000	51,000	10,276,000
Unrealized Gains/Losses on Investments	(358,000)	(348,000)	†	†	†
Minimum Pension Liability Adjustment	(57,602,000)	(70,671,000)	(86,642,000)	64,339,000	51,580,000
Transfers From/To Affiliates	(24,766,000)	(39,127,000)	(55,794,000)	(59,262,000)	(68,213,000)
Mergers Consolidations with Support	†	†	†	†	†
Consolidations with Support	†	(14.542.000)	7	†	†
Other Changes	6,347,000	(14,543,000)	20,585,000	†	Ť

[†] Data not available or not applicable

Maine Medical Center Portland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.830	3.018	3.203	2.989	3.425
Current Ratio without Board Designated and Undesignated Investments	2.049	2.045	2.234	2.154	2.654
Days in Accounts Receivable	32.501	31.097	36.644	39.400	39.074
Acid Test	1.215	1.467	1.576	1.521	2.039
Days Cash on Hand, Current	77.348	137.850	141.380	153.093	211.100
Days Cash on Hand, Incl Board Designated & Undesignated Investments	190.714	229.204	228.248	237.125	290.891
Average Payment Period, Accounts Payable and Accrued Expenses	31.506	34.518	30.986	36.985	34.128
Average Payment Period, Current Liabilities	63.665	93.971	89.709	100.625	103.527
Capital Structure					
Equity Financing Ratio	.547	.444	.404	.464	.472
Fixed Asset Financing	.216	.309	.304	.284	.611
Cash Flow Divided by Total Debt	.277	.203	.214	.268	.250
Cash Flow Divided by Total Debt with Operating Income Only	.266	.197	.205	.237	.221
Debt Service Coverage Total	12.718	16.272	21.264	27.968	29.407
Debt Service Coverage Total with Operating Income Only	12.229	15.754	20.372	24.758	26.049
Profitablility					
Total Margin	.083	.081	.097	.110	.113
Operating Margin	.078	.077	.091	.092	.096
Non Operating Revenue Margin	.066	.054	.065	.175	.172
Return On Assets	.074	.069	.085	.097	.090
Return On Equity	.136	.154	.210	.210	.191
Markup	2.030	2.040	2.024	2.088	2.160
Deductible	.440	.459	.463	.492	.492
Markup Adjustment for Deductible	1.201	1.177	1.173	1.156	1.197
Reported Income Index	12.968	(2.438)	(43.939)	.967	1.039
Asset Efficiency					
Total Asset Turnover	.897	.849	.877	.885	.796
Fixed Asset Turnover	2.284	2.471	2.753	2.873	2.761
Average Age Plant Depreciation Only	9.072	9.977	10.350	9.335	9.413
Other Financial Ratios					
Total Operating Expense Growth	.001	.099	.111	.105	.079
Total Operating Revenue Growth	.033	.098	.128	.107	.082
Realized Gains Divided by Non-Operating Revenue	(.108)	(.610)	(.375)	.145	.123
Realized Gains Divided by Net Income	(.007)	(.033)	(.025)	.025	.021
Long Term Debt to Equity	.154	.238	.238	.185	.365

[†] Data not available or not applicable

\$ 12,792,158 4,887,847 † 5,944,677	FY 2015 \$ 13,857,983 5,455,837	FY 2016 \$ 10,939,928	FY 2017 \$	FY 2018 \$
12,792,158 4,887,847 †	13,857,983	•	·	\$
4,887,847		10,939,928	0.020.072	
5,944,677	+	2,830,057	9,920,972 2,608,175	11,335,354 2,925,743
†	5,928,82 <mark>4</mark> †	5,494,438 †	5,056,699 †	5,720,889 †
† †	† †	†	19,326 †	†
1,214,865	1,705,499	1,893,218	1,515,269	825,862 1,862,860
†	†	†	†	32,669,684 † 15,324,939
† †	†	† †	† †	13,32 4 ,939 † † 2,384,559
38,521,553 26,337,101 12,184,452	39,953,541 28,141,931 11,811,610	208,363 41,297,358 29,759,750 11,537,608	250,337 46,978,765 31,303,221 15,675,544	2,364,359 48,244,952 33,284,766 14,960,186
37,557,488	37,433,267	35,346,550	39,783,608	44,005,038
6,066,276 442,666 4,265,807 1,357,803 †	6,590,462 444,093 3,989,297 2,157,072 † †	5,640,118 445,584 4,622,481 572,053 † †	5,760,068 487,361 4,921,379 + + 351.328	7,896,397 917,622 5,770,479 1,208,296 †
3,440,832 3,440,832 + + + + + + +	2,996,739 2,996,739 † † † † †	2,551,155 2,551,155 † † † †	6,790,295 6,790,295 † † † †	8,512,210 8,512,210 † † † †
28,050,380	27,846,066	27,155,277	27,233,245	27,596,431
37,557,488	37,433,267	35,346,550	39,783,608	44,005,038
1,019,363 1,019,363 †	965,555 965,555 † +	1,239,413 1,239,413 †	1,046,680 1,046,680 †	1,073,791 1,073,791 †
1,019 363	965 555	1,239 413	1,046 680	1,073,791
1,019,363 † 582,907	965,555 † 540,872	1,239,413 † 811,101	1,046,680 † 601,404	1,073,791 † 629,720 444,071
	† † † † † † † † † † † † † † † † † † †	† † † † † † † † † † † † † † † † † † †	† †	† †

[†] Data not available or not applicable

Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	81,357,828 13,737,610 67,620,218 3,585,410 2,914,181 28,318,538 1,775,000 44,764,699 1,935,318	80,185,539 12,745,980 67,439,559 2,967,891 2,844,420 31,324,731 (1,655,000) 44,703,497 3,318,910	84,504,336 13,712,271 70,792,065 2,967,289 2,980,153 32,179,516 471,000 45,906,378 3,149,295	86,622,311 15,299,874 71,322,437 2,223,381 2,421,525 35,592,994 (56,000) 46,440,411 3,188,608	88,294,242 14,466,078 73,828,164 2,407,494 2,602,838 36,157,147 136,000 46,990,763 3,883,017
Total Operating Revenue	46,700,017	48,022,407	49,055,673	49,629,019	50,873,780
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	47,576,672 1,959,117 164,776 † † † 31,162,810 14,289,969	48,033,540 1,849,936 164,235 † † † 30,468,498 15,550,871	50,661,240 1,725,471 145,751 † † 31,513,876 17,276,142	51,415,992 1,847,899 154,325 † † 32,351,634 17,062,134	52,379,599 2,001,961 270,810 + + + 32,890,107 17,216,721
Net Operating Income	(876,655)	(11,133)	(1,605,567)	(1,786,973)	(1,505,819)
Total Non-operating Revenue	1,296,688	(226,347)	906,308	1,558,528	1,848,684
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	1,230,675 284,116 946,559 † † † †	(266,962) 215,144 (482,106) † † † 40,615	889,208 301,214 587,994 † † † 17,100	1,542,656 306,169 1,236,487 † † †	1,833,094 335,385 1,497,709 † † †
Excess of Revenue over Expenses	420,033	(237,480)	(699,259)	(228,445)	342,865
Extraordinary Gains/Losses	†	Ť	251,120	46,594	20,323
Total Surplus/Deficit	420,033	(237,480)	(448,139)	(181,851)	363,188
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	453,485 † 33,452 † † †	(258,122) † (20,642) † † †	(416,931) † 31,208 † † † †	(114,765) † 67,086 † † † †	390,297 † 27,109 † † †

[†] Data not available or not applicable

Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.150	3.861	4.184	4.142	3.376
Current Ratio without Board Designated and Undesignated Investments	2.109	2.103	1.940	1.722	1.436
Days in Accounts Receivable	48.471	48.408	43.686	39.743	44.437
Acid Test	.806	.828	.502	.453	.371
Days Cash on Hand, Current	39.109	43.119	21.109	19.206	21.198
Days Cash on Hand, Incl Board Designated & Undesignated Investments	138.190	134.681	115.540	121.830	132.231
Average Payment Period, Accounts Payable and Accrued Expenses	34.132	31.528	34.478	36.239	41.809
Average Payment Period, Current Liabilities	48.538	52.086	42.068	42.415	57.212
Capital Structure					
Equity Financing Ratio	.747	.744	.768	.685	.627
Fixed Asset Financing	.282	.254	.221	.433	.569
Cash Flow Divided by Total Debt	.250	.168	.125	.129	.143
Cash Flow Divided by Total Debt with Operating Income Only	.114	.192	.015	.005	.030
Debt Service Coverage Total	4.465	2.927	1.987	2.957	3.450
Debt Service Coverage Total with Operating Income Only	2.189	3.300	.450	.359	1.012
Profitablility					
Total Margin	.009	(.005)	(.014)	(.004)	.007
Operating Margin	(.019)	(.000)	(.033)	(.036)	(.030)
Non Operating Revenue Margin	3.087	.953	(1.296)	(6.822)	5.392
Return On Assets	.011	(.006)	(.020)	(.006)	.008
Return On Equity	.015	(.009)	(.026)	(.008)	.012
Markup	1.751	1.738	1.730	1.747	1.760
Deductible	.348	.391	.381	.411	.410
Markup Adjustment for Deductible	1.155	1.086	1.095	1.054	1.070 .944
Reported Income Index	1.006	1.162	1.012	(2.930)	.944
Asset Efficiency					
Total Asset Turnover	1.278	1.277	1.413	1.287	1.198
Fixed Asset Turnover	3.833	4.066	4.252	3.166	3.401
Average Age Plant Depreciation Only	13.443	15.212	17.247	16.940	16.626
Other Financial Ratios					
Total Operating Expense Growth	.039	.010	.055	.015	.019
Total Operating Revenue Growth	.065	.028	.022	.012	.025
Realized Gains Divided by Non-Operating Revenue	.730	2.130	.649	.793	.810
Realized Gains Divided by Net Income	2.254	2.030	(.841)	(5.413)	4.368
Long Term Debt to Equity	.123	.108	.094	.249	.308

[†] Data not available or not applicable

Mercy Hospital Portland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets Total Non-Current Assets	55,362,539 10,742,480 21,728 34,920,923 43,756 88,867 2,202,777 4,416,925 2,925,083 132,847,927	52,929,961 10,461,867 19,917 30,547,749 1,518,758 473,299 4,454,770 4,496,776 956,825 130,237,715	40,524,207 4,328,335 155,328 26,876,917 3,149,783 102,000 1,054,883 4,059,505 797,456 114,964,923	24,352,570 (8,364,781) 165,282 24,916,814 104,595 419,040 1,562,253 4,353,525 1,195,842 109,062,781	25,840,182 (9,382,182) 161,089 26,127,701 176,420 2,245,379 1,143,115 4,422,860 945,800
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	3,095,845 † † † 7,412,407 131,884,953 9,545,278 122,339,675	5,050,184 † † † 9,778,515 138,698,214 23,289,198 115,409,016	4,108,072 16,867 † † 6,639,686 140,670,635 36,470,337 104,200,298	391,691 3,679,352 † † 5,727,149 142,321,575 43,056,986 99,264,589	55,477 4,067,220 † + 4,102,781 144,108,847 49,772,835 94,336,012
Total Unrestricted Assets	188,210,466	183,167,676	155,489,130	133,415,351	128,401,672
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	46,881,396 2,677,835 29,782,335 3,992,554 10,428,672	58,833,947 2,804,458 32,220,913 1,756,873 19,051,703 3,000,000	56,209,109 2,974,169 24,036,848 2,223,163 26,974,929	34,059,372 3,085,687 21,407,639 2,249,000 7,317,046	32,962,086 3,203,984 19,170,474 689,000 9,898,628
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	83,429,852 66,291,060 351,000 + 5,188,247 2,957,279 8,642,266	82,443,999 63,720,444 351,000 + 6,971,471 3,078,732 8,322,352	78,921,407 66,231,144 375,000 + 2,198,324 3,141,211 6,975,728	74,316,649 63,182,199 67,000 † 1,551,485 3,668,282 5,847,683	70,331,293 60,014,893 + + 1,073,303 4,056,897 5,186,200
Fund Balance Unrestricted	57,899,218	41,889,730	20,358,614	25,039,330	25,108,293
Total Liabilities & Equity	188,210,466	183,167,676	155,489,130	133,415,351	128,401,672
Total Restricted Assets Cash and Investments Receivables Other Assets	3,883,361 3,883,361 † †	3,506,724 3,506,724 † †	8,703,054 8,703,054 † †	9,210,586 9,210,586 † †	12,716,202 12,716,202 † †
Total Restricted Liabilities and Equity	3,883,361	3,506,724	8,703,054	9,210,586	12,716,202
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	3,883,361 † 1,993,819 1,889,542	3,506,724 † 1,649,546 1,857,178	8,703,054 † 6,776,487 1,926,567	9,210,586 † 7,212,788 1,997,798	12,716,202 + 9,388,919 3,327,283

[†] Data not available or not applicable

Mercy Hospital Portland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue	496,471,288 149,860,872	529,496,481 176,508,621	534,217,130 176,481,309	510,518,758 160,954,173	542,283,180 166,440,707
Gross Outpatient Service Revenue	346,610,416	352,987,860	357,735,821	349,564,585	375,842,473
Free Care (Charity Care)	16,762,384	13,808,471	10,682,028	8,709,325	9,441,801
Bad Debt (Provision for Bad Debt)	13,974,702	19,083,611	11,804,106	15,904,354	17,309,366
Contractuals	247,906,900	283,413,323	296,999,880	278,320,099	297,155,240
Changes in Prior Year Estimated/Final Settlements	†	(502,704)	(509,229)	(875,654)	(493,040)
Net Patient Service Revenue	217,827,302	213,693,780	215,240,345	208,460,634	218,869,813
Other Operating Revenue	5,829,166	3,855,111	4,898,145	3,705,489	4,261,993
Total Operating Revenue	223,656,468	217,548,891	220,138,490	212,166,123	223,131,806
Total Operating Expenses	221,074,575	239,788,262	237,582,512	216,097,467	221,590,233
Depreciation and Amortization	9,588,694	13,837,221	13,264,858	7,161,702	6,974,016
Interest	1,476,232	2,294,689	2,355,183	2,388,317	2,283,982
Advertising Expenses	434,602	524,603	421,122	253,948	427,239
Allowed Advertising Expenses	17,513	2,206	44,041	4,155	5,056
Non-Allowed Advertising Expenses Salaries and Benefits	417,089	522,397	377,081	249,793	422,183
Other Operating Expenses	124,925,043	126,575,306	121,725,248	107,499,634	112,072,530
	84,650,004	96,556,443	99,816,101	98,793,866	99,832,466
Net Operating Income	2,581,893	(22,239,371)	(17,444,022)	(3,931,344)	1,541,573
Total Non-operating Revenue	57,982,548	(128,240)	42,039	71,296	83,312
Total Investment Income	†	25,004	42,939	28,889	66,164
Interest and Dividends	†	25,004	42,939	28,889	66,164
Realized Gains/Losses on Sales of Securities	†	†	†	†	†
Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments	(4.250.602)	Ţ	Ţ	Ţ	†
Permanently Impaired Writedowns of Other Assets	(1,350,682)	T +	T +	T +	T +
Other Non-Operating Revenues (Gifts, Bequests, etc.)	59,333,230	(153,244)	(900)	42,407	17,148
Excess of Revenue over Expenses	60,564,441	(22,367,611)	(17,401,983)	(3,860,048)	1,624,885
Extraordinary Gains/Losses	00,504,441 †	(22,307,011)	(17,401,963)	(3,800,048)	1,024,865
Total Surplus/Deficit	60,564,441	(22,367,611)	(17,401,983)	(3,860,048)	1,624,885
Total Change in Unrestricted Net Assets	57,899,218	(16,009,488)	(21,531,116)	4,680,716	68,963
Net Assets Released for Restrictions - Capital	26,731	678,417	239,369	86,170	7,533
Unrealized Gains/Losses on Investments	†	†	†	†	†
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(2,691,954)	5,679,706	(4,368,502)	8,454,594	(1,563,455)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

Mercy Hospital Portland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.181	.900	.721	.823	.907
Current Ratio without Board Designated and Undesignated Investments	1.181	.900	.721	.715	.784
Days in Accounts Receivable	58.515	52.177	45.577	43.628	43.572
Acid Test	.230	.178	.080	(.241)	(.280)
Days Cash on Hand, Current	18.578	16.932	7.296	(14.324)	(15.682)
Days Cash on Hand, Incl Board Designated & Undesignated Investments	18.578	16.932	7.323	(7.896)	(8.765)
Average Payment Period, Accounts Payable and Accrued Expenses	51.401	52.049	39.112	37.398	32.603
Average Payment Period, Current Liabilities	80.912	95.040	91.461	59.500	56.059
Capital Structure					
Equity Financing Ratio	.308	.229	.131	.188	.196
Fixed Asset Financing	.542	.552	.636	.637	.636
Cash Flow Divided by Total Debt	.538	(.060)	(.031)	.030	.083
Cash Flow Divided by Total Debt with Operating Income Only	.093	(.059)	(.031)	.030	.082
Debt Service Coverage Total	7.235	(1.254)	(.345)	1.061	2.027
Debt Service Coverage Total with Operating Income Only	1.378	(1.228)	(.354)	1.048	2.011
Profitablility					
Total Margin	.215	(.103)	(.079)	(.018)	.007
Operating Margin	.012	(.102)	(.079)	(.019)	.007
Non Operating Revenue Margin	.957	.006	(.002)	(.018)	.051
Return On Assets	.322	(.122)	(.112)	(.029)	.013
Return On Equity	1.046	(.534)	(.855)	(.154)	.065
Markup	2.272	2.224	2.269	2.380	2.466
Deductible	.499	.535	.556	.545	.548
Markup Adjustment for Deductible	1.151	1.042	1.019	1.092	1.125
Reported Income Index	7.785	1.397	.808	(.825)	23.562
Asset Efficiency					
Total Asset Turnover	1.496	1.187	1.416	1.591	1.738
Fixed Asset Turnover	1.828	1.885	2.113	2.137	2.365
Average Age Plant Depreciation Only	.995	1.683	2.749	6.012	7.137
Other Financial Ratios					
Total Operating Expense Growth	.022	.085	(.009)	(.090)	.025
Total Operating Revenue Growth	.082	(.027)	.012	(.036)	.052
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	†	†	†	†	†
Long Term Debt to Equity	1.145	1.521	3.253	2.523	2.390

[†] Data not available or not applicable

Mid Coast Hospital Brunswick, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	32,865,535 6,036,991 711,479	38,221,984 5,236,629 711,121	38,774,419 5,691,528 711,123	42,779,683 8,390,997 †	48,926,870 5,806,016 †
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	19,358,376 1,366,229 † †	25,030,337 1,424,724 † +	24,605,411 1,399,704 †	26,897,357 816,166 †	34,783,240 1,608,044 †
Inventory Other Current Assets	2,275,489 3,116,971	2,974,822 2,844,351	2,990,867 3,375,786	3,117,208 3,557,955	3,261,612 3,467,958
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	118,109,881 † 51,763,753 2,213,490	121,228,577 † 49,641,007 1,198,895	126,419,171 † 52,808,487 1,064,419	134,388,122 3,340,690 51,686,382 1,179,917	132,740,310 + 49,997,027 1,111,882
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 9,771,551 112,969,035 58,607,948 54,361,087	11,427,603 122,418,210 63,457,138 58,961,072	13,310,392 128,350,918 69,115,045 59,235,873	† 15,018,807 135,786,821 72,624,495 63,162,326	† 17,259,076 141,239,201 76,866,876 64,372,325
Total Unrestricted Assets	150,975,416	159,450,561	165,193,590	177,167,805	181,667,180
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	17,597,864 1,403,119 11,654,523 4,540,222 †	20,129,824 1,458,405 14,930,286 3,741,133 +	20,308,880 1,518,848 15,657,105 3,132,927 †	20,938,033 3,372,007 15,883,344 1,682,682	20,943,582 3,291,676 16,158,622 1,493,284 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	39,302,637 28,701,227 † † † † † 10,601,410	39,289,443 27,229,954	39,794,757 25,698,238	45,281,873 29,442,489 † † † † † 15,839,384	44,283,706 26,169,866 † † † 18,113,840
Fund Balance Unrestricted	94,074,915	100,031,294	105,089,953	110,947,899	116,439,892
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	150,975,416 18,948,589 18,948,589 †	159,450,561 18,128,679 18,128,679 † †	165,193,590 19,231,175 19,231,175 †	177,167,805 21,497,218 21,264,125 233,093 †	181,667,180 23,024,539 22,454,566 569,973
Total Restricted Liabilities and Equity	18,948,589	18,128,679	19,231,175	21,497,218	23,024,539
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	18,948,589 † 10,910,349 8,038,240	18,128,679 † 10,036,160 8,092,519	19,231,175 † 11,076,041 8,155,134	21,497,218 † 13,284,181 8,213,037	23,024,539 † 14,763,496 8,261,043

[†] Data not available or not applicable

Mid Coast Hospital Brunswick, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue	266,052,795 74,722,406 191,330,389	299,702,726 80,427,856 219,274,870	352,852,401 88,057,518 264,794,883	392,512,328 94,998,613 297,513,715	438,782,015 171,151,403 267,630,612
Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	5,645,785 7,789,208	5,032,555 10,087,708	5,779,733 12,592,376	5,876,108 14,732,594	5,159,790 18,865,445
Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	122,003,101 (500,000) 131,114,701	137,977,144 (768,000) 147,373,319	165,031,672 † 169,448,620	193,463,470 † 178,440,156	229,633,992 † 185,122,788
Other Operating Revenue	5,117,415	5,161,139	5,894,137	5,395,582	5,290,089
Total Operating Revenue	136,232,116	152,534,458	175,342,757	183,835,738	190,412,877
Total Operating Expenses Depreciation and Amortization Interest	132,768,542 5,552,628 1,665,919	149,627,287 5,658,751 1,611,095	174,192,175 5,907,252 1,553,364	180,805,174 6,157,076 1,179,739	189,722,242 6,729,248 923,371
Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses	301,526 † 301,526	341,218 † 341,218	274,463 † 274,463	249,487 † 249,487	245,925 † 245,925
Salaries and Benefits Other Operating Expenses	78,182,007 47,066,462	85,017,633 56,998,590	99,012,275 67,444,821	102,064,560 71,154,312	108,190,661 73,633,037
Net Operating Income	3,463,574	2,907,171	1,150,582	3,030,564	690,635
Total Non-operating Revenue	1,831,235	2,888,273	2,163,445	2,050,388	3,282,648
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities	1,694,972 1,689,156 5,816	2,713,675 2,281,984 431,691	1,903,248 1,922,158 (18,910)	1,810,028 1,872,671 (62,643)	3,048,993 2,530,286 518,707
Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets	† † †	† † †	† † †	† † †	† † †
Other Non-Operating Revenues (Gifts, Bequests, etc.)	136,263	174,598	260,197	240,360	233,655
Excess of Revenue over Expenses Extraordinary Gains/Losses	5,294,809 1,053,985	5,795,444 593,865	3,314,027 242,890	5,080,952 (895,539)	3,973,283 †
Total Surplus/Deficit	6,348,794	6,389,309	3,556,917	4,185,413	3,973,283
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment	7,498,848 62,784 1,087,270	5,956,379 261,770 (694,700)	5,058,659 40,000 1,461,742 +	5,857,946 3,966 1,668,567 +	5,491,993 999,105 519,605
Transfers From/To Affiliates Mergers	†	† †	† †	† †	†
Consolidations with Support Other Changes	† †	†	†	†	†

[†] Data not available or not applicable

Mid Coast Hospital Brunswick, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.809	4.365	4.510	4.512	4.723
Current Ratio without Board Designated and Undesignated Investments	1.868	1.899	1.909	2.043	2.336
Days in Accounts Receivable	53.890	61.993	53.001	55.019	68.581
Acid Test	.383	.295	.315	.401	.277
Days Cash on Hand, Current	19.362	15.079	13.887	17.536	11.581
Days Cash on Hand, Incl Board Designated & Undesignated Investments	167.880	140.933	128.425	125.557	111.305
Average Payment Period, Accounts Payable and Accrued Expenses	33.438	37.852	33.959	33.195	32.230
Average Payment Period, Current Liabilities	50.491	51.035	44.049	43.759	41.774
Capital Structure					
Equity Financing Ratio	.623	.627	.636	.626	.641
Fixed Asset Financing	.528	.462	.434	.466	.407
Cash Flow Divided by Total Debt	.191	.193	.153	.170	.164
Cash Flow Divided by Total Debt with Operating Income Only	.158	.144	.117	.139	.114
Debt Service Coverage Total	4.159	4.335	3.578	4.602	2.707
Debt Service Coverage Total with Operating Income Only	3.550	3.376	2.859	3.842	1.942
Profitablility					
Total Margin	.038	.037	.019	.027	.021
Operating Margin	.025	.019	.007	.016	.004
Non Operating Revenue Margin	.346	.498	.653	.404	.826
Return On Assets	.035	.036	.020	.029	.022
Return On Equity	.056	.058	.032	.046	.034
Markup	2.042	2.037	2.059	2.201	2.341
Deductible	.459	.460	.468	.493	.523
Markup Adjustment for Deductible	1.124	1.115	1.112	1.131	1.130
Reported Income Index	.706	.973	.655	.867	.723
Asset Efficiency					
Total Asset Turnover	.914	.975	1.075	1.049	1.066
Fixed Asset Turnover	2.506	2.587	2.960	2.911	2.958
Average Age Plant Depreciation Only	10.555	11.214	11.700	11.795	11.423
Other Financial Ratios					
Total Operating Expense Growth	.069	.127	.164	.038	.049
Total Operating Revenue Growth	.082	.120	.150	.048	.036
Realized Gains Divided by Non-Operating Revenue	.003	.149	(.009)	(.031)	.158
Realized Gains Divided by Net Income	.001	.074	(.006)	(.012)	.131
Long Term Debt to Equity	.305	.272	.245	.265	.225

[†] Data not available or not applicable

Millinocket Regional Hospital Millinocket, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	5,792,493 858,385 †	5,469,493 303,888	8,186,772 480,312	12,747,199 249,516 †	6,900,742 324,194 137,588
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	2,707,764 + 70,204	2,799,361 † 154,574	3,629,306 + 76,623	3,957,321 + 1,610,000	2,942,414 92,604 (758,561)
Other Accounts Receivable Inventory Other Current Assets	143,480 502,768 1,509,892	166,241 518,715 1,526,714	185,924 577,617 3,236,990	4,453,943 637,893 1,838,526	3,272,922 600,159 289,422
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	18,770,484 369,496 11,005,739	18,538,230 369,496 11,110,283	15,467,954 220,122 8,072,483 +	12,292,803 220,122 5,229,132 +	9,899,155 220,122 3,461,215
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	1,397,244 14,036 19,242,275 13,258,306 5,983,969	1,329,274 12,632 19,725,516 14,008,971 5,716,545	1,420,169 11,229 20,540,284 14,796,333 5,743,951	1,466,353 9,825 20,918,546 15,551,175 5,367,371	1,303,570 36,385 21,105,605 16,227,742 4,877,863
Total Unrestricted Assets	24,562,977	24,007,723	23,654,726	25,040,002	16,799,897
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	5,376,979 238,282 1,999,827 1,900,751 + 1,238,119	5,407,725 204,773 2,303,927 1,490,371 + 1,408,654	6,383,080 205,734 4,018,865 740,000 + 1,418,481	9,627,049 243,546 5,017,510 + + 4,365,993	7,260,154 243,546 4,954,339 † (238) 2,062,507
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund	4,797,556 4,797,556 † †	4,347,416 4,347,416 † † †	4,014,361 4,014,361 † †	3,868,494 3,868,494 † †	3,512,740 3,582,627 + 26,667
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† †	†	†	†	(96,554)
Fund Balance Unrestricted Total Liabilities & Equity	14,388,442 24,562,977	14,252,582	13,257,285 23,654,726	11,544,459	6,027,003
Total Restricted Assets Cash and Investments Receivables Other Assets	24,562,977 121,972 116,972 † 5,000	24,007,723 129,052 124,052 † 5,000	5,000 † † 5,000	25,040,002 5,000 5,000 †	16,799,897 415,661 415,661 †
Total Restricted Liabilities and Equity	121,972	129,052	5,000	5,000	415,661
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	116,180 5,792 111,180 5,000	113,899 15,153 108,899 5,000	5,000	5,000 + + 5,000	410,261 5,400 405,261 5,000

[†] Data not available or not applicable

Millinocket Regional Hospital Millinocket, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	42,142,128 10,628,052 31,514,076 1,233,118 1,336,500 15,206,632 † 24,365,878 615,963	42,466,562 11,221,843 31,244,719 1,111,288 1,374,495 15,607,496 (750,000) 25,123,283 190,190	45,220,271 10,876,196 34,344,075 1,153,713 1,435,843 16,976,661 (86,000) 25,740,054 431,160	49,793,640 12,483,239 37,310,401 884,496 2,120,423 18,731,831 16,000 28,040,890 398,071	52,254,707 9,806,383 42,448,324 879,589 2,956,539 21,017,920 237,203 27,163,456 698,895
Total Operating Revenue	24,981,841	25,313,473	26,171,214	28,438,961	27,862,351
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	27,239,580 874,351 223,915 73,149 20,811 52,338 16,919,774 9,148,391	26,103,114 823,843 197,817 32,508 17,260 15,248 16,381,287 8,667,659	27,044,172 788,765 181,658 15,541 10,007 5,534 17,224,434 8,833,774	30,763,937 769,771 168,294 18,329 18,329 † 19,135,794 10,671,749	33,681,910 686,571 155,154 15,893 15,893 + 20,649,844 12,174,448
Net Operating Income	(2,257,739)	(789,641)	(872,958)	(2,324,976)	(5,819,559)
Total Non-operating Revenue	995,375	634,354	439,313	941,220	797,498
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	970,587 170,708 799,879 + 2,207 + 22,581	648,231 175,374 472,857 + (33,467) + 19,590	430,185 163,990 266,195 † (27,406) † 36,534	967,985 131,903 836,082 † (73,816) † 47,051	1,020,042 102,093 917,949 + (220,175) + (2,369)
Excess of Revenue over Expenses	(1,262,364)	(155,287)	(433,645)	(1,383,756)	(5,022,061)
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(1,262,364)	(155,287)	(433,645)	(1,383,756)	(5,022,061)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(540,188) † 722,176 † † † †	(135,859) † 19,428 † † † † †	(995,301) † (651,974) † † † 90,318	(1,712,827) † (329,071) † † † †	(5,517,456) 11,970 (507,365) † † †

[†] Data not available or not applicable

Millinocket Regional Hospital Millinocket, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.124	3.066	2.547	1.867	1.427
Current Ratio without Board Designated and Undesignated Investments	1.077	1.011	1.283	1.324	.950
Days in Accounts Receivable	40.562	40.670	51.464	51.511	39.538
Acid Test	.160	.056	.075	.026	.064
Days Cash on Hand, Current	11.883	4.388	6.677	3.036	5.108
Days Cash on Hand, Incl Board Designated & Undesignated Investments	164.247	164.806	118.900	66.670	43.397
Average Payment Period, Accounts Payable and Accrued Expenses	27.686	33.266	55.870	61.058	54.806
Average Payment Period, Current Liabilities	74.439	78.081	88.737	117.152	80.313
Capital Structure					
Equity Financing Ratio	.586	.594	.560	.461	.359
Fixed Asset Financing	.802	.760	.699	.721	.734
Cash Flow Divided by Total Debt	(.038)	.069	.034	(.045)	(.402)
Cash Flow Divided by Total Debt with Operating Income Only	(.136)	.004	(800.)	(.115)	(.476)
Debt Service Coverage Total	(.274)	1.987	1.389	(1.192)	(10.485)
Debt Service Coverage Total with Operating Income Only	(1.937)	.532	.252	(3.708)	(12.485)
Profitablility					
Total Margin	(.049)	(.006)	(.016)	(.047)	(.175)
Operating Margin	(.090)	(.031)	(.033)	(.082)	(.209)
Non Operating Revenue Margin	(.789)	(4.085)	(1.013)	(.680)	(.159)
Return On Assets	(.051)	(.006)	(.018)	(.055)	(.299)
Return On Equity	(.088)	(.011)	(.033)	(.120)	(.833)
Markup	1.570	1.634	1.688	1.632	1.572
Deductible	.361	.368	.375	.376	.402
Markup Adjustment for Deductible	1.011	1.036	1.060	1.023	.948
Reported Income Index	2.337	1.143	.436	.808	.910
Asset Efficiency					
Total Asset Turnover	1.058	1.081	1.125	1.173	1.706
Fixed Asset Turnover	4.175	4.428	4.556	5.298	5.712
Average Age Plant Depreciation Only	15.164	17.004	18.759	20.202	23.636
Other Financial Ratios					
Total Operating Expense Growth	(.013)	(.042)	.036	.138	.095
Total Operating Revenue Growth	(.080)	.013	.034	.087	(.020)
Realized Gains Divided by Non-Operating Revenue	.804	.745	.606	.888	1.151
Realized Gains Divided by Net Income	(.634)	(3.045)	(.614)	(.604)	(.183)
Long Term Debt to Equity	.333	.305	.303	.335	.594

[†] Data not available or not applicable

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	8,399,783 76,474 499,805 6,139,447 (22,168) †	8,765,722 86,417 509,432 6,791,636 †	9,678,751 281,522 532,152 7,700,678 †	10,863,247 198,347 449,444 6,579,530 † 1,713,222	10,200,409 928,520 144,641 6,624,513 † 881,593
Other Accounts Receivable Inventory Other Current Assets	843,858 590,932 271,435	521,977 609,760 246,500	711,591 452,808	719,180 1,203,524	† 609,208 1,011,934
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	35,421,603 † 7,367,584 4,703,985 † 180,194 48,507,798 25,337,958 23,169,840	36,041,895 † 6,200,608 4,688,321 † 2,491,873 49,725,703 27,064,610 22,661,093	34,560,640 + 4,648,144 4,811,698 + 3,531,165 49,779,184 28,209,551 21,569,633	35,433,750 † 5,351,378 4,405,406 † 4,181,633 51,319,179 29,823,846 21,495,333	34,391,235 5,995,627 4,026,795 † 3,748,148 52,015,891 31,395,226 20,620,665
Total Unrestricted Assets	43,821,386	44,807,617	44,239,391	46,296,997	44,591,644
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	16,882,437 2,012,473 8,580,365 3,622,845 † 2,666,754	16,841,584 1,451,794 7,327,256 5,066,878 † 2,995,656	17,313,891 1,516,025 9,158,634 4,438,340 + 2,200,892	14,361,142 881,811 7,769,563 2,887,614 + 2,822,154	11,147,754 1,097,197 7,946,655 2,103,902
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	2,000,734 12,073,361 9,609,072 † 309,807 † † 2,154,482	2,993,030 11,492,789 8,656,521 † 399,807 † † 2,436,461	10,223,009 7,227,499 + 400,146 + + 2,595,364	11,824,894 7,360,944 † 399,807 † 4,064,143	12,265,238 8,598,808 4 399,807 † 3,266,623
Fund Balance Unrestricted	14,865,588	16,473,244	16,702,491	20,110,961	21,178,652
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	43,821,386 5,715,734 2,439,974 942,196 2,333,564	44,807,617 4,516,428 2,067,498 545,819 1,903,111	44,239,391 3,835,859 2,052,929 154,775 1,628,155	46,296,997 5,672,389 2,910,228 1,011,501 1,750,660	44,591,644 6,442,313 3,397,662 483,581 2,561,070
Total Restricted Liabilities and Equity	5,715,734	4,516,428	3,835,859	5,672,389	6,442,314
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	5,715,734 + 3,674,156 2,041,578	4,516,428 + 2,450,152 2,066,276	3,835,859 † 1,831,059 2,004,800	5,672,389 † 3,485,084 2,187,305	6,442,314 † 3,444,599 2,997,715

[†] Data not available or not applicable

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018				
DATA ELEMENTS	\$	\$	\$	\$	\$				
Total Gross Patient Service Revenue (GPSR)	70,829,984	74,473,100	75,749,794	82,865,645	84,892,100				
Gross Inpatient Service Revenue	14,816,206	17,040,326	16,784,426	17,386,723	16,560,308				
Gross Outpatient Service Revenue	56,013,778	57,432,774	58,965,368	65,478,922	68,331,792				
Free Care (Charity Care)	762,058	774,175	997,395	875,887	957,080				
Bad Debt (Provision for Bad Debt)	2,592,434	3,369,535	3,702,221	3,735,577	3,072,221				
Contractuals	22,439,693	23,871,962	24,373,693	26,462,202	29,047,095				
Changes in Prior Year Estimated/Final Settlements	(92,000)	(347,000)	(30,000)	(627,000)	(729,000)				
Net Patient Service Revenue	45,127,799	46,804,428	46,706,485	52,418,979	52,544,704				
Other Operating Revenue	3,779,171	3,184,758	4,971,069	5,186,126	5,367,311				
Total Operating Revenue	48,906,970	49,989,186	51,677,554	57,605,105	57,912,015				
Total Operating Expenses	50,393,478	49,742,281	51,413,982	55,342,739	56,195,233				
Depreciation and Amortization	1,876,839	1,737,456	1,610,958	1,624,206	1,736,813				
Interest	709,336	655,348	751,700	525,578	534,262				
Advertising Expenses	23,606	62,948	182,886	148,170	182,722				
Allowed Advertising Expenses	†	†	†	†	†				
Non-Allowed Advertising Expenses	23,606	62,948	182,886	148,170	182,722				
Salaries and Benefits	31,365,713	30,897,252	31,732,044	33,462,611	34,289,904				
Other Operating Expenses	16,417,984	16,389,277	17,136,394	19,582,174	19,451,532				
Net Operating Income	(1,486,508)	246,905	263,572	2,262,366	1,716,782				
Total Non-operating Revenue	202,403	353,965	(141,495)	(54,757)	(194,910)				
Total Investment Income	3,194	155,981	71,654	76,683	208,259				
Interest and Dividends	3,194	155,981	81,322	74,509	168,877				
Realized Gains/Losses on Sales of Securities	†	†	(9,668)	2,174	39,382				
Permanently Impaired Security Writedowns	†	†	†	†	†				
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†				
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†				
Other Non-Operating Revenues (Gifts, Bequests, etc.)	199,209	197,984	(213,149)	(131,440)	(403,169)				
Excess of Revenue over Expenses	(1,284,105)	600,870	122,077	2,207,609	1,521,872				
Extraordinary Gains/Losses	†	†	†	†	†				
Total Surplus/Deficit	(1,284,105)	600,870	122,077	2,207,609	1,521,872				
Total Change in Unrestricted Net Assets	599,785	1,607,656	229,247	3,408,470	1,067,691				
Net Assets Released for Restrictions - Capital	1,531,848	1,320,033	624,015	609,989	†				
Unrealized Gains/Losses on Investments	352,042	(313,247)	(516,845)	608,168	(454,181)				
Minimum Pension Liability Adjustment	†	†	†	†	†				
Transfers From/To Affiliates	†	†	†	(17,296)	†				
Mergers	†	†	†	†	†				
Consolidations with Support	†	†	†	†	†				
Other Changes	†	†	†	†	†				

[†] Data not available or not applicable

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	.934	.889	.827	1.129	1.453
Current Ratio without Board Designated and Undesignated Investments	.498	.520	.559	.756	.915
Days in Accounts Receivable	49.657	52.964	60.179	45.814	46.017
Acid Test	.034	.035	.047	.045	.096
Days Cash on Hand, Current	4.335	4.530	5.963	4.402	7.193
Days Cash on Hand, Incl Board Designated & Undesignated Investments	59.763	51.676	40.029	40.762	47.378
Average Payment Period, Accounts Payable and Accrued Expenses	64.552	55.712	67.122	52.792	53.261
Average Payment Period, Current Liabilities	127.010	128.053	126.891	97.579	74.716
Capital Structure					
Equity Financing Ratio	.339	.368	.378	.434	.475
Fixed Asset Financing	.415	.382	.335	.342	.417
Cash Flow Divided by Total Debt	.020	.083	.063	.146	.139
Cash Flow Divided by Total Debt with Operating Income Only	.013	.070	.068	.148	.148
Debt Service Coverage Total	.418	1.122	1.128	2.134	2.678
Debt Service Coverage Total with Operating Income Only	.353	.989	1.192	2.161	2.816
Profitablility					
Total Margin	(.026)	.012	.002	.038	.026
Operating Margin	(.030)	.005	.005	.039	.030
Non Operating Revenue Margin	(.158)	.589	(1.159)	(.025)	(.128)
Return On Assets	(.029)	.013	.003	.048	.034
Return On Equity	(.086)	.036	.007	.110	.072
Markup	1.481	1.561	1.570	1.591	1.606
Deductible	.317	.321	.322	.319	.342
Markup Adjustment for Deductible	1.035	1.081	1.096	1.113	1.089
Reported Income Index	(2.141)	.374	.533	.648	1.425
Asset Efficiency					
Total Asset Turnover	1.121	1.124	1.165	1.243	1.294
Fixed Asset Turnover	2.111	2.206	2.396	2.680	2.808
Average Age Plant Depreciation Only	13.500	15.577	17.511	18.362	18.076
Other Financial Ratios					
Total Operating Expense Growth	(.019)	(.013)	.034	.076	.015
Total Operating Revenue Growth	(.026)	.022	.034	.115	.005
Realized Gains Divided by Non-Operating Revenue	†	†	.068	(.040)	(.202)
Realized Gains Divided by Net Income	†	†	(.079)	.001	.026
Long Term Debt to Equity	.646	.525	.433	.366	.406

[†] Data not available or not applicable

New England Rehabilitation Hospital Portland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	13,120,185 6,696,523	13,428,229 5,757,111	11,706,870 4,240,947	12,905,743 6,290,560	11,400,397 5,014,568
Net Patient Accounts Receivable Due from Affiliates	5,140,946 879,399	6,135,729 1,143,645	5,893,007 1,052,850	6,172,594 †	5,946,893 69,096
Third Party Settlements Receivable Other Accounts Receivable Inventory	† † 160,994	† † 140,414	† † 151,452	† † 141,958	† † 135,581
Other Current Assets	242,323	251,330	368,614	300,631	234,259
Total Non-Current Assets Trustee Held Investments	8,588,251	7,479,941	6,663,347 +	5,690,740 +	5,547,276 +
Board Designated and Undesignated Investments Due From Affiliates	†	†	† †	† †	† †
Investments in Affiliates Other Non-current Assets	† †	†	† †	†	†
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	18,994,121 10,405,870 8,588,251	18,979,845 11,499,904 7,479,941	19,179,428 12,516,081 6,663,347	19,294,270 13,603,530 5,690,740	20,111,116 14,563,840 5,547,276
Total Unrestricted Assets	21,708,436	20,908,170	18,370,217	18,596,483	16,947,673
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	4,866,427 634,221 1,694,635 † † 2,537,571	3,769,366 681,675 1,439,583 † † 1,648,108	3,677,553 735,325 1,519,529 + + 1,422,699	6,073,411 793,198 1,670,244 † 11,124 3,598,845	5,195,357 855,626 1,607,112 62,706 2,642,000 27,913
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	7,876,771 7,876,771 +	7,107,094 7,107,094	6,375,516 6,307,419	5,631,464 5,444,806	4,583,940 4,514,302
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	† † †	† † †	† † †	† † †	† †
Other Non-Current Liabilities	†	†	68,097	186,658	69,638
Fund Balance Unrestricted Total Liabilities & Equity	8,965,238 21,708,436	10,031,710 20,908,170	8,317,148 18,370,217	6,891,608 18,596,483	7,168,376 16,947,673
Total Restricted Assets Cash and Investments Receivables Other Assets	† † † †	† † †	† † † †	† † † †	† † †
Total Restricted Liabilities and Equity	†	†	†	†	+
Total Restricted Fund Balance Total Liabilities	† †	† †	† †	† †	† †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	† †	† †	† †	† †	†

[†] Data not available or not applicable

New England Rehabilitation Hospital Portland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	56,131,187 53,369,477 2,761,710 256,767 470,123 19,654,486 † 35,749,811 686,690	53,518,873 50,404,021 3,114,852 218,593 637,979 18,000,583 + 34,661,718 689,402	52,446,432 49,392,962 3,053,470 469,418 620,287 14,656,148 + 36,700,579 703,842	53,963,882 50,734,443 3,229,439 183,380 454,799 15,587,696 † 37,738,007 517,294	50,951,293 48,013,308 2,937,985 170,124 429,109 14,541,911 + 35,810,149 332,091
Total Operating Revenue	36,436,501	35,351,120	37,404,421	38,255,301	36,142,240
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	27,254,572 1,184,634 695,788 † † † 16,434,503 8,939,647	27,358,545 1,185,854 626,955 † † † 16,297,890 9,247,846	27,337,347 1,166,921 569,116 † † † 16,731,441 8,869,869	27,331,667 1,105,577 501,142 + + 16,769,198 8,955,750	27,088,472 1,138,798 464,262 † † † 16,575,480 8,909,932
Net Operating Income	9,181,929	7,992,575	10,067,074	10,923,634	9,053,768
Total Non-operating Revenue	7,066	5,897	13,438	16,826	+
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	7,066 7,066 + + + + +	5,897 5,897 † † † † †	13,438 13,438 † † † † †	16,826 16,826 † † † † † †	† † † † †
Excess of Revenue over Expenses	9,188,995	7,998,472	10,080,512	10,940,460	9,053,768
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit Total Change in Unrestricted Net Assets	9,188,995 9,188,995	7,998,472 7,998,472	10,080,512 10,080,512	10,940,460 10,940,460	9,053,768 9,053,768
Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	† † † † †	† † † † †	† † † † †	† † † † †	† † † † †

[†] Data not available or not applicable

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New England Rehabilitation Hospital Portland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018				
RATIOS									
Liquidity									
Current Ratio with Board Designated and Undesignated Investments	2.696	3.562	3.183	2.125	2.194				
Current Ratio without Board Designated and Undesignated Investments	2.696	3.562	3.183	2.125	2.194				
Days in Accounts Receivable	52.488	64.611	58.608	59.701	60.615				
Acid Test	1.376	1.527	1.153	1.036	.965				
Days Cash on Hand, Current	93.757	80.288	59.149	87.548	70.533				
Days Cash on Hand, Incl Board Designated & Undesignated Investments	93.757	80.288	59.149	87.548	70.533				
Average Payment Period, Accounts Payable and Accrued Expenses	23.726	20.076	21.193	23.246	22.605				
Average Payment Period, Current Liabilities	68.134	52.567	51.291	84.526	73.076				
Capital Structure									
Equity Financing Ratio	.413	.480	.453	.371	.423				
Fixed Asset Financing	.917	.950	.947	.957	.814				
Cash Flow Divided by Total Debt	.814	.844	1.119	1.029	1.042				
Cash Flow Divided by Total Debt with Operating Income Only	.813	.844	1.117	1.028	1.042				
Debt Service Coverage Total	8.623	7.779	9.447	10.148	8.475				
Debt Service Coverage Total with Operating Income Only	8.617	7.775	9.437	10.134	8.475				
Profitablility									
Total Margin	.252	.226	.269	.286	.251				
Operating Margin	.252	.226	.269	.286	.251				
Non Operating Revenue Margin	.001	.001	.001	.002	†				
Return On Assets	.423	.383	.549	.588	.534				
Return On Equity	1.025	.797	1.212	1.588	1.263				
Markup	2.085	1.981	1.944	1.993	1.893				
Deductible	.350	.336	.279	.289	.285				
Markup Adjustment for Deductible	1.364	1.323	1.408	1.423	1.356				
Reported Income Index	(7.807)	7.500	(5.879)	(7.675)	32.712				
Asset Efficiency									
Total Asset Turnover	1.679	1.691	2.037	2.058	2.133				
Fixed Asset Turnover	4.243	4.726	5.613	6.722	6.515				
Average Age Plant Depreciation Only	8.784	9.698	10.726	12.304	12.789				
Other Financial Ratios									
Total Operating Expense Growth	.029	.004	(.001)	(.000)	(.009)				
Total Operating Revenue Growth	.041	(.030)	.058	.023	(.055)				
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	#DIV/0!				
Realized Gains Divided by Net Income	†	_ †	†	† 	†				
Long Term Debt to Equity	.879	.708	.758	.790	.630				

[†] Data not available or not applicable

Northern Maine Medical Center Fort Kent, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	19,175,008	20,166,883	19,339,667	23,832,778	27,109,511
Cash and Investment	8,034,453	6,432,770	7,962,082	13,340,044	16,684,867
Current Assets Whose Use is Limited	†	†	†	†	†
Net Patient Accounts Receivable	5,707,418	6,347,046	5,520, 44 2	5,851,437	5,879,455
Due from Affiliates	14,369	490,163	490,926	503,457	†
Third Party Settlements Receivable	3,311,682	2,511,219	3,401,987	2,232,675	2,445,443
Other Accounts Receivable	451,860	157,037	846,023	699,598	473,005
Inventory	742,033	831,013	751,903	796,540	1,190,113
Other Current Assets	913,193	3,397,635	366,304	409,027	436,628
Total Non-Current Assets	23,280,814	26,021,465	25,313,586	25,361,306	22,793,376
Trustee Held Investments	377,422	97,674	135,349	158,506	178,758
Board Designated and Undesignated Investments	700,684	2,939,743	3,141,055	3,208,935	1,043,069
Due From Affiliates	52,487	22,959	†	(1,500)	75,000
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	2,454,904	2,055,139	2,239,946	2,751,432	2,046,710
Gross Property, Plant and Equipment (PP&E)	44,235,168	45,860,827	47,424,973	49,386,311	52,069,348
Accumulated Depreciation	24,539,851	24,954,877	27,627,737	30,142,378	32,619,509
Net Property, Plant and Equipment (PP&E)	19,695,317	20,905,950	19,797,236	19,243,933	19,449,839
Total Unrestricted Assets	42,455,822	46,188,348	44,653,253	49,194,084	49,902,887
Total Current Liabilities	9,233,260	11,574,932	9,120,132	5,843,877	6,226,917
Current Long Term Debt (LTD)	596,025	727,141	644,758	656,929	744,734
Accounts Payable and Accrued Expenses	4,756,508	7,330,411	4,155,168	4,406,982	4,645,752
Estimated Third Party Settlements	3,818,262	3,517,380	4,320,206	779,966	836,431
Due to Affiliates	62,465	†	†	†	†
Other Current Liabilities	†	†	†	†	†
Total Non-current Liabilities	8,165,869	8,310,713	8,808,686	8,376,139	8,125,307
Long Term Debt	7,299,713	7,512,453	7,909,344	7,281,083	6,867,575
Estimated Third Party Settlements	†	†	†	†	†
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	866,156	798,260	899,342	1,095,056	1,257,732
Other Non-Current Liabilities	†	†	†	†	†
Fund Balance Unrestricted	25,056,693	26,302,703	26,724,435	34,974,068	35,550,663
Total Liabilities & Equity	42,455,822	46,188,348	44,653,253	49,194,084	49,902,887
Total Restricted Assets	358,058	346,407	453,573	480,812	605,526
Cash and Investments	358,058	346,407	453,573	480,812	605,526
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	358,058	346,407	453,573	480,812	605,526
Total Restricted Fund Balance	358,058	346,407	453,573	480,812	605,526
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	358,058	346,407	453,573	480,812	605,526
Permanently Restricted Net Assets	†	†	†	†	†

[†] Data not available or not applicable

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Northern Maine Medical Center Fort Kent, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	74,971,806	77,578,327	78,556,870	86,101,456	86,828,565
Gross Inpatient Service Revenue	22,835,929	26,603,555	26,122,021	30,930,586	28,824,876
Gross Outpatient Service Revenue	52,135,877	50,974,772	52,434,849	55,170,870	58,003,689
Free Care (Charity Care)	845,098	700,171	766,200	729,173	805,474
Bad Debt (Provision for Bad Debt)	1,879,489	1,571,529	1,375,063	1,782,272	2,239,750
Contractuals	29,782,952	30,374,814	30,447,313	32,390,825	34,838,945
Changes in Prior Year Estimated/Final Settlements	(981,000)	67,000	(1,258,000)	(5,216,000)	(1,181,000)
Net Patient Service Revenue	43,445,267	44,864,813	47,226,294	56,415,186	50,125,396
Other Operating Revenue	1,871,729	2,599,697	2,258,699	2,960,866	4,944,345
Total Operating Revenue	45,316,996	47,464,510	49,484,993	59,376,052	55,069,741
Total Operating Expenses	43,880,084	46,351,625	49,046,018	51,457,066	54,675,136
Depreciation and Amortization	2,812,765	2,630,836	2,862,897	2,677,368	2,709,958
Interest	368,723	370,316	344,837	332,605	319,313
Advertising Expenses	†	67,023	48,797	37,250	56,690
Allowed Advertising Expenses	†	18,394	16,152	5,936	7,112
Non-Allowed Advertising Expenses	†	48,629	32,645	31,314	49,578
Salaries and Benefits	27,944,177	28,772,544	30,353,639	32,586,448	33,866,625
Other Operating Expenses	12,754,419	14,510,906	15,435,848	15,823,395	17,722,550
Net Operating Income	1,436,912	1,112,885	438,975	7,918,986	394,605
Total Non-operating Revenue	161,382	540,102	180,939	382,556	194,391
Total Investment Income	35,337	64,021	43,801	43,528	27,489
Interest and Dividends	35,337	8,017	38,442	43,934	(21,510)
Realized Gains/Losses on Sales of Securities	†	56,004	5,359	(406)	48,999
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	(1,242,207)	234,770	37,607	205,800	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	1,368,252	241,311	99,531	133,228	166,902
Excess of Revenue over Expenses	1,598,294	1,652,987	619,914	8,301,542	588,996
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	1,598,294	1,652,987	619,914	8,301,542	588,996
Total Change in Unrestricted Net Assets	382,088	1,246,010	421,732	8,249,633	576,595
Net Assets Released for Restrictions - Capital	†	†	†	†	†
Unrealized Gains/Losses on Investments	8,894	(19,514)	42,587	(4,587)	(12,401)
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(1,225,100)	(387,463)	(240,769)	(47,322)	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

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Northern Maine Medical Center Fort Kent, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018			
RATIOS								
Liquidity								
Current Ratio with Board Designated and Undesignated Investments	2.153	1.996	2.465	4.627	4.521			
Current Ratio without Board Designated and Undesignated Investments	2.077	1.742	2.121	4.078	4.354			
Days in Accounts Receivable	47.950	51.637	42.666	37.858	42.813			
Acid Test	.870	.556	.873	2.283	2.679			
Days Cash on Hand, Current	71.409	53.704	62.927	99.818	117.193			
Days Cash on Hand, Incl Board Designated & Undesignated Investments	77.637	78.246	87.752	123.830	124.520			
Average Payment Period, Accounts Payable and Accrued Expenses	42.275	61.197	32.840	32.976	32.631			
Average Payment Period, Current Liabilities	82.064	96.633	72.079	43.728	43.737			
Capital Structure								
Equity Financing Ratio	.590	.569	.598	.711	.712			
Fixed Asset Financing	.371	.359	.400	.378	.353			
Cash Flow Divided by Total Debt	.254	.215	.194	.772	.230			
Cash Flow Divided by Total Debt with Operating Income Only	.244	.188	.184	.745	.216			
Debt Service Coverage Total	4.535	4.816	3.571	11.574	3.706			
Debt Service Coverage Total with Operating Income Only	4.382	4.257	3.402	11.182	3.507			
Profitablility								
Total Margin	.035	.034	.012	.139	.011			
Operating Margin	.032	.023	.009	.133	.007			
Non Operating Revenue Margin	.101	.327	.292	.046	.330			
Return On Assets	.038	.036	.014	.169	.012			
Return On Equity	.064	.063	.023	.237	.017			
Markup	1.751	1.730	1.648	1.731	1.679			
Deductible	.397	.392	.388	.376	.401			
Markup Adjustment for Deductible Reported Income Index	1.072 4.183	1.074 1.327	1.027 1.470	1.101 1.006	1.041 1.022			
•	4.183	1.32/	1.4/0	1.006	1.022			
Asset Efficiency	1 071	1.020	1 112	1 245	1 107			
Total Asset Turnover	1.071	1.039	1.112	1.215	1.107			
Fixed Asset Turnover	2.301	2.270	2.500	3.085	2.831			
Average Age Plant Depreciation Only	8.724	9.486	9.650	11.258	12.037			
Other Financial Ratios								
Total Operating Expense Growth	.034	.056	.058	.049	.063			
Total Operating Revenue Growth	.019	.047	.043	.200	(.073)			
Realized Gains Divided by Non-Operating Revenue	†	.104	.030	(.001)	.252			
Realized Gains Divided by Net Income	†	.034	.009	(.000)	.083			
Long Term Debt to Equity	.291	.286	.296	.208	.193			

[†] Data not available or not applicable

Penobscot Bay Medical Center Rockland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	49,503,090 11,657,921 3,232,172 20,139,455 1,033,199 8,392,233 † 1,659,414	41,364,598 12,147,267 639,818 16,280,591 1,335,795 6,217,345 † 1,717,792	32,968,178 11,142,372 652,437 18,403,934 (537,152) † † 1,661,169	34,890,016 6,305,876 538,962 18,238,476 651,042 6,566,523 † 1,658,861	40,149,704 13,833,688 514,196 16,649,718 1,529,292 4,111,730 † 1,876,247
Other Current Assets Total Non-Current Assets	3,388,696 71,477,214	3,025,990 73,985,271	1,645,418 75,757,428	930,276 76,685,299	1,634,833 70,068,421
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	17,713,062 142,897,845 89,133,693 53,764,152	73,983,271 † † † 17,842,138 150,799,449 94,656,316 56,143,133	73,737,428 † † † 20,965,127 151,304,643 96,512,342 54,792,301	70,083,299 † † † † 24,194,019 139,523,460 87,032,180 52,491,280	19,751,842 143,967,882 93,651,303 50,316,579
Total Unrestricted Assets	120,980,304	115,349,869	108,725,606	111,575,315	110,218,125
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	16,996,856 3,132,123 10,415,398 1,648,247 1,801,088	21,809,183 2,999,282 10,643,468 546,092 7,620,341	45,441,486 2,808,934 9,525,860 (2,818,207) 35,044,899 880,000	46,681,589 2,650,919 9,577,794 † 34,452,876	47,248,955 2,541,832 9,872,836 † 34,791,660 42,627
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	53,082,572 25,930,186 † 27,152,386 † †	47,253,113 23,109,160 † 24,143,953 † †	27,627,927 20,269,775 † 6,230,652 † † 1,127,500	33,662,552 17,823,161 † 13,928,479 † † 1,910,912	30,073,384 15,456,583 † 12,848,817 † † 1,767,984
Fund Balance Unrestricted	50,900,876	46,287,573	35,656,193	31,231,174	32,895,786
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets Total Restricted Liabilities and Equity Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	120,980,304 9,063,628 8,884,471 11,237 167,920 9,063,628 9,052,391 11,237 3,029,435 6,022,956	115,349,869 8,566,682 8,385,279 8,327 173,076 8,566,682 8,558,355 8,327 2,574,754 5,983,601	108,725,606 8,834,098 5,656,360 11,107 3,166,631 8,834,098 8,822,991 11,107 2,681,902 6,141,089	111,575,315 9,733,779 6,293,920 8,902 3,430,957 9,733,779 9,724,877 8,902 3,319,462 6,405,415	110,218,125 10,399,630 6,819,388 7,477 3,572,765 10,399,630 10,392,153 7,477 3,840,330 6,551,823

[†] Data not available or not applicable

Penobscot Bay Medical Center Rockland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	215,318,937 76,911,130 138,407,807 6,077,345 5,709,720 90,736,204 † 112,795,668 14,119,837	226,923,377 83,805,940 143,117,437 4,717,075 9,998,513 99,713,625 724,000 111,770,164 10,669,792	238,740,430 83,971,425 154,769,005 6,628,249 9,027,460 108,515,948 † 114,568,773 9,300,738	260,493,748 94,451,515 166,042,233 7,137,814 11,488,517 117,718,220 † 124,149,197 10,192,808	303,418,305 104,028,418 199,389,887 6,267,988 14,463,782 144,432,371 + 138,254,164 10,472,733
Total Operating Revenue	126,915,505	122,439,956	123,869,511	134,342,005	148,726,897
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	126,471,028 5,311,034 1,242,682 834 † 834 72,707,718 47,208,760	126,771,046 5,614,363 1,283,406 † † † 75,711,879 44,161,398	131,968,744 6,082,736 1,180,802 † † † 79,996,054 44,709,152	139,654,275 6,990,781 1,231,533 † † † 76,650,336 54,781,625	147,621,811 7,750,944 1,049,547 + + 79,670,765 59,150,555
Net Operating Income	444,477	(4,331,090)	(8,099,233)	(5,312,270)	1,105,086
Total Non-operating Revenue	(936,020)	(504,519)	750,165	174,559	146,744
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	615,790 361,229 254,561 † † † (1,551,810)	(463,215) 790,095 (1,253,310) † † † (41,304)	761,040 188,609 572,431 + + (10,875)	179,016 220,558 (41,542) † † † (4,457)	(50,266) (11,487) (38,779) † † † 197,010
Excess of Revenue over Expenses	(491,543)	(4,835,609)	(7,349,068)	(5,137,711)	1,251,830
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(491,543)	(4,835,609)	(7,349,068)	(5,137,711)	1,251,830
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	4,666,939 525,841 + + 4,632,641 + + +	(3,536,303) 853,201 † † 983,603 † † (537,498)	(7,354,458) 323,610 † † (329,000) † † †	(4,425,019) 1,009,692 † † (297,000) † †	1,265,511 11,368 † † 2,313 † †

[†] Data not available or not applicable

Penobscot Bay Medical Center Rockland, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments	2.912	1.897	.726	.747	.850
	2.912	1.897	.726	.747	.850
Days in Accounts Receivable Acid Test Days Cash on Hand, Current	65.170	53.166	58.632	53.621	43.956
	.876	.586	.260	.147	.304
	44.857	38.523	34.198	18.832	37.442
Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	44.857	38.523	34.198	18.832	37.442
	31.377	32.065	27.620	26.352	25.764
	51.204	65.703	131.755	128.436	123.299
Capital Structure Equity Financing Ratio Fixed Asset Financing	.421	.401	.328	.280	.298
	.482	.412	.370	.340	.307
Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total	.069	.011	(.017)	.023	.116
	.082	.019	(.028)	.021	.115
	1.662	.467	(.020)	.763	2.717
Debt Service Coverage Total with Operating Income Only Profitablility	1.919	.581	(.200)	.720	2.677
Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.004) .004 1.904 (.004) (.010) 1.814 .421 1.097 (.105)	(.040) (.035) .104 (.042) (.104) 1.874 .439 1.088 1.048	(.059) (.065) (.102) (.068) (.206) 1.880 .455 1.057	(.038) (.040) (.034) (.046) (.165) 1.938 .452 1.095	.008 .007 .117 .011 .038 2.126 .476 1.148
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.041	1.057	1.146	1.206	1.351
	2.361	2.181	2.261	2.559	2.956
	16.783	16.860	15.867	12.450	12.083
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.037	.002	.041	.058	.057
	.045	(.035)	.012	.085	.107
	(.272)	2.484	.763	(.238)	(.264)
	(.518)	.259	(.078)	.008	(.031)
	.509	.499	.568	.571	.470

[†] Data not available or not applicable

Penobscot Valley Hospital Lincoln, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	5,571,423 1,791,125 61,424	5,163,836 1,484,094 62,023	4,475,938 1,147,317 62,023	4,239,604 728,549 62,436	3,667,102 208,371 63,644
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	2,684,40 4 † † †	2,637,986 † † †	2,553,474 † † †	2,768,271 † † †	2,753,701 † † †
Inventory Other Current Assets	746,891 287,579	708,900 270,833	484,182 228,942	440,578 239,770	426,352 215,034
Total Non-Current Assets Trustee Held Investments Part Designated And Undergraphy Control of the	7,565,197 †	7,140,061	6,093,281 †	5,028,705 †	4,470,925 †
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets	1,197,824 † 36,423	1,124,609 † 68,332	670,323 † 78,712	304,658 + 74,792	305,170 † 71,703
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	137,702 18,728,346 12,535,098 6,193,248	88,330 19,002,008 13,143,218 5,858,790	161,019 19,121,815 13,938,588 5,183,227	31,848 19,181,803 14,564,396 4,617,407	28,828 18,315,536 14,250,312 4,065,224
Total Unrestricted Assets	13,136,620	12,303,897	10,569,219	9,268,309	8,138,027
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	4,562,058 458,357 2,516,841 1,283,657 † 303,203	5,389,835 509,400 1,984,531 2,895,904 + +	4,762,804 451,131 2,810,790 1,229,550 + 271,333	6,463,343 545,160 2,687,050 2,409,034 + 822,099	8,421,834 3,483,622 2,143,886 1,834,226 + 960,100
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	5,436,149 5,317,020 † † † † † 119,129	4,877,422 4,805,189 † † † † †	5,768 4,344,528 1,273,841 + + 147,399	4,337,028 3,913,022 403,302 + + + 20,704	2,247,107 665,288 1,561,659 † † † 20,160
Fund Balance Unrestricted	3,138,413	2,036,640	40,647	(1,532,062)	(2,530,914)
Total Liabilities & Equity	13,136,620	12,303,897	10,569,219	9,268,309	8,138,027
Total Restricted Assets Cash and Investments Receivables Other Assets	241,910 241,910 † †	241,136 241,136 † †	238,996 238,996 † †	160,998 160,998 † †	176,015 176,015 † †
Total Restricted Liabilities and Equity	241,910	241,136	238,996	160,998	176,015
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	241,910 † 165,361 76,549	241,136 + 164,587 76,549	238,996 † 162,447 76,549	160,998 † 84,449 76,549	176,015 + 99,466 76,549

[†] Data not available or not applicable

Penobscot Valley Hospital Lincoln, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	36,695,215 7,661,032 29,034,183 1,423,903 1,766,554 9,016,356 (281,000)	36,313,289 7,404,192 28,909,097 1,377,290 1,559,983 10,691,218 249,000	35,453,703 5,665,846 29,787,857 1,345,461 1,686,079 11,009,964 287,000	33,791,647 4,168,922 29,622,725 1,168,497 1,607,042 10,986,692 (89,000)	33,639,006 2,588,647 31,050,359 970,703 1,875,117 12,469,628 (66,000)
Net Patient Service Revenue Other Operating Revenue	24,769,402 246,059	22,435,798 386,530	21,125,199 275,178	20,118,416 412,550	18,389,558 290,748
Total Operating Revenue	25,015,461	22,822,328	21,400,377	20,530,966	18,680,306
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	25,993,929 864,609 274,603 25,056 + 25,056 15,043,829 9,785,832	23,995,958 830,793 258,367 16,692 16,692 13,364,990 9,525,116	23,462,637 831,408 246,075 13,990 † 13,990 12,961,102 9,410,062	22,271,452 696,110 295,103 7,488 † 7,488 11,124,018 10,148,733	19,695,821 603,610 269,967 7,845 † 7,845 8,646,396 10,168,003
Net Operating Income	(978,468)	(1,173,630)	(2,062,260)	(1,740,486)	(1,015,515)
Total Non-operating Revenue	64,677	77,193	69,783	48,479	(7,384)
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	61,879 17,402 44,477 † 2,798 †	59,669 25,669 34,060 + 17,524 + +	76,030 16,137 59,893 + (6,247) +	37,281 13,036 24,245 + 11,198 +	10,003 10,003 † † (17,387)
Excess of Revenue over Expenses Extraordinary Gains/Losses	(913,791)	(1,096,437) †	(1,992,477) †	(1,692,007) †	(1,022,899) †
Total Surplus/Deficit	(913,791)	(1,096,437)	(1,992,477)	(1,692,007)	(1,022,899)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(828,874) 57,154 14,982 † 12,781 †	(1,101,777) 31,202 (50,927) + 14,385 + +	(1,995,989) 46,956 (67,095) † 16,627 † †	(1,572,709) 102,303 † † † 16,995 † †	(998,852) 6,680 + + 17,367 + + +

[†] Data not available or not applicable

Penobscot Valley Hospital Lincoln, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.484	1.167	1.081	.703	.472
Current Ratio without Board Designated and Undesignated Investments	1.221	.958	.940	.656	.435
Days in Accounts Receivable	39.557	42.916	44.119	50.224	54.656
Acid Test	.406	.287	.254	.122	.032
Days Cash on Hand, Current	26.908	24.361	19.504	13.381	5.200
Days Cash on Hand, Incl Board Designated & Undesignated Investments	44.306	42.081	30.315	18.535	11.034
Average Payment Period, Accounts Payable and Accrued Expenses	36.557	31.269	45.333	45.458	40.986
Average Payment Period, Current Liabilities	66.263	84.924	76.815	109.343	161.006
Capital Structure					
Equity Financing Ratio	.239	.166	.004	(.165)	(.311)
Fixed Asset Financing	.859	.820	.838	.847	.164
Cash Flow Divided by Total Debt	(.005)	(.026)	(.110)	(.092)	(.039)
Cash Flow Divided by Total Debt with Operating Income Only	(.011)	(.033)	(.117)	(.097)	(.039)
Debt Service Coverage Total	.253	(.010)	(1.211)	(.939)	(.183)
Debt Service Coverage Total with Operating Income Only	.180	(.118)	(1.304)	(1.004)	(.174)
Profitablility					
Total Margin	(.036)	(.048)	(.093)	(.082)	(.055)
Operating Margin	(.039)	(.051)	(.096)	(.085)	(.054)
Non Operating Revenue Margin	(.071)	(.070)	(.035)	(.029)	.007
Return On Assets	(.070)	(.089)	(.189)	(.183)	(.126)
Return On Equity	(.291)	(.538)	(49.019)	1.104	.404
Markup	1.421	1.529	1.523	1.536	1.723
Deductible	.246	.294	.311	.325	.371
Markup Adjustment for Deductible	1.074	1.084	1.054	1.042	1.090
Reported Income Index	1.102	.995	.998	1.076	1.024
Asset Efficiency					
Total Asset Turnover	1.909	1.861	2.031	2.220	2.295
Fixed Asset Turnover	4.039	3.895	4.129	4.446	4.595
Average Age Plant Depreciation Only	14.498	15.820	16.765	20.923	23.608
Other Financial Ratios					
Total Operating Expense Growth	(.026)	(.077)	(.022)	(.051)	(.116)
Total Operating Revenue Growth	(.044)	(.088)	(.062)	(.041)	(.090)
Realized Gains Divided by Non-Operating Revenue	.688	.441	.858	.500	†
Realized Gains Divided by Net Income	(.049)	(.031)	(.030)	(.014)	†
Long Term Debt to Equity	1.694	2.359	106.884	(2.554)	(.263)

[†] Data not available or not applicable

Redington-Fairview General Hospital Skowhegan, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	52,534,647	54,360,856	53,294,254	55,774,726	61,107,833
Cash and Investment	39,920,209	40,506,832	36,957,338	40,563,193	45,247,212
Current Assets Whose Use is Limited	†	†	†	†	†
Net Patient Accounts Receivable	10,717,370	11,813,893	14,235,574	13,130,090	13,483,447
Due from Affiliates	†	†	†	†	†
Third Party Settlements Receivable Other Accounts Receivable	† 257.636	726.024	100 100	702.250	T20.006
Inventory	257,636 1,508,274	326,821 1,545,444	400,488 1,504,264	382,350 1,505,843	529,096 1,602,417
Other Current Assets	1,506,274	1,545,444	1,504,264	1,303,643	245,661
Total Non-Current Assets	•	•	•		•
Trustee Held Investments	48,378,337 158,891	48,864,656 141,062	55,970,092 2,246,311	55,321,856 788,657	53,158,895 +
Board Designated and Undesignated Investments	20,167,166	21,075,117	22,256,034	23,811,076	25,619,499
Due From Affiliates	20,107,100	21,0/3,11/	22,230,03 4 †	25,611,070	25,019,499
Investments in Affiliates	· †	·	†	· †	· †
Other Non-current Assets	964,802	848,453	679,107	623,124	143,817
Gross Property, Plant and Equipment (PP&E)	71,818,972	75,096,612	82,907,231	86,330,445	87,595,503
Accumulated Depreciation	44,731,494	48,296,588	52,118,591	56,231,446	60,199,924
Net Property, Plant and Equipment (PP&E)	27,087,478	26,800,024	30,788,640	30,098,999	27,395,579
Total Unrestricted Assets	100,912,984	103,225,512	109,264,346	111,096,582	114,266,728
Total Current Liabilities	13,509,521	19,391,313	20,166,094	18,877,024	19,541,571
Current Long Term Debt (LTD)	775,000	810,000	1,335,000	1,375,000	1,340,000
Accounts Payable and Accrued Expenses	8,165,135	8,622,521	8,587,846	8,413,207	8,774,943
Estimated Third Party Settlements	3,184,853	8,282,992	8,419,361	7,084,738	7,217,360
Due to Affiliates	†	†	†	†	1 222 252
Other Current Liabilities	1,384,533	1,675,800	1,823,887	2,004,079	2,209,268
Total Non-current Liabilities	23,286,769	27,268,154	31,438,541	28,420,523	24,932,847
Long Term Debt	21,575,718	20,726,246	26,851,775	25,437,304	23,422,257
Estimated Third Party Settlements Due to Affiliates	Ť	Ţ	†	Ť	†
Self Insurance Fund	T	Ţ	T	T _	T
Accrued Pension and Post Retiree Health Benefits	1,711,051	6,541,908	4,586,766	2,983,219	1,510,590
Other Non-Current Liabilities	1,711,031	0,5 1 1,500 †	+,500,700	2,905,219	1,510,590
Fund Balance Unrestricted	64,116,694	56,566,045	57,659,711	63,799,035	69,792,310
Total Liabilities & Equity	100,912,984	103,225,512	109,264,346	111,096,582	114,266,728
Total Restricted Assets	1,079,545	1,077,667	862,928	1,144,892	928,452
Cash and Investments	1,079,545	1,077,667	862,928	1,144,892	928,452
Receivables	1,07 5,5 15	1,077,007	†	1,111,032	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	1,079,545	1,077,667	862,928	1,144,892	928,452
Total Restricted Fund Balance	1,079,545	1,077,667	862,928	1,144,892	928,452
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	1,079,545	1,077,667	862,928	1,144,892	928,452
Permanently Restricted Net Assets	†	†	†	†	†

[†] Data not available or not applicable

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Redington-Fairview General Hospital Skowhegan, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	112,484,591	120,180,687	131,710,753	140,654,411	147,165,284
Gross Inpatient Service Revenue	27,023,783	26,263,128	27,349,091	26,849,681	26,481,305
Gross Outpatient Service Revenue	85,460,808	93,917,559	104,361,662	113,804,730	120,683,979
Free Care (Charity Care)	2,684,279	2,285,208	3,364,712	3,690,747	3,311,366
Bad Debt (Provision for Bad Debt)	7,322,462	8,321,678	9,526,662	9,089,395	11,687,358
Contractuals	31,965,085	35,477,474	37,333,630	42,746,397	44,100,294
Changes in Prior Year Estimated/Final Settlements	†	†	†	†	†
Net Patient Service Revenue	70,512,765	74,096,327	81,485,749	85,127,872	88,066,266
Other Operating Revenue	1,826,039	2,290,302	3,893,520	3,655,397	4,556,849
Total Operating Revenue	72,338,804	76,386,629	85,379,269	88,783,269	92,623,115
Total Operating Expenses	74,981,705	79,175,026	85,369,744	88,674,167	92,465,558
Depreciation and Amortization	3,440,679	3,565,095	3,822,002	4,112,854	3,968,480
Interest	1,089,617	1,060,844	1,028,052	1,142,781	985,493
Advertising Expenses	214,237	424,156	385,577	288,488	297,458
Allowed Advertising Expenses	121,278	355,897	308,237	222,550	178,001
Non-Allowed Advertising Expenses	92,959	68,259	77,340	65,938	119,457
Salaries and Benefits	38,924,199	40,644,558	45,016,475	47,242,985	49,966,082
Other Operating Expenses	31,312,973	33,480,373	35,117,638	35,887,059	37,248,045
Net Operating Income	(2,642,901)	(2,788,397)	9,525	109,102	157,557
Total Non-operating Revenue	1,427,739	4,055,937	2,597,238	1,315,586	1,921,186
Total Investment Income	1,337,768	3,413,735	1,614,730	611,125	1,208,258
Interest and Dividends	1,337,768	3,413,735	1,614,730	611,125	1,208,258
Realized Gains/Losses on Sales of Securities	†	†	†	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	(65,702)	(69,029)	(85,935)	4,207	(19,936)
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	155,673	711,231	1,068,443	700,254	732,864
Excess of Revenue over Expenses	(1,215,162)	1,267,540	2,606,763	1,424,688	2,078,743
Extraordinary Gains/Losses	†	†	†	†	261,305
Total Surplus/Deficit	(1,215,162)	1,267,540	2,606,763	1,424,688	2,340,048
Total Change in Unrestricted Net Assets	4,429,276	(7,550,649)	1,093,666	6,139,325	5,993,275
Net Assets Released for Restrictions - Capital	†	†	†	†	†
Unrealized Gains/Losses on Investments	4,141,369	(2,852,910)	(2,494,979)	4,222,344	4,008,128
Minimum Pension Liability Adjustment	1,503,069	(5,965,279)	981,882	492,293	(354,901)
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

Redington-Fairview General Hospital Skowhegan, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	5.382	3.890	3.746	4.216	4.438
Current Ratio without Board Designated and Undesignated Investments	3.889	2.803	2.643	2.955	3.127
Days in Accounts Receivable	55.477	58.195	63.766	56.297	55.884
Acid Test	2.955	2.089	1.833	2.149	2.315
Days Cash on Hand, Current	203.672	195.543	165.418	175.087	186.619
Days Cash on Hand, Incl Board Designated & Undesignated Investments	306.564	297.281	265.033	277.865	292.285
Average Payment Period, Accounts Payable and Accrued Expenses	41.658	41.624	38.438	36.315	36.192
Average Payment Period, Current Liabilities	68.925	93.610	90.262	81.481	80.598
Capital Structure					
Equity Financing Ratio	.635	.548	.528	.574	.611
Fixed Asset Financing	.797	.773	.872	.845	.855
Cash Flow Divided by Total Debt	.060	.104	.125	.117	.136
Cash Flow Divided by Total Debt with Operating Income Only	.022	.017	.074	.089	.093
Debt Service Coverage Total	1.802	3.210	4.057	2.696	2.979
Debt Service Coverage Total with Operating Income Only	1.026	1.001	2.644	2.165	2.165
Profitablility					
Total Margin	(.016)	.016	.030	.016	.022
Operating Margin	(.037)	(.037)	.000	.001	.002
Non Operating Revenue Margin	(1.175)	3.200	.996	.923	.924
Return On Assets	(.012)	.012	.024	.013	.018
Return On Equity	(.019)	.022	.045	.022	.030
Markup	1.525	1.547	1.588	1.627	1.641
Deductible	.284	.295	.283	.304	.300
Markup Adjustment for Deductible	1.098	1.099	1.151	1.145	1.164
Reported Income Index	(.274)	(.168)	2.384	.232	.347
Asset Efficiency					
Total Asset Turnover	.731	.779	.805	.811	.827
Fixed Asset Turnover	2.671	2.850	2.773	2.950	3.381
Average Age Plant Depreciation Only	13.001	13.547	13.636	13.672	15.170
Other Financial Ratios					
Total Operating Expense Growth	.024	.056	.078	.039	.043
Total Operating Revenue Growth	.017	.056	.118	.040	.043
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	†	†	†	†	†
Long Term Debt to Equity	.337	.366	.466	.399	.336

[†] Data not available or not applicable

Rumford Community Hospital Rumford, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	9,709,646	9,600,573	9,197,479	11,078,643	8,829,117
Cash and Investment	3,273,619	4,425,790	3,719,539	4,314,334	2,079,290
Current Assets Whose Use is Limited	48,512	48,522	48,531	48,541	48,543
Net Patient Accounts Receivable	6,742,502	5,877,789	4,915,770	4,157,450	3,846,115
Due from Affiliates	†	650	†	†	†
Third Party Settlements Receivable	(1,691,049)	(1,398,932)	(253,038)	2,004,901	2,027,376
Other Accounts Receivable	903,374	161,886	15,409	14,506	17,513
Inventory	269,166	339,970	442,980	434,404	559,047
Other Current Assets	163,522	144,898	308,288	104,507	251,233
Total Non-Current Assets	15,828,799	15,172,825	16,645,362	16,121,113	15,911,973
Trustee Held Investments Board Designated and Undesignated Investments	7	7 470 201	7	7 2 752 066	2 027 024
Due From Affiliates	2,635,830	2,470,201	2,501,604	2,753,966	3,027,824
Investments in Affiliates	Ţ	T	Ť	Ť	T
Other Non-current Assets	T26 422	530,597	T 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	T 054 434	670,385
Gross Property, Plant and Equipment (PP&E)	526,423 32,272,163	32,972,504	540,469 35,562,989	954,434 35,430,394	36,502,190
Accumulated Depreciation	19,605,617	32,972,50 4 20,800,477	35,562,989 21,959,700	• •	24,288,426
Net Property, Plant and Equipment (PP&E)	19,605,617	12,172,027	13,603,289	23,017,681 12,412,713	12,213,764
Total Unrestricted Assets	25,538,445	24,773,398	25,842,841	27,199,756	24,741,090
Total Current Liabilities	2,689,314	2,773,848	4,633,853	6,135,340	5,350,263
Current Long Term Debt (LTD)	2,689,314	2,773,646 209,238	4,633,633 261,820	181,760	65,599
Accounts Payable and Accrued Expenses	2,402,050	2,534,328	2,152,444	1,852,841	2,874,030
Estimated Third Party Settlements	2,102,030	2,331,320	2,132,111	1,032,011	2,071,030
Due to Affiliates	54,217	<u>'</u>	, +	+	+
Other Current Liabilities	27,365	30,282	2,219,589	4,100,739	2,410,634
Total Non-current Liabilities	4,111,859	3,682,971	3,686,914	4,071,361	3,002,191
Long Term Debt	1,221,905	1,012,666	1,110,931	764,812	819,136
Estimated Third Party Settlements	1,221,303	1,012,000	1,110,951	70 1 ,612 †	019,130
Due to Affiliates	· +	+	†	†	+
Self Insurance Fund	· †	+	†	†	+
Accrued Pension and Post Retiree Health Benefits	3,103,127	2,855,643	2,797,413	2,876,451	2,564,563
Other Non-Current Liabilities	(213,173)	(185,338)	(221,430)	430,098	(381,508)
Fund Balance Unrestricted	18,737,272	18,316,579	17,522,074	16,993,055	16,388,636
Total Liabilities & Equity	25,538,445	24,773,398	25,842,841	27,199,756	24,741,090
Total Restricted Assets	1,147,913	1,154,930	1,178,913	1,308,713	1,386,628
Cash and Investments	1,147,913	1,154,930	1,178,913	1,308,713	1,386,628
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	1,147,913	1,154,930	1,178,913	1,308,713	1,386,628
Total Restricted Fund Balance	504,227	508,032	504,309	575,743	586,193
Total Liabilities	643,686	646,898	674,604	732,970	800,435
Temporarily Restricted Net Assets	246,970	251,404	251,434	321,715	331,071
Permanently Restricted Net Assets	257,257	256,628	252,875	254,028	255,122

[†] Data not available or not applicable

Rumford Community Hospital Rumford, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	70,314,362 17,594,032 52,720,330 881,476 4,808,547 29,709,799	72,578,268 17,048,550 55,529,718 919,539 2,709,819 32,959,264 †	76,813,223 17,055,368 59,757,855 1,158,279 4,091,135 33,883,271 †	84,079,222 17,580,443 66,498,779 1,321,027 4,028,904 39,938,766	81,430,820 13,776,586 67,654,234 847,895 4,066,104 39,544,010
Net Patient Service Revenue Other Operating Revenue	34,914,540 1,014,226	35,989,646 1,499,329	37,680,538 2,157,937	38,790,525 1,870,837	36,972,811 1,986,928
Total Operating Revenue	35,928,766	37,488,975	39,838,475	40,661,362	38,959,739
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	35,591,218 1,449,606 63,205 51,794 † 51,794 23,835,713 10,190,900	37,950,768 1,411,307 68,756 119,966 † 119,966 25,342,417 11,008,322	40,809,406 1,361,016 58,233 118,844 † 118,844 27,300,710 11,970,603	40,778,685 1,448,892 48,281 47,366 + 47,366 26,901,346 12,332,800	40,604,263 1,753,504 42,128 2,907 + 2,907 25,646,501 13,159,223
Net Operating Income	337,548	(461,793)	(970,931)	(117,323)	(1,644,524)
Total Non-operating Revenue	250,915	(77,198)	(9,129)	155,177	331,520
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	196,311 76,085 120,226 † † 54,604	85,552 101,184 (15,632) † † (162,750)	49,063 100,780 (51,717) † † (62,192) 4,000	125,107 96,434 28,673 † † 30,070	295,578 109,288 186,290 † † 35,942
Excess of Revenue over Expenses Extraordinary Gains/Losses	588,463 +	(538,991) +	(980,060)	37,854 +	(1,313,004)
Total Surplus/Deficit	588,463	(538,991)	(980,060)	37,854	(1,313,004)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	814,291 † 225,828 † † † †	(620,329) † (81,338) † † † †	(1,059,198) † (79,138) † † † †	204,040 † 166,186 † † † †	(1,299,399) † 13,605 † † †

[†] Data not available or not applicable

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Rumford Community Hospital Rumford, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.591	4.352	2.525	2.255	2.216
Current Ratio without Board Designated and Undesignated Investments	3.610	3.461	1.985	1.806	1.650
Days in Accounts Receivable	70.487	59.611	47.618	39.120	37.969
Acid Test	1.235	1.613	.813	.711	.398
Days Cash on Hand, Current	35.516	44.695	34.864	40.490	19.991
Days Cash on Hand, Incl Board Designated & Undesignated Investments	63.695	69.370	58.011	66.048	48.437
Average Payment Period, Accounts Payable and Accrued Expenses	25.680	25.316	19.916	17.195	27.001
Average Payment Period, Current Liabilities	28.751	27.709	42.875	56.939	50.265
Capital Structure					
Equity Financing Ratio	.734	.739	.678	.625	.662
Fixed Asset Financing	.096	.083	.082	.062	.067
Cash Flow Divided by Total Debt	.300	.135	.046	.146	.053
Cash Flow Divided by Total Debt with Operating Income Only	.263	.147	.047	.130	.013
Debt Service Coverage Total	7.917	3.429	1.642	4.950	2.156
Debt Service Coverage Total with Operating Income Only	6.972	3.710	1.676	4.450	.675
Profitablility					
Total Margin	.016	(.014)	(.025)	.001	(.033)
Operating Margin	.009	(.012)	(.024)	(.003)	(.042)
Non Operating Revenue Margin	.426	.143	.009	4.099	(.252)
Return On Assets	.023	(.022)	(.038)	.001	(.053)
Return On Equity	.031	(.029)	(.056)	.002	(.080)
Markup	2.004	1.952	1.935	2.108	2.054
Deductible	.423	.454	.441	.475	.486
Markup Adjustment for Deductible	1.169	1.083	1.105	1.128	1.081
Reported Income Index	.696	1.281	1.234	(.072)	2.172
Asset Efficiency					
Total Asset Turnover	1.417	1.510	1.541	1.501	1.588
Fixed Asset Turnover	2.837	3.080	2.929	3.276	3.190
Average Age Plant Depreciation Only	13.525	14.738	16.135	15.886	13.851
Other Financial Ratios					
Total Operating Expense Growth	.048	.066	.075	(.001)	(.004)
Total Operating Revenue Growth	.075	.043	.063	.021	(.042)
Realized Gains Divided by Non-Operating Revenue	.479	.202	5.665	.185	.562
Realized Gains Divided by Net Income	.204	.029	.053	.757	(.142)
Long Term Debt to Equity	.065	.055	.063	.045	.050

[†] Data not available or not applicable

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Sebasticook Valley Hospital Pittsfield, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets Total Non-Current Assets	10,471,808 6,332,243 421 3,084,775 2,778 318,338 117,515 260,168 355,570	11,599,514 6,057,496 † 3,226,547 141,073 1,632,276 127,798 249,683 164,641	12,415,031 6,372,169 18,774 3,157,225 43,009 2,110,713 224,185 289,404 199,552	16,246,451 9,612,304 19,477 2,842,456 50,345 3,011,303 131,527 290,651 288,388	20,282,284 15,413,488 17,568 2,870,756 37,917 1,218,070 204,551 274,336 245,598
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	32,811,034 † 8,188,902 † † 2,514,774 42,202,635 20,095,277 22,107,358	32,057,654 390,579 8,145,997 † 2,147,219 43,114,403 21,740,544 21,373,859	30,517,823 494,569 8,939,111 + 802,918 43,648,307 23,367,082 20,281,225	20,245,648 † 529,594 † + 494,533 40,058,929 20,837,408 19,221,521	19,639,736 † 797,776 † 60,454 40,649,204 21,867,698 18,781,506
Total Unrestricted Assets	43,282,842	43,657,168	42,932,854	36,492,099	39,922,020
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	7,308,871 687,128 3,432,953 2,913,057 275,733 †	7,223,233 673,472 3,261,078 2,805,221 483,462 †	5,937,263 700,524 2,937,118 1,913,371 386,250 †	7,233,034 730,372 2,550,549 3,532,858 419,255 †	5,886,822 784,740 2,557,390 1,430,393 1,114,299
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	12,600,499 9,065,156 1,881,342 † † † 1,654,001	12,065,277 8,391,374 1,997,961 † † † 1,675,942	10,799,431 7,614,428 2,690,434 † † † 494,569	8,095,612 6,896,684 724,957 + † 473,971	6,563,087 6,140,616 † † † † 4 22,471
Fund Balance Unrestricted	23,373,472	24,368,658	26,196,160	21,163,453	27,472,111
Total Liabilities & Equity	43,282,842	43,657,168	42,932,854	36,492,099	39,922,020
Total Restricted Assets Cash and Investments Receivables Other Assets	1,062,296 1,062,296 † †	885,867 885,867 †	780,917 780,917 † †	790,688 790,688 † †	630,407 630,407 †
Total Restricted Liabilities and Equity	1,062,296	885,867	780,917	790,688	630,407
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,062,296 † 688,598 373,698	885,867 † 527,320 358,547	780,917 † 409,871 371,046	790,688 † 401,432 389,256	630,407 † 234,936 395,471

[†] Data not available or not applicable

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Sebasticook Valley Hospital Pittsfield, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	58,775,933	61,849,523	65,361,672	66,155,660	70,026,406
Gross Inpatient Service Revenue	10,051,690	9,795,209	10,893,034	11,075,871	11,434,773
Gross Outpatient Service Revenue	48,724,243	52,054,314	54,468,638	55,079,789	58,591,633
Free Care (Charity Care)	1,865,324	1,965,577	1,551,711	1,721,551	2,073,551
Bad Debt (Provision for Bad Debt)	2,905,024	3,202,919	2,941,270	3,075,607	2,972,921
Contractuals	20,706,304	21,434,667	22,720,696	24,044,068	24,795,595
Changes in Prior Year Estimated/Final Settlements	(1,790,347)	(407,633)	482,949	(2,962,615)	(3,915,747)
Net Patient Service Revenue	35,089,628	35,653,993	37,665,046	40,277,049	44,100,086
Other Operating Revenue	1,242,523	1,952,452	2,207,658	1,903,501	1,591,969
Total Operating Revenue	36,332,151	37,606,445	39,872,704	42,180,550	45,692,055
Total Operating Expenses	33,979,724	36,360,618	38,296,244	37,795,486	39,372,562
Depreciation and Amortization	1,818,727	1,869,714	1,928,559	1,233,063	1,199,361
Interest	311,353	306,207	294,360	272,529	250,787
Advertising Expenses	125,788	169,304	189,219	173,355	99,957
Allowed Advertising Expenses	5,927	1,506	1,195	5,173	395
Non-Allowed Advertising Expenses	119,861	167,798	188,024	168,182	99,562
Salaries and Benefits	20,534,011	20,836,694	21,785,207	22,485,778	22,544,179
Other Operating Expenses	11,189,845	13,178,699	14,098,899	13,630,761	15,278,278
Net Operating Income	2,352,427	1,245,827	1,576,460	4,385,064	6,319,493
Total Non-operating Revenue	621,031	684,367	440,137	1,478,185	62,684
Total Investment Income	625,522	468,755	517,079	1,478,185	62,684
Interest and Dividends	216,145	246,045	250,085	83,316	10,484
Realized Gains/Losses on Sales of Securities	409,377	222,710	266,994	1,394,869	52,200
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	(555)	(59,922)	(67,089)	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	(3,936)	275,534	(9,853)	†	†
Excess of Revenue over Expenses	2,973,458	1,930,194	2,016,597	5,863,249	6,382,177
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	2,973,458	1,930,194	2,016,597	5,863,249	6,382,177
Total Change in Unrestricted Net Assets	2,869,002	995,186	1,827,502	(5,032,707)	6,308,658
Net Assets Released for Restrictions - Capital	344,165	221,389	184,579	123,480	232,817
Unrealized Gains/Losses on Investments	195,604	(445,391)	400,839	(1,236,163)	†
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(644,225)	(711,006)	(774,513)	(9,783,439)	(625,119)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	166	318,783
Other Changes	†	†	†	†	†

[†] Data not available or not applicable

Sebasticook Valley Hospital Pittsfield, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.553	2.734	3.597	2.319	3.581
Current Ratio without Board Designated and Undesignated Investments	1.433	1.606	2.091	2.246	3.445
Days in Accounts Receivable	32.088	33.031	30.596	25.759	23.760
Acid Test	.866	.839	1.076	1.332	2.621
Days Cash on Hand, Current	71.870	64.103	64.142	96.153	147.547
Days Cash on Hand, Incl Board Designated & Undesignated Investments	164.807	150.308	153.858	101.440	155.175
Average Payment Period, Accounts Payable and Accrued Expenses	38.961	34.510	29.478	25.462	24.453
Average Payment Period, Current Liabilities	82.949	76.440	59.589	72.207	56.288
Capital Structure					
Equity Financing Ratio	.540	.558	.610	.580	.688
Fixed Asset Financing	.410	.393	.375	.359	.327
Cash Flow Divided by Total Debt	.241	.197	.236	.463	.609
Cash Flow Divided by Total Debt with Operating Income Only	.210	.162	.209	.367	.604
Debt Service Coverage Total	5.675	4.134	4.380	7.573	7.983
Debt Service Coverage Total with Operating Income Only	4.985	3.445	3.926	6.054	7.919
Profitablility					
Total Margin	.080	.050	.050	.134	.139
Operating Margin	.065	.033	.040	.104	.138
Non Operating Revenue Margin	.209	.355	.218	.252	.010
Return On Assets	.069	.044	.047	.161	.160
Return On Equity	.127	.079	.077	.277	.232
Markup	1.766	1.755	1.764	1.801	1.819
Deductible	.352	.347	.348	.363	.354
Markup Adjustment for Deductible	1.157	1.165	1.171	1.165	1.189
Reported Income Index	1.033	1.940	1.103	(1.165)	1.012
Asset Efficiency					
Total Asset Turnover	.854	.877	.939	1.196	1.146
Fixed Asset Turnover	1.643	1.759	1.966	2.194	2.433
Average Age Plant Depreciation Only	11.049	11.628	12.116	16.899	18.233
Other Financial Ratios					
Total Operating Expense Growth	.059	.070	.053	(.013)	.042
Total Operating Revenue Growth	.080	.035	.060	.058	.083
Realized Gains Divided by Non-Operating Revenue	.659	.325	.607	.944	.833
	120		400		200
Realized Gains Divided by Net Income	.138	.115	.132	.238	.008

[†] Data not available or not applicable

Southern Maine Health Care Biddeford, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	57,925,484 5,015,580 678,731 45,145,626 258,495 † 1,532,921 3,735,933 1,558,198	49,951,011 2,200,871 757,200 39,502,187 190,966 † 1,312,139 4,069,680 1,917,968	50,363,373 5,004,707 755,638 36,582,509 852,342 † 1,009,309 3,969,761 2,189,107	58,676,057 5,122,596 1,372,872 39,313,344 286,718 4,716,441 2,009,219 3,889,564 1,965,303	65,441,443 18,559,555 1,367,210 33,977,536 268,709 3,520,258 1,640,319 3,743,186 2,364,670
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	204,057,083 † 78,322,115 † † 25,359,517 263,596,651 163,221,200 100,375,451	200,338,355 † 75,228,476 † 26,085,033 273,621,745 174,596,899 99,024,846	199,520,127 † 70,876,400 † 33,254,958 281,204,501 185,815,732 95,388,769	201,234,608 † 65,555,992 † 44,269,093 289,090,686 197,681,163 91,409,523	183,672,912 † 60,798,954 † 39,677,961 284,126,856 200,930,859 83,195,997
Total Unrestricted Assets	261,982,567	250,289,366	249,883,500	259,910,665	249,114,355
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund	63,210,600 4,413,176 18,814,819 13,485,389 23,442,475 3,054,741 63,625,770 51,084,693 + 8,752,495	65,280,777 4,002,627 21,127,162 6,208,632 27,733,616 6,208,740 61,724,554 48,663,273 † 12,949,911	65,448,394 4,899,001 16,965,701 2,690,831 30,726,809 10,166,052 61,887,422 43,699,053 † 18,188,369	56,123,767 5,293,517 21,866,915 † 23,782,335 5,181,000 71,463,700 43,155,106 † 28,308,594	57,330,749 5,041,873 20,707,739 + 26,763,636 4,817,501 63,516,634 37,793,302 + 25,723,332
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†
Other Non-Current Liabilities Fund Balance Unrestricted	3,788,582 135,146,197	111,370 123,284,035	† 122,547,684	† 132,323,198	† 128,266,972
Total Liabilities & Equity	261,982,567	250,289,366	249,883,500	259,910,665	249,114,355
Total Restricted Assets Cash and Investments Receivables Other Assets	15,104,057 15,104,057 † †	14,254,162 14,254,162 † †	14,791,466 14,791,466 † †	16,373,372 16,373,372 † †	17,703,821 17,703,821 †
Total Restricted Liabilities and Equity	15,104,057	14,254,162	14,791,466	16,373,372	17,703,821
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	15,100,126 3,931 2,101,816 12,998,310	14,254,162 † 2,075,869 12,178,293	14,791,466 † 2,284,471 12,506,995	16,373,372 † 2,893,180 13,480,192	17,703,821 + 3,434,288 14,269,533

[†] Data not available or not applicable

Southern Maine Health Care Biddeford, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care)	532,264,602 158,025,909 374,238,693 13,640,187	555,310,345 151,771,830 403,538,515 17,470,944	580,059,913 156,484,325 423,575,588 16,129,634	606,234,800 175,062,749 431,172,051 14,756,408	662,545,208 198,848,181 463,697,027 16,118,041
Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	22,848,624 263,746,474 (3,300,000) 235,329,317 10,877,429	11,171,535 286,872,285 (5,500,000) 245,295,581 8,891,384	19,266,253 293,085,204 (3,775,000) 255,353,822 7,470,041	22,225,355 300,634,253 (5,117,000) 273,735,784 7,494,336	35,746,221 332,413,782 (3,545,000) 281,812,164 8,035,795
Total Operating Revenue	246,206,746	254,186,965	262,823,863	281,230,120	289,847,959
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	252,259,288 11,518,767 2,175,413 831,945 190,583 641,362 114,642,033 123,091,130	262,854,168 11,857,216 2,650,493 657,791 68,738 589,053 113,614,630 134,074,038	270,257,583 11,802,301 2,584,059 597,727 55,579 542,148 114,757,018 140,516,478	281,716,453 13,420,423 2,531,123 469,465 113,371 356,094 151,643,670 113,651,772	296,410,749 15,420,669 2,610,106 553,620 35,022 518,528 169,687,705 108,138,649
Net Operating Income	(6,052,542)	(8,667,203)	(7,433,720)	(486,333)	(6,562,790)
Total Non-operating Revenue	3,466,210	2,717,378	3,039,063	4,551,371	1,626,850
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	5,161,822 1,826,169 3,335,653 † (1,639,348) †	2,498,325 1,407,949 1,090,376 + 209,013 + 10,040	2,099,588 1,271,176 828,412 + 606,975 + 332,500	3,691,788 1,341,814 2,349,974 + 689,643 + 169,940	1,139,913 1,425,759 (285,846) + 295,046 + 191,891
Excess of Revenue over Expenses Extraordinary Gains/Losses	(2,586,332)	(5,949,825) †	(4,394,657) 213,367	4,065,038	(4,935,940) †
Total Surplus/Deficit	(2,586,332)	(5,949,825)	(4,181,290)	4,065,038	(4,935,940)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(2,568,127) 176,940 617,265 † (776,000) †	(11,862,161) 219,907 (5,356,243) † (776,000) † †	(736,323) 191,163 4,016,804 † (763,000) † †	9,086,962 + 5,719,924 + (698,000) + + +	(4,056,230) 138,818 1,433,293 + (692,401) + +

[†] Data not available or not applicable

Part	Southern Maine Health Care Biddeford, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Current Ratio with Board Designated and Undesignated Investments † 1.918 1.852 2.214 2.202 Current Ratio without Board Designated and Undesignated Investments † 5.88.779 52.291 52.421 44.007 Acid Test † 0.45 0.88 1.16 3.88 Days Cash on Hand, Current † 4.302 8.135 8.837 25.884 Days Cash on Hand, Current † 4.302 8.135 8.837 25.884 Average Payment Period, Accounts Payable and Accrued Expenses † 30.723 23.960 29.749 26.899 Average Payment Period, Accounts Payable and Accrued Expenses † 30.723 23.960 29.749 26.899 Average Payment Period, Accounts Payable and Accrued Expenses † 40.931 9.493 29.299 76.353 74.71 Capital Structure * 4.993 4.993 4.90 5.09 3.15 15.75 2.494 4.61 4.81 4.81 4.81 4.81 4.81 4.81 4.81 4.81 4.81	RATIOS					
Current Ratio without Board Designated and Undesignated Investments						
Days in Accounts Receivable	Current Ratio with Board Designated and Undesignated Investments	†				
Acid Test		†				
Days Cash on Hand, Lurrent 1		†				
Days Cash on Hand, Incl Board Designated & Undesignated Investments		†				
Average Payment Period, Accounts Payable and Accrued Expenses		Ť				
Average Payment Period, Current Liabilities		Ţ				
Capital Structure Equity Financing Ratio		 				
Fixed Rasset Financing Ratio	,	I	94.931	92.429	/6.353	/4.4/1
Fixed Asset Financing						
Cash Flow Divided by Total Debt † 0.47 0.58 1.137 0.87 Cash Flow Divided by Total Debt with Operating Income Only † 0.025 0.034 1.101 0.73 Debt Service Coverage Total † 1.212 1.517 2.694 1.657 Debt Service Coverage Total with Operating Income Only † 8.27 1.056 2.081 1.451 Profitability Total Margin † (.023) (.017) .014 (.017) Operating Margin † (.034) (.028) (.002) (.023) Non Operating Revenue Margin † (.034) (.028) (.002) (.023) Non Operating Revenue Margin † (.034) (.028) (.002) (.023) Non Operating Revenue Margin † (.047) (.692) 1.120 (.330) Non Operating Revenue Margin † (.048) (.036) (.031) (.038) Non Operating Revenue Margin † (.048) (.056) (.031) (.032) </td <td></td> <td>Ť</td> <td></td> <td></td> <td></td> <td></td>		Ť				
Cash Flow Divided by Total Debt with Operating Income Only † .025 .034 .101 .073 Debt Service Coverage Total † 1.212 1.517 2.694 1.657 Debt Service Coverage Total with Operating Income Only † 8.27 1.056 2.081 1.451 Profitability Total Margin † (.023) (.017) .014 (.017) Operating Margin † (.034) (.028) (.002) (.023) Non Operating Revenue Margin † (.047) (.692) 1.120 (.330) Return On Assets † (.024) (.018) .016 (.020) Return On Equity † (.048) (.036) .031 (.038) Markup † 2.146 2.174 2.179 2.262 Markup Adjustment for Deductible † 5.51 5.968 4.16 1.211 Reported Income Index † 1.025 1.089 1.111 1.141 Asset Efficiency <td></td> <td>Ţ</td> <td></td> <td></td> <td></td> <td></td>		Ţ				
Debt Service Coverage Total		T +				
Debt Service Coverage Total with Operating Income Only		 				
Profitability Total Margin		+				
Total Margin † (.023) (.017) .014 (.017) Operating Margin † (.034) (.028) (.002) (.023) Non Operating Revenue Margin † (.457) (.692) 1.120 (.330) Return On Assets † (.024) (.018) .016 (.020) Return On Equity † (.048) (.036) .031 (.038) Markup † 2.146 2.174 2.179 2.262 Deductible † 5.517 5.05 .496 .502 Markup Adjustment for Deductible † 1.055 1.089 1.111 1.141 Reported Income Index † 1.055 1.089 1.111 1.141 Rest Efficiency Total Asset Turnover † 1.026 1.064 1.100 1.170 Fixed Asset Turnover † 1.026 1.064 1.100 1.170 Fixed Asset Turnover † 1.025 2.755 3.077 3.484		ı	.027	1.030	2.061	1.731
Operating Margin † (.034) (.028) (.002) (.023) Non Operating Revenue Margin † (.457) (.692) 1.120 (.330) Return On Assets † (.024) (.018) .016 (.002) Return On Equity † (.048) (.036) .031 (.038) Markup † 2.146 2.174 2.179 2.262 Deductible † 5.517 .505 .496 .502 Markup Adjustment for Deductible † 1.055 1.089 1.111 1.111 Reported Income Index † 5.502 5.968 .416 1.217 Asset Efficiency Total Asset Turnover † 1.026 1.064 1.100 1.170 Fixed Asset Turnover † 1.026 1.064 1.100 1.170 Fixed Asset Turnover † 1.0725 1.574 14.730 13.030 Other Financial Ratios Total Operating Expense Growth	• • • • • • • • • • • • • • • • • • •	_	(022)	(017)	01.4	(017)
Non Operating Revenue Margin	-	 				* *
Return On Assets		+				
Return On Equity Return On Equity ## (.048) (.036) .031 (.038) Markup ## 2.146		+				
Markup † 2.146 2.174 2.179 2.262 Deductible † 5.517 5.505 4.96 5.502 Markup Adjustment for Deductible † 1.055 1.089 1.111 1.141 Reported Income Index † 5.02 5.968 .416 1.217 Asset Efficiency Total Asset Turnover † 1.026 1.064 1.100 1.170 Fixed Asset Turnover † 1.2567 2.755 3.077 3.484 Average Age Plant Depreciation Only † 14.725 15.744 14.730 13.030 Other Financial Ratios Total Operating Expense Growth † .042 .028 .042 .052 Total Operating Revenue Growth † .032 .034 .070 .031 Realized Gains Divided by Non-Operating Revenue † .401 .273 .516 (.176) Realized Gains Divided by Net Income † .183 (.189) .578 .058 <td></td> <td>· +</td> <td></td> <td></td> <td></td> <td></td>		· +				
Deductible † .517 .505 .496 .502 Markup Adjustment for Deductible † 1.055 1.089 1.111 1.141 Reported Income Index † .502 5.968 .416 1.217 Asset Efficiency Total Asset Turnover † 1.026 1.064 1.100 1.170 Fixed Asset Turnover † 2.567 2.755 3.077 3.484 Average Age Plant Depreciation Only † 14.725 15.744 14.730 13.030 Other Financial Ratios Total Operating Expense Growth † .042 .028 .042 .052 Total Operating Revenue Growth † .032 .034 .070 .031 Realized Gains Divided by Non-Operating Revenue † .401 .273 .516 (.176) Realized Gains Divided by Net Income † (.189) .578 .058		†				
Markup Adjustment for Deductible † 1.055 1.089 1.111 1.141 Reported Income Index † 5.502 5.968 .416 1.217 Asset Efficiency Total Asset Turnover Total Asset Turnover † 1.026 1.064 1.100 1.170 Fixed Asset Turnover † 2.567 2.755 3.077 3.484 Average Age Plant Depreciation Only † 14.725 15.744 14.730 13.030 Other Financial Ratios Total Operating Expense Growth † 0.42 0.28 0.042 0.552 Total Operating Revenue Growth † 0.032 0.034 0.070 0.031 Realized Gains Divided by Non-Operating Revenue † 4.01 2.273 5.56 (.176) Realized Gains Divided by Net Income † (.183) (.189) .578 0.558		†				
Asset Efficiency Total Asset Turnover	Markup Adjustment for Deductible	†				
Total Asset Turnover † 1.026 1.064 1.100 1.170 Fixed Asset Turnover † 2.567 2.755 3.077 3.484 Average Age Plant Depreciation Only † 14.725 15.744 14.730 13.030 Other Financial Ratios Total Operating Expense Growth † .042 .028 .042 .052 Total Operating Revenue Growth † .032 .034 .070 .031 Realized Gains Divided by Non-Operating Revenue † .401 .273 .516 (.176) Realized Gains Divided by Net Income † (.183) (.189) .578 .058	Reported Income Index	†				
Total Asset Turnover † 1.026 1.064 1.100 1.170 Fixed Asset Turnover † 2.567 2.755 3.077 3.484 Average Age Plant Depreciation Only † 14.725 15.744 14.730 13.030 Other Financial Ratios Total Operating Expense Growth † 0.042 0.028 0.042 0.52 Total Operating Revenue Growth † 0.032 0.034 0.070 0.031 Realized Gains Divided by Non-Operating Revenue † 401 0.273 0.516 (.176) Realized Gains Divided by Net Income † (.183) (.189) 0.578 0.058	Asset Efficiency					
Fixed Asset Turnover † 2.567 2.755 3.077 3.484 Average Age Plant Depreciation Only † 14.725 15.744 14.730 13.030 Other Financial Ratios Total Operating Expense Growth † .042 .028 .042 .052 Total Operating Revenue Growth † .032 .034 .070 .031 Realized Gains Divided by Non-Operating Revenue † .401 .273 .516 (.176) Realized Gains Divided by Net Income † (.183) (.189) .578 .058		†	1.026	1.064	1.100	1.170
Average Age Plant Depreciation Only † 14.725 15.744 14.730 13.030 Other Financial Ratios Total Operating Expense Growth † 0.042 0.028 0.042 0.52 Total Operating Revenue Growth † 0.032 0.034 0.070 0.031 Realized Gains Divided by Non-Operating Revenue † 4.011 0.273 0.516 (0.176) Realized Gains Divided by Net Income † (1.183) (1.189) 0.578 0.058	Fixed Asset Turnover	†				
Other Financial Ratios 1 .042 .028 .042 .052 Total Operating Expense Growth † .032 .034 .070 .031 Total Operating Revenue Growth † .401 .273 .516 (.176) Realized Gains Divided by Non-Operating Revenue † (.183) (.189) .578 .058	Average Age Plant Depreciation Only	†				
Total Operating Expense Growth † .042 .028 .042 .052 Total Operating Revenue Growth † .032 .034 .070 .031 Realized Gains Divided by Non-Operating Revenue † .401 .273 .516 (.176) Realized Gains Divided by Net Income † (.183) (.189) .578 .058	Other Financial Ratios					
Total Operating Revenue Growth † .032 .034 .070 .031 Realized Gains Divided by Non-Operating Revenue † .401 .273 .516 (.176) Realized Gains Divided by Net Income † (.183) (.189) .578 .058		+	.042	.028	.042	052
Realized Gains Divided by Non-Operating Revenue † .401 .273 .516 (.176) Realized Gains Divided by Net Income † (.183) (.189) .578 .058		†				
Realized Gains Divided by Net Income † (.183) (.189) .578 .058		†				
Long Term Debt to Equity + .395 .357 .326 .295		†				* *
	Long Term Debt to Equity	†				

[†] Data not available or not applicable

St. Joseph Hospital Bangor, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	30,878,000 15,942,000 695,000 11,738,000	29,653,000 10,932,000 693,000 15,754,000	35,454,000 12,336,000 687,000 19,517,000	28,161,000 9,057,000 710,000 16,581,000	23,964,000 4,872,000 700,000 16,338,000
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	† † 110,000 593,000 1,800,000	† 110,000 720,000 1,444,000	† † † 1,094,000 1,820,000	† † † 1,146,000 667,000	† † 1,300,000 754,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	41,520,000 422,000 7,872,000 † 321,000 1,303,000 80,721,000 49,119,000 31,602,000	39,107,000 + 7,802,000 + 301,000 1,062,000 81,082,000 51,140,000 29,942,000	37,261,000 † 8,199,000 † 301,000 1,482,000 82,523,000 55,244,000 27,279,000	46,474,000 3,260,000 15,826,000 + 301,000 576,000 84,844,000 58,333,000 26,511,000	38,634,000 + 9,323,000 + 301,000 576,000 90,277,000 61,843,000 28,434,000
Total Unrestricted Assets	72,398,000	68,760,000	72,715,000	74,635,000	62,598,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	15,286,000 1,528,000 9,305,000 4,453,000 †	17,287,000 1,571,000 9,745,000 5,971,000 +	18,280,000 1,571,000 11,090,000 5,619,000 †	13,838,000 1,571,000 12,606,000 (959,000) 620,000	22,269,000 7,143,000 14,603,000 1,063,000 (540,000)
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	29,937,000 22,054,000 † † † 7,883,000 †	27,531,000 20,264,000 + + 7,267,000 +	25,214,000 18,726,000 † † † 6,488,000 †	24,417,000 20,490,000 † † † 3,927,000 †	17,435,000 13,292,000 † † 4,143,000 †
Fund Balance Unrestricted	27,175,000	23,942,000	29,221,000	36,380,000	22,894,000
Total Liabilities & Equity	72,398,000	68,760,000	72,715,000	74,635,000	62,598,000
Total Restricted Assets Cash and Investments Receivables Other Assets	2,383,000 2,383,000 † †	2,235,000 2,235,000 † †	2,247,000 2,247,000 † †	2,446,000 2,446,000 † †	2,113,000 2,113,000 † †
Total Restricted Liabilities and Equity	2,383,000	2,235,000	2,247,000	2,446,000	2,113,000
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,383,000	2,235,000 † † 2,235,000	2,247,000 † † 2,247,000	2,446,000 † † 2,446,000	2,113,000 † † 2,113,000

[†] Data not available or not applicable

St. Joseph Hospital Bangor, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	245,592,000 85,122,000 160,470,000 3,963,000 10,964,000 121,689,000 †	278,683,000 93,464,000 185,219,000 4,173,000 11,198,000 143,195,000 †	300,091,000 93,453,000 206,638,000 4,751,000 13,125,000 148,396,000 †	317,576,000 103,511,000 214,065,000 4,471,000 8,864,000 167,208,000 + 137,033,000	344,542,000 111,922,000 232,620,000 5,767,000 9,787,000 192,651,000 † 136,337,000
Other Operating Revenue	2,770,000	3,243,000	1,837,000	2,211,000	3,429,000
Total Operating Revenue Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	111,746,000 101,726,000 4,115,000 791,000 348,000 348,000 + 49,305,000	123,360,000 121,714,000 4,052,000 948,000 43,000 + 63,332,000	135,656,000 131,802,000 4,109,000 908,000 190,000 † 69,287,000	139,244,000 138,371,000 3,907,000 849,000 † † †	139,766,000 152,933,000 3,472,000 948,000 + + + 68,375,000
	47,167,000	53,339,000	57,308,000	64,282,000	80,138,000
Net Operating Income	10,020,000	1,646,000	3,854,000	873,000	(13,167,000)
Total Non-operating Revenue Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	1,696,000 1,602,000 527,000 1,075,000 † (10,000) † 104,000	915,000 867,000 533,000 334,000 + 35,000 + 13,000	427,000 342,000 407,000 (65,000) † † † 85,000	2,116,000 2,046,000 2,046,000 † † † † 70,000	(223,000) (168,000) (168,000) † † † † (55,000)
Excess of Revenue over Expenses Extraordinary Gains/Losses	11,716,000	2,561,000	4,281,000	2,989,000 †	(13,390,000)
Total Surplus/Deficit	11,716,000	2,561,000	4,281,000	2,989,000	(13,390,000)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(2,609,000) † (611,000) (3,304,000) (10,410,000) † †	(3,232,000) † (716,000) (112,000) (4,965,000) † †	5,279,000 † 508,000 372,000 118,000 † †	7,159,000 † † 1,091,000 3,079,000 † †	(13,486,000) † (861,000) 765,000 † †

[†] Data not available or not applicable

St. Joseph Hospital Bangor, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.535	2.167	2.388	3.179	1.495
Current Ratio without Board Designated and Undesignated Investments	2.020	1.715	1.939	2.035	1.076
Days in Accounts Receivable	39.315	47.872	53.234	44.165	43.740
Acid Test	1.088	.672	.712	.706	.250
Days Cash on Hand, Current	62.211	36.062	37.225	26.512	13.607
Days Cash on Hand, Incl Board Designated & Undesignated Investments	91.647	60.265	60.661	69.472	36.375
Average Payment Period, Accounts Payable and Accrued Expenses	34.794	30.230	31.700	34.219	35.662
Average Payment Period, Current Liabilities	57.159	53.626	52.252	37.563	54.383
Capital Structure					
Equity Financing Ratio	.375	.348	.402	.487	.366
Fixed Asset Financing	.698	.677	.686	.773	.467
Cash Flow Divided by Total Debt	.350	.148	.193	.180	(.250)
Cash Flow Divided by Total Debt with Operating Income Only	.313	.127	.183	.125	(.244)
Debt Service Coverage Total	6.453	3.054	3.751	3.200	(3.561)
Debt Service Coverage Total with Operating Income Only	5.794	2.684	3.578	2.326	(3.472)
Profitablility					
Total Margin	.103	.021	.031	.021	(.096)
Operating Margin	.090	.013	.028	.006	(.094)
Non Operating Revenue Margin	.145	.357	.100	.708	.017
Return On Assets	.162	.037	.059	.040	(.214)
Return On Equity	.431	.107	.147	.082	(.585)
Markup	2.441	2.316	2.291	2.311	2.275
Deductible	.495	.514	.495	.527	.559
Markup Adjustment for Deductible	1.245	1.140	1.165	1.103	1.016
Reported Income Index	(4.492)	(.792)	.811	.418	.993
Asset Efficiency					
Total Asset Turnover	1.567	1.807	1.871	1.894	2.229
Fixed Asset Turnover	3.536	4.120	4.973	5.252	4.915
Average Age Plant Depreciation Only	11.937	12.621	13.445	14.930	17.812
Other Financial Ratios					
Total Operating Expense Growth	.076	.196	.083	.050	.105
Total Operating Revenue Growth	.087	.104	.100	.026	.004
Realized Gains Divided by Non-Operating Revenue	.634	.365	(.152)	†	†
Realized Gains Divided by Net Income	.092	.130	(.015)	†	†
Long Term Debt to Equity	.812	.846	.641	.563	.581

[†] Data not available or not applicable

St. Mary's Regional Medical Center Lewiston, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	45,271,000 4,262,000 † 13,858,000	44,492,000 3,541,000 † 17,893,000	52,681,000 6,605,000 † 18,805,000	54,520,000 2,860,000 2,549,000 20,935,000	47,505,000 11,789,000 3,787,000 27,201,000
Third Party Settlements Receivable Other Accounts Receivable Inventory	21,881,000 369,000 † 1,287,000	18,678,000 † † 1,501,000	21,109,000 † † 1,446,000	22,363,000 † † 1,825,000	1,633,000
Other Current Assets Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	3,614,000 94,512,000 1,775,000 32,950,000 † 2,463,000	2,879,000 103,491,000 2,099,000 36,490,000 + 2,463,000	4,716,000 98,379,000 + 33,151,000 + 2,544,000	3,988,000 97,909,000 5,466,000 30,232,000 + 2,680,000	3,095,000 71,892,000 5,400,000 4,992,000 † 2,680,000
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	2,826,000 113,027,000 58,529,000 54,498,000	2,591,000 137,545,000 77,697,000 59,848,000	5,037,000 140,633,000 82,986,000 57,647,000	21,000 147,946,000 88,436,000 59,510,000	152,602,000 93,782,000 58,820,000
Total Unrestricted Assets	139,783,000	147,983,000	151,060,000	152,429,000	119,397,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	14,591,000 2,117,000 12,474,000 † †	20,925,000 2,643,000 17,140,000 342,000 + 800,000	21,339,000 2,770,000 17,875,000 694,000 †	23,383,000 2,655,000 17,125,000 3,603,000 †	23,844,000 16,300,000 23,741,000 5,173,000 (21,370,000)
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	43,520,000 41,048,000 † † † † 2,472,000	42,025,000 39,350,000 † † † † † 2,675,000	42,702,000 36,470,000 † † † † 6,232,000	40,462,000 40,424,000 † † † † 38,000	32,983,000 24,958,000 † 8,000,000 † † 25,000
Fund Balance Unrestricted	81,672,000	85,033,000	87,019,000	88,584,000	62,570,000
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	139,783,000 2,006,000 2,006,000 † †	147,983,000 2,036,000 2,036,000 † †	151,060,000 5,847,000 5,847,000 † †	152,429,000 29,998,000 29,998,000 † †	119,397,000 7,806,000 7,806,000 †
Total Restricted Liabilities and Equity	2,006,000	2,036,000	5,847,000	29,998,000	7,806,000
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,006,000 † 1,309,000 697,000	2,036,000 † 1,329,000 707,000	5,847,000 † 5,140,000 707,000	29,998,000 † 6,201,000 23,797,000	7,806,000 † 7,099,000 707,000

[†] Data not available or not applicable

	is spiritual interior				
St. Mary's Regional Medical Center Lewiston, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	395,000,000	419,311,000	455,790,000	485,206,000	527,714,000
Gross Inpatient Service Revenue	135,366,000	157,510,000	164,460,000	156,840,000	173,204,000
Gross Outpatient Service Revenue	259,634,000	261,801,000	291,330,000	328,366,000	354,510,000
Free Care (Charity Care)	12,465,000	10,237,000	10,295,000	12,290,000	13,770,000
Bad Debt (Provision for Bad Debt)	12,016,000	8,606,000	10,150,000	10,827,000	12,547,000
Contractuals	234,168,000	243,225,000	267,690,000	283,149,000	323,275,000
Changes in Prior Year Estimated/Final Settlements	(2,500,000)	(1,350,000)	(3,200,000)	†	†
Net Patient Service Revenue	138,851,000	158,593,000	170,855,000	178,940,000	178,122,000
Other Operating Revenue	8,272,000	17,275,000	11,716,000	13,609,000	16,423,000
Total Operating Revenue	147,123,000	175,868,000	182,571,000	192,549,000	194,545,000
Total Operating Expenses	149,574,000	177,990,000	180,722,000	193,544,000	217,761,000
Depreciation and Amortization	4,851,000	5,455,000	5,361,000	5,353,000	5,529,000
Interest	1,964,000	1,906,000	1,870,000	1,691,000	1,392,000
Advertising Expenses	431,000	507,000	350,000	293,000	11,000
Allowed Advertising Expenses	22,000	55,000	41,000	3,000	†
Non-Allowed Advertising Expenses	409,000	452,000	309,000	290,000	11,000
Salaries and Benefits	85,926,000	94,696,000	98,126,000	105,009,000	107,612,000
Other Operating Expenses	56,402,000	75,426,000	75,015,000	81,198,000	103,217,000
Net Operating Income	(2,451,000)	(2,122,000)	1,849,000	(995,000)	(23,216,000)
Total Non-operating Revenue	1,136,000	(460,000)	1,849,000	2,588,000	(1,679,000)
Total Investment Income	1,105,000	(481,000)	1,247,000	3,842,000	(305,000)
Interest and Dividends	1,105,000	(481,000)	1,247,000	3,842,000	(305,000)
Realized Gains/Losses on Sales of Securities	†	†	†	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	31,000	21,000	602,000	(1,254,000)	(1,374,000)
Excess of Revenue over Expenses	(1,315,000)	(2,582,000)	3,698,000	1,593,000	(24,895,000)
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(1,315,000)	(2,582,000)	3,698,000	1,593,000	(24,895,000)
Total Change in Unrestricted Net Assets	(3,353,000)	(4,319,000)	1,986,000	1,565,000	(26,014,000)
Net Assets Released for Restrictions - Capital	†	168,000	191,000	1,237,000	140,000
Unrealized Gains/Losses on Investments	†	†	†	†	†
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(2,160,000)	(1,905,000)	(1,903,000)	(1,265,000)	(1,259,000)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	122,000	†	†	†	†

[†] Data not available or not applicable

St. Mary's Regional Medical Center Lewiston, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	5.361	3.870	4.022	3.625	2.202
Current Ratio without Board Designated and Undesignated Investments	3.103	2.126	2.469	2.332	1.992
Days in Accounts Receivable	36.429	41.181	40.173	42.703	55.739
Acid Test	.292	.169	.310	.231	.653
Days Cash on Hand, Current	10.749	7.491	13.748	10.491	26.788
Days Cash on Hand, Incl Board Designated & Undesignated Investments	93.851	84.686	82.749	69.126	35.373
Average Payment Period, Accounts Payable and Accrued Expenses	31.460	36.260	37.205	33.214	40.830
Average Payment Period, Current Liabilities	36.799	44.267	44.415	45.352	41.007
Capital Structure					
Equity Financing Ratio	.584	.575	.576	.581	.524
Fixed Asset Financing	.753	.657	.633	.679	.424
Cash Flow Divided by Total Debt	.061	.046	.141	.109	(.341)
Cash Flow Divided by Total Debt with Operating Income Only	.041	.053	.113	.068	(.311)
Debt Service Coverage Total	1.363	1.188	2.422	1.936	(4.441)
Debt Service Coverage Total with Operating Income Only	1.082	1.302	2.012	1.356	(4.026)
Profitablility					
Total Margin	(.009)	(.015)	.020	.008	(.129)
Operating Margin	(.017)	(.012)	.010	(.005)	(.119)
Non Operating Revenue Margin	(.864)	.178	.500	1.625	.067
Return On Assets	(.009)	(.017)	.024	.010	(.209)
Return On Equity	(.016)	(.030)	.042	.018	(.398)
Markup	2.696	2.453	2.587	2.577	2.499
Deductible	.593	.580	.587	.584	.613
Markup Adjustment for Deductible	1.131	1.086	1.106	1.114	1.014
Reported Income Index	.392	(.768)	1.862	1.018	.957
Asset Efficiency					
Total Asset Turnover	1.061	1.185	1.221	1.280	1.615
Fixed Asset Turnover	2.700	2.939	3.167	3.236	3.307
Average Age Plant Depreciation Only	12.065	14.243	15.480	16.521	16.962
Other Financial Ratios					
Total Operating Expense Growth	.014	.190	.015	.071	.125
Total Operating Revenue Growth	(.003)	.195	.038	.055	.010
Realized Gains Divided by Non-Operating Revenue	Ť	†	†	†	†
Realized Gains Divided by Net Income	†	†	†	†	†
Long Term Debt to Equity	.503	.463	.419	.456	.399

[†] Data not available or not applicable

Stephens Memorial Hospital Norway, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Not Define Assets Passivable	23,267,932 14,698,307 979,959	24,983,793 15,333,609 1,871,561	22,821,601 13,579,927 1,020,383	22,487,141 13,699,915 1,049,345	27,497,694 19,157,937 1,062,996
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	5,618,001 † † †	6,038,657 † † †	6,417,310 † † †	5,834,722 † † †	5,391,345 † † 13,504
Inventory Other Current Assets	1,297,342 674,323	1,189,093 550,873	1,253,915 550,066	1,386,744 516,415	1,340,188 531,724
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments	28,130,813 † 4,887,307	40,387,882 3,472,631 7,550,976	39,418,756 15,411 7,171,507	40,573,998 94,280 6,422,306	40,993,182 † 6,406,629
Due From Affiliates Investments in Affiliates	+,667,307 † 5,157,332	7,330,970 † 4,792,689	7,171,307 † 5,116,221	5,748,278	6,109,245
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	5,763,988 44,976,091 32,653,905 12,322,186	9,286,223 47,828,684 32,543,321 15,285,363	6,909,505 54,459,392 34,253,280 20,206,112	6,919,337 57,343,408 35,953,611 21,389,797	6,560,518 60,103,213 38,186,423 21,916,790
Total Unrestricted Assets	51,398,745	65,371,675	62,240,357	63,061,139	68,490,876
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	12,528,614 111,859 4,252,247 7,069,781 1,094,727	14,009,472 361,547 4,970,708 7,258,294 1,266,264 152,659	11,772,173 322,785 4,914,965 5,511,455 919,186 103,782	10,407,827 327,782 4,449,436 3,774,424 1,774,148 82,037	14,589,944 366,589 5,264,599 5,716,543 3,181,186 61,027
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements	2,525,487 59,185	11,736,927 5,562,324	9,005,491 5,239,182	8,789,552 4,917,967	8,128,147 4,549,492
Due to Affiliates Self Insurance Fund	1,312,402 †	1,940,377 †	2,725,293 †	3,019,020 †	2,755,843 †
Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	1,153,900	+ 4,234,226	1,041,016	**************************************	† 822,812
Fund Balance Unrestricted Total Liabilities & Equity	36,344,644	39,625,276	41,462,693	43,863,760	45,772,785
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	51,398,745 1,582,900 1,582,900 + + +	65,371,675 1,304,827 1,304,827 † †	62,240,357 1,332,567 1,332,567 † †	63,061,139 1,513,944 1,513,944 † †	68,490,876 1,301,895 1,301,895 †
Total Restricted Liabilities and Equity	1,582,900	1,304,827	1,332,567	1,513,944	1,301,895
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,582,900 † 1,024,489 558,411	1,304,827 † 746,416 558,411	1,332,567 † 774,156 558,411	1,513,944 † 955,533 558,411	1,301,895 † 743,484 558,411

[†] Data not available or not applicable

Stephens Memorial Hospital Norway, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	95,345,120 18,568,934 76,776,186 2,766,583 4,424,397 33,057,895 (1,295,000) 56,391,245 1,077,627	99,220,072 20,634,088 78,585,984 2,423,300 4,371,650 34,833,815 (1,729,000) 59,320,307 1,178,664	105,653,334 22,316,422 83,336,912 2,258,915 5,114,879 36,219,944 (242,000) 62,301,596 1,397,718	113,502,664 22,716,578 90,786,086 2,369,820 5,936,087 39,938,636 (400,000) 65,658,121 1,956,053	125,946,061 23,768,445 102,177,616 2,332,859 6,520,250 47,330,138 (655,000) 70,417,814 2,473,696
Total Operating Revenue	57,468,872	60,498,971	63,699,314	67,614,174	72,891,510
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	53,218,576 1,961,693 39,446 80,202 + 80,202 31,416,736 19,720,499	56,650,928 2,015,631 178,046 59,770 † 59,770 31,029,476 23,368,005	60,599,381 2,441,293 205,112 61,985 61,985 32,382,594 25,508,397	64,167,435 2,841,214 270,617 62,618 62,618 34,369,517 26,623,469	70,832,100 3,135,744 270,439 57,761 57,761 38,939,585 28,428,571
Net Operating Income	4,250,296	3,848,043	3,099,933	3,446,739	2,059,410
Total Non-operating Revenue	383,614	(244,357)	346,493	356,122	41,282
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	33,631 33,631 † † † † † 349,983	47,243 47,243 † † † † † (291,600)	67,010 67,010 † † † † † 279,483	61,139 61,139 † † † † † 294,983	77,709 77,709 + + + + (36,427)
Excess of Revenue over Expenses	4,633,910	3,603,686	3,446,426	3,802,861	2,100,692
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	4,633,910	3,603,686	3,446,426	3,802,861	2,100,692
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	4,279,348 † 165,582 † (520,144) †	3,280,632 † (370,853) † 27,799 † 20,000	1,837,417 † 243,036 † (1,868,718) † 16,673	2,401,067 † 519,454 † (1,925,000) † 3,752	1,909,025 † 260,907 † (466,375) † 13,801

[†] Data not available or not applicable

Stephens Memorial Hospital Norway, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.247	2.322	2.548	2.778	2.324
Current Ratio without Board Designated and Undesignated Investments	1.857	1.783	1.939	2.161	1.885
Days in Accounts Receivable	36.363	37.156	37.596	32.436	27.945
Acid Test	1.251	1.228	1.240	1.417	1.386
Days Cash on Hand, Current	111.645	114.942	91.632	87.784	109.026
Days Cash on Hand, Incl Board Designated & Undesignated Investments	146.447	165.387	136.640	126.008	143.568
Average Payment Period, Accounts Payable and Accrued Expenses	30.280	33.208	30.846	26.482	28.385
Average Payment Period, Current Liabilities	89.216	93.593	73.882	61.945	78.665
Capital Structure					
Equity Financing Ratio	.707	.606	.666	.696	.668
Fixed Asset Financing	.005	.364	.259	.230	.208
Cash Flow Divided by Total Debt	.438	.218	.283	.346	.230
Cash Flow Divided by Total Debt with Operating Income Only	.413	.228	.267	.328	.229
Debt Service Coverage Total	18.944	19.997	10.752	11.653	9.205
Debt Service Coverage Total with Operating Income Only	17.849	20.840	10.141	11.052	9.136
Profitablility					
Total Margin	.080	.060	.054	.056	.029
Operating Margin	.074	.064	.049	.051	.028
Non Operating Revenue Margin	.083	(.068)	.101	.094	.020
Return On Assets	.090	.055	.055	.060	.031
Return On Equity	.127	.091	.083	.087	.046
Markup	1.812	1.772	1.767	1.799	1.813
Deductible	.347	.351	.343	.352	.376
Markup Adjustment for Deductible	1.191	1.157	1.169	1.177	1.145
Reported Income Index	1.083	1.098	1.876	1.584	1.100
Asset Efficiency					
Total Asset Turnover	1.126	.922	1.029	1.078	1.065
Fixed Asset Turnover	4.664	3.958	3.152	3.161	3.326
Average Age Plant Depreciation Only	16.646	16.145	14.031	12.654	12.178
Other Financial Ratios		_	_	_	
Total Operating Expense Growth	.017	.064	.070	.059	.104
Total Operating Revenue Growth	.047	.053	.053	.061	.078
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	†	†	†	†	†
Long Term Debt to Equity	.002	.140	.126	.112	.099

[†] Data not available or not applicable

Waldo County General Hospital Belfast, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	14,531,402	19,040,734	19,236,283	78,806,300	90,780,635
Cash and Investment Current Assets Whose Use is Limited	3,340,388	7,735,031	7,053,727	69,306,700	71,409,115
Net Patient Accounts Receivable	92,751	150,005	146,791	150,117	148,118
Due from Affiliates	7,749,753 291,053	7,696,777	8,932,377	10,024,912 3,317,406	8,999,940 9,105,318
Third Party Settlements Receivable	291,035	+	+	(6,162,002)	(1,664,276)
Other Accounts Receivable	· +	+	· +	(0,102,002)	(1,001,270
Inventory	2,594,674	2,982,447	2,910,375	1,910,209	1,369,481
Other Current Assets	462,783	476,474	193,013	258,958	1,412,939
Total Non-Current Assets	86,140,902	92,820,602	105,634,415	49,344,416	50,667,210
Trustee Held Investments	†	†	†	†	†
Board Designated and Undesignated Investments	49,894,030	56,153,459	60,292,845	5,144,665	5,333,549
Due From Affiliates Investments in Affiliates	†	†	†	205,063	205,063
Other Non-current Assets	10 210 004	11 572 204	15 410 001	12.010.554	10 510 410
Gross Property, Plant and Equipment (PP&E)	10,310,984	11,573,294	15,419,861	12,010,554	10,510,410
Accumulated Depreciation	68,365,054 43,430,166	70,636,717	77,651,099	80,707,464	87,287,469
Net Property, Plant and Equipment (PP&E)	42,429,166 25,935,888	45,542,868 25,093,849	47,729,390 29,921,709	48,723,330 31,984,134	52,669,281 34,618,188
Total Unrestricted Assets	100,672,304	25,095,649 111,861,336	124,870,698	128,150,716	141,447,845
Total Current Liabilities	16,543,265	19,790,724	17,727,761	9,874,394	12,751,172
Current Long Term Debt (LTD)	436,868	457,183	432,314	423,624	395,000
Accounts Payable and Accrued Expenses	7,657,167	6,952,461	7,901,096	6,496,516	7,804,301
Estimated Third Party Settlements	6,268,245	9,893,090	7,730,617	†	†
Due to Affiliates	2,076,514	2,393,954	1,663,734	2,856,129	4,511,671
Other Current Liabilities	104,471	94,036	, , +	98,125	40,200
Total Non-current Liabilities	10,731,705	11,995,735	15,863,303	12,477,907	11,155,297
Long Term Debt	6,052,013	5,583,378	5,037,783	4,589,681	4,147,702
Estimated Third Party Settlements	†	†	†	†	†
Due to Affiliates	2,247,519	3,325,357	4,670,520	4,955,597	4,476,858
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†
Other Non-Current Liabilities	2,432,173	3,087,000	6,155,000	2,932,629	2,530,737
Fund Balance Unrestricted	73,397,334	80,074,877	91,279,634	105,798,415	117,541,376
Total Liabilities & Equity	100,672,304	111,861,336	124,870,698	128,150,716	141,447,845
Total Restricted Assets	20,912,375	19,521,498	20,286,269	22,674,918	24,787,990
Cash and Investments	20,912,375	19,521,498	20,286,269	22,674,918	2,590,089
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	22,197,901
Total Restricted Liabilities and Equity	20,912,375	19,521,498	20,286,269	22,674,918	24,787,990
Total Restricted Fund Balance Total Liabilities	20,912,375 +	19,521,498	20,286,269	22,674,918	24,787,990
Temporarily Restricted Net Assets	1,730,569	1,702,855	1,829,229	2,036,036	2,177,538
Permanently Restricted Net Assets	1,, 50,505	17,818,643	18,457,040	20,638,882	_,_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

[†] Data not available or not applicable

Waldo County General Hospital Belfast, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	120,536,536 24,771,141 95,765,395 5,758,415 5,474,729	134,257,478 29,180,381 105,077,097 5,095,049 5,630,152	145,865,101 32,301,588 113,563,513 5,201,743 5,235,162	155,961,875 33,912,901 122,048,974 5,587,668 3,438,983	160,021,056 30,578,889 129,442,167 5,619,998 5,778,788
Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	38,927,490 (1,500,000) 71,875,902 2,662,261	44,391,672 (2,200,000) 81,340,605 3,091,711	48,273,104 † 87,155,092 4,249,725	52,211,278 † 94,723,946 5,543,608	52,627,364 † 95,994,906 7,074,019
Total Operating Revenue	74,538,163	84,432,316	91,404,817	100,267,554	103,068,925
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	74,730,977 3,302,765 414,240 14,270 14,270 + 44,975,971 26,023,731	77,647,540 4,181,834 199,865 29,802 29,802 † 46,809,542 26,426,497	85,192,030 4,262,905 114,518 13,743 13,743 † 50,561,744 30,239,120	92,617,562 4,822,171 258,484 31,074 31,074 † 53,133,188 34,372,645	98,403,356 5,268,887 291,440 20,242 20,242 + 54,916,121 37,906,666
Net Operating Income	(192,814)	6,784,776	6,212,787	7,649,992	4,665,569
Total Non-operating Revenue	4,529,428	537,822	5,981,577	7,430,796	7,779,346
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	4,431,969 1,261,934 3,170,035 + (135,509) + 232,968	438,489 1,536,675 (1,098,186) + (19,207) + 118,540	5,925,117 1,897,546 4,027,571 † (22,645) † 79,105	7,346,534 1,730,910 5,615,624 + 35,302 + 48,960	6,268,842 2,129,624 4,139,218 + (21,473) + 1,531,977
Excess of Revenue over Expenses	4,336,614	7,322,598	12,194,364	15,080,788	12,444,915
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	4,336,614	7,322,598	12,194,364	15,080,788	12,444,915
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	2,981,887 † † † (1,354,727) † † †	6,677,543 † † † (645,055) † † †	11,204,757 † † † (989,607) † † †	14,518,788 † † † (562,000) † †	11,841,069 † † (591,780) † † (12,066)

[†] Data not available or not applicable

Waldo County General Hospital Belfast, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.894	3.799	4.486	8.502	7.538
Current Ratio without Board Designated and Undesignated Investments	.878	.962	1.085	7.981	7.119
Days in Accounts Receivable	39.355	34.538	37.408	38.629	34.220
Acid Test	.208	.398	.406	7.034	5.612
Days Cash on Hand, Current	17.543	39.175	32.475	288.759	280.437
Days Cash on Hand, Incl Board Designated & Undesignated Investments	272.503	318.163	304.403	310.148	301.340
Average Payment Period, Accounts Payable and Accrued Expenses	39.128	34.542	35.635	27.009	30.586
Average Payment Period, Current Liabilities	84.537	98.326	79.954	41.052	49.973
Capital Structure					
Equity Financing Ratio	.729	.716	.731	.826	.831
Fixed Asset Financing	.233	.222	.168	.143	.120
Cash Flow Divided by Total Debt	.280	.362	.490	.890	.741
Cash Flow Divided by Total Debt with Operating Income Only	.114	.345	.312	.558	.416
Debt Service Coverage Total	9.607	18.382	28.987	29.186	25.180
Debt Service Coverage Total with Operating Income Only	4.204	17.537	18.524	18.429	14.301
Profitablility					
Total Margin	.055	.086	.125	.140	.112
Operating Margin	(.003)	.080.	.068	.076	.045
Non Operating Revenue Margin	1.044	.073	.491	.493	.625
Return On Assets	.043	.065	.098	.118	.088
Return On Equity	.059	.091	.134	.143	.106
Markup	1.649	1.769	1.762	1.744	1.698
Deductible	.323	.331	.331	.335	.329
Markup Adjustment for Deductible	1.128	1.197	1.195	1.180	1.163
Reported Income Index	1.454	1.097	1.088	1.039	1.060
Asset Efficiency					
Total Asset Turnover	.785	.760	.780	.840	.784
Fixed Asset Turnover	2.874	3.365	3.055	3.135	2.977
Average Age Plant Depreciation Only	12.847	10.891	11.196	10.104	9.996
Other Financial Ratios					
Total Operating Expense Growth	.069	.039	.097	.087	.062
Total Operating Revenue Growth	.029	.133	.083	.097	.028
Realized Gains Divided by Non-Operating Revenue	.700	(2.042)	.673	.756	.532
Realized Gains Divided by Net Income	.731	(.150)	.330	.372	.333
Long Term Debt to Equity	.082	.070	.055	.043	.035

[†] Data not available or not applicable

York Hospital York, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment	29,886,175	28,809,236 841,340	32,092,026 4,209,245	29,938,102	32,080,619 889,397
Current Assets Whose Use is Limited	1,218,578 1,685,735	823,036	4,209,245 816,189	619,967 785,562	699,563
Net Patient Accounts Receivable	22,254,601	22,268,214	21,866,724	22,024,268	23,733,608
Due from Affiliates	†	†	†	†	†
Third Party Settlements Receivable Other Accounts Receivable	100.073	767 721	† F12.010	940.003	(14.720
Inventory	108,072 3,434,214	267,721 3,622,457	512,010 3,700,051	849,082 4,568,888	614,739 4,971,473
Other Current Assets	1,184,975	986,468	987,807	1,090,335	1,171,839
Total Non-Current Assets Trustee Held Investments	78,982,371	80,029,724	96,338,203	100,546,643	87,533,652
Board Designated and Undesignated Investments	29,387,005	32,523,790	33,830,257	35,446,422	28,950,395
Due From Affiliates	†	†	†	†	+
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	1,637,714	1,387,742	12,344,984	11,811,704	7,585,798
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	117,138,250	119,663,102	126,900,057	134,119,158	134,949,765
Net Property, Plant and Equipment (PP&E)	69,180,598 47,957,652	73,544,910 46,118,192	76,737,095 50,162,962	80,830,641 53,288,517	83,952,306 50,997,459
Total Unrestricted Assets	108,868,546	108,838,960	128,430,229	130,484,745	119,614,271
Total Current Liabilities	17,343,671	13,290,938	14,557,602	16,969,375	17,741,655
Current Long Term Debt (LTD)	1,542,382	1,431,702	1,530,941	1,593,941	1,413,479
Accounts Payable and Accrued Expenses Estimated Third Party Settlements	15,801,289	11,859,236	13,026,661	15,375,434	16,328,176
Due to Affiliates	T +	T +	T +	T +	T +
Other Current Liabilities	· +	, †	†	†	· †
Total Non-current Liabilities	23,948,279	25,186,604	44,542,680	41,385,580	34,802,201
Long Term Debt	17,125,493	14,541,202	15,920,567	14,560,714	13,029,410
Estimated Third Party Settlements	72,122	897,258	5,664,735	2,023,079	977,936
Due to Affiliates	†	†	†	†	†
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	⊤ 5,673,108	⊤ 8,768,536	⊤ 10,442,828	12,999,696	13,144,118
Other Non-Current Liabilities	1,077,556	979,608	12,514,550	11,802,091	7,650,737
Fund Balance Unrestricted	67,576,596	70,361,418	69,329,947	72,129,790	67,070,415
Total Liabilities & Equity	108,868,546	108,838,960	128,430,229	130,484,745	119,614,271
Total Restricted Assets	10,896,475	11,395,935	11,703,343	13,337,701	12,558,375
Cash and Investments	10,896,475	11,395,935	11,703,343	13,337,701	12,558,375
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	10,896,475	11,395,935	11,703,343	13,337,701	12,558,375
Total Restricted Fund Balance Total Liabilities	10,896,475 -	11,395,935 +	11,703,343	13,337,701	12,558,375
Temporarily Restricted Net Assets	⊤ 7,621,004	⊤ 8,193,544	⊤ 8,354,947	9,573,340	9,001,785
Permanently Restricted Net Assets	7,021,00 4 3,275,471	3,202,391	3,348,396	3,764,361	3,556,590

[†] Data not available or not applicable

York Hospital York, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	333,743,870 87,377,408 246,366,462 8,428,724 7,509,170 173,025,151 † 144,780,825 3,971,147	357,634,220 90,337,615 267,296,605 6,676,023 8,743,359 183,044,785 + 159,170,053 3,307,804	363,395,355 81,871,618 281,523,737 6,330,293 10,462,890 185,936,794 + 160,665,378 3,342,019	375,801,795 91,979,232 283,822,563 6,605,956 10,387,180 197,897,958 (2,000,000) 162,910,701 3,044,916	398,032,326 90,192,472 307,839,854 4,046,744 9,416,903 213,345,303 (600,000) 171,823,376 3,422,472
Total Operating Revenue	148,751,972	162,477,857	164,007,397	165,955,617	175,245,848
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	151,586,182 4,638,105 890,935 446,000 59,263 386,737 87,063,753 58,547,389	163,300,129 4,446,750 806,974 464,000 84,968 379,032 93,023,329 64,559,076	166,383,741 4,439,822 696,182 907,930 84,200 823,730 95,930,928 64,408,879	168,610,124 4,754,793 663,364 763,057 100,484 662,573 98,689,407 63,739,503	177,289,438 4,891,674 599,274 976,872 852,314 124,558 101,760,094 69,061,524
Net Operating Income	(2,834,210)	(822,272)	(2,376,344)	(2,654,507)	(2,043,590)
Total Non-operating Revenue	4,093,013	990,386	1,891,864	7,022,902	(3,072,724)
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	3,891,181 37,383 3,853,798 + + 3,292 198,540	(786,291) 163,980 (950,271) † † 11,600 1,765,077	1,785,540 137,471 1,648,069 † † 75,085 31,239	4,821,359 201,040 4,620,319 + + 1,566,358 635,185	(1,924,333) 180,008 (2,104,341) † (7,828) (1,140,563)
Excess of Revenue over Expenses	1,258,803	168,114	(484,480)	4,368,395	(5,116,314)
Extraordinary Gains/Losses	†	†	†	†	Ť
Total Surplus/Deficit	1,258,803	168,114	(484,480)	4,368,395	(5,116,314)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	4,232,807 82,574 † 2,891,430 † †	2,135,137 488,023 + 1,479,000 + + +	(1,031,471) 348,946 † (895,937) † †	2,799,843 193,104 † (1,761,656) † †	(5,059,375) 83,448 + (26,509) †

[†] Data not available or not applicable

York Hospital York, Me.	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.418	4.615	4.528	3.853	3.440
Current Ratio without Board Designated and Undesignated Investments	1.723	2.168	2.204	1.764	1.808
Days in Accounts Receivable	56.105	51.064	49.677	49.345	50.417
Acid Test	.167	.125	.345	.083	.090
Days Cash on Hand, Current	7.214	3.824	11.327	3.131	3.364
Days Cash on Hand, Incl Board Designated & Undesignated Investments	80.207	78.555	87.576	82.090	64.658
Average Payment Period, Accounts Payable and Accrued Expenses	39.248	27.249	29.360	34.250	34.570
Average Payment Period, Current Liabilities	43.079	30.539	32.811	37.801	37.563
Capital Structure					
Equity Financing Ratio	.621	.646	.540	.553	.561
Fixed Asset Financing	.357	.315	.317	.273	.255
Cash Flow Divided by Total Debt	.143	.120	.067	.156	(.004)
Cash Flow Divided by Total Debt with Operating Income Only	.044	.094	.035	.036	.054
Debt Service Coverage Total	2.723	2.308	2.186	4.460	.171
Debt Service Coverage Total with Operating Income Only	1.081	1.886	1.297	1.259	1.572
Profitablility					
Total Margin	.008	.001	(.003)	.025	(.030)
Operating Margin	(.019)	(.005)	(.014)	(.016)	(.012)
Non Operating Revenue Margin	3.252	5.891	(3.905)	1.608	.601
Return On Assets	.012	.002	(.004)	.033	(.043)
Return On Equity	.019	.002	(.007)	.061	(.076)
Markup	2.228	2.210	2.204	2.247	2.264
Deductible	.518	.512	.512	.527	.536
Markup Adjustment for Deductible	1.086	1.089	1.087	1.073	1.061
Reported Income Index	.297	.060	.470	1.560	1.011
Asset Efficiency					
Total Asset Turnover	1.404	1.502	1.292	1.326	1.439
Fixed Asset Turnover	3.102	3.523	3.269	3.114	3.436
Average Age Plant Depreciation Only	14.916	16.539	17.284	17.000	17.162
Other Financial Ratios					
Total Operating Expense Growth	(.013)	.077	.019	.013	.051
Total Operating Revenue Growth	(.021)	.092	.009	.012	.056
Realized Gains Divided by Non-Operating Revenue	.942	(.959)	.871	.658	.685
Realized Gains Divided by Net Income	3.061	(5.653)	(3.402)	1.058	.411
Long Term Debt to Equity	.253	.207	.230	.202	.194

[†] Data not available or not applicable